Corporation of the Township of Chisholm

Municipal Office/Council Chambers: 2847 Chiswick Line, Powassan, Ont. P0H 1Z0
Phone (705)724-3526 - Fax (705)724-5099 info@chisholm.ca

AGENDA
COUNCIL MEETING
TUESDAY, OCTOBER 13, 2026 7:00 PM

1. CALL TO ORDER & ACKNOWLEDGE FIRST NATIONS PEOPLES AND LAND

"We respectfully acknowledge that we are on the traditional territory of the Anishinaabe Peoples, in the Robinson-Huron and Williams Treaties areas. We wish to acknowledge the long history of First Nations and Metis Peoples in Ontario and show respect to the neighbouring Indigenous communities. We offer our gratitude for their care for, and teachings about, our earth and our relations. May we continue to honor these teachings."

2. NOTIFICATION OF PECUNIARY INTEREST

3. ADOPTION OF AGENDA

4. ADOPTION OF MINUTES

(a) September 22, 2026 Public Meeting (Encl.)
(b) September 22, 2026 Regular Meeting (Encl.)

5. APPROVAL OF ACCOUNTS – September 2026

6. PRESENTATION AND DELEGATIONS

(a) 2025 Chisholm Fire Department Report – Fire Chief Ray Ford

7. OPEN FORUM

8. MAYOR STAFF COMMITTEE AND GOVERNMENT REPORTS

(a) Mayor and Council Reports
- Mayor – General Update

(b) Staff Reports
- Tax Arrears Report
- Information from Integrity Commissioner Re: Proposed Regulations under the Municipal Accountability Act, 2026. (Encl.)

(c) Committee Reports
- Draft Minutes, Committee of Adjustment, October 6, 2026 (Encl.)
- Minutes, Recreation Committee, September 2, 2026 (Encl.)
- Resolution, East Ferris, Appointment to Cassellholme Board (Encl.)
- Report, Medical Officer of Health Update, September 23, 2026 (Encl.)
- Minutes, Cassellholme Board of Management, August27, 2026 (Encl.)
- Source Protection Plan: Policy Updates, October 1, 2026 (Encl.)
- Board Report, DNSSAB, September 23, 2026 (Encl.)

(d) Correspondence
- Min. of Seniors and Accessibility Re: 2026 Senior Award (Encl)

- Min. of Natural Resource, Nipissing Forest 2019-2029 Forest Management Plan (Encl.)
- FONOM Release Re: Investment in Northern Manufacturing (Encl.)
- Resolution Support from Archipelage, Re: Community Infrastructure Fund (Encl.)
- Resolution Support from Gray Highlands, Re: Sustainable Provincial Grant Funding for Fire Services (Encl.)
- Resolution Support from Norfolk County Re: Carbon Tax (Encl.)

9. REVIEW BUDGET REPORT – Printed October 8, 2026

10. PUBLIC WORKS REPORTS

(a) Public Works Activity from OS Shawn Hughes, September 5, 2026 to October 9, 2026
(b) Memo from OS Shawn Hughes, Re: Beach Road Bridge repairs update (Encl.)
(c) Memo from OS Shawn Hughes, Re: Calcium budget update (Encl.)

11. UNFINISHED BUSINESS FROM PREVIOUS MEETINGS

12. NEW BUSINESS

(a) Invitation, Bonfield Township, Remembrance Day ceremony (Encl.)
(b) Resolution Support from Powassan Library Re: Increase funding for Ontario Public Libraries (Encl.)

13. ADJOURNMENT

(a) By-law 2026-32, to confirm the proceedings of the Council meeting.
(b) Resolution re: Adjournment.

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MINUTES

PUBLIC MEETING RE: ZONING BY-LAW AMENDMENT
Con 10 Pt Lot 18 – Troyer ZBA 2026-01

TUESDAY, SEPTEMBER 22nd 2026 – 7:00 P.M.

1. Chairperson (Mayor) calls meeting to order. Time 7:00 p.m.
   The meeting was called to order by Mayor Gail Degagne by Zoom at 7:03 PM. In Council Chambers present was Councillors, Bernadette Kerr, Nunzio Scarfone, and Paul Sharp. Councillor Claire Riley was absent with regrets. Staff member present was CAO Lesley Marshall. There were 3 people in attendance in person and 1 online.

2. Chairperson explains reason for meeting to those in attendance.
   (a)Draft By-law and Site Plan Agreement (Encl.)

   This is a Public Meeting under Section 34 of the Planning Act for a Zoning By-law Amendment. The purpose of the proposed amendment is to re-zone lands located in Lot 18, Concession 10 to permit the manufacture of wooden pallets as a home industry.

   The proposed zoning amendment would zone the parcel to a Rural (RU) Exception Zone to permit the Manufacture of wooden pallets within a workshop approximately 297 m2. and outdoor storage area in the rear yard.

   The format of this meeting will begin with the Clerk, outlining the method by which notice of this meeting was given and identify if any written submissions have been received with respect to this application.

   It is noted that in order to appeal any decision of Council to the Local Planning Appeal Tribunal, the appellant must have outlined comments or concerns at the public meeting or submitted comments and concerns to Council in writing.

3. Chairperson confirms with CAO that 20 days' notice has been given with respect to the meeting, and if any comments were received.

   Notice of this Public Meeting was given by circulating a notice to all persons and public bodies as prescribed under the Ontario Planning Act Regulation, within 400 feet of the subject land.

4. Chairperson asks the Applicant to speak on their application and comments. -None

5. Chairperson asks if there are any other members of the public in support or opposed of the application, and asks if they wish to speak to it. - None

6. After everyone has had a chance to speak, Chairperson gives the applicant an opportunity to respond to the comments made in opposition, if any. - None

7. After Council has heard from the Applicant, those in favour, those in opposition, Chairperson advises that careful consideration to the arguments for and against the project and will be discussed in the Council meeting to follow this meeting.

If you wish to be notified of Council's decision please ensure you provide the Clerk with your mailing address.
Council will consider all the comments that were raised and will discussion at the meeting of Council following this meeting to pass the by-law and a Site plan Control.

This Public Meeting is now over. Thank-you for your attendance. The time is now: 7:03 p.m.

_____
Mayor, Gail Degagne

_____
CAO Clerk Treasurer, Lesley Marshall

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MINUTES
COUNCIL MEETING
TUESDAY, SEPTEMBER 22, 2026
FOLLOWING PUBLIC MEETING 7:00 PM

1. CALL TO ORDER & ACKNOWLEDGE FIRST NATIONS PEOPLES AND LAND

"We respectfully acknowledge that we are on the traditional territory of the Anishinaabe Peoples, in the Robinson-Huron and Williams Treaties areas. We wish to acknowledge the long history of First Nations and Metis Peoples in Ontario and show respect to the neighbouring Indigenous communities. We offer our gratitude for their care for, and teachings about, our earth and our relations. May we continue to honor these teachings."

The meeting was called to order by Mayor Gail Degagne by Zoom at 7:03 PM. In Council Chambers present was Councillors, Bernadette Kerr, Nunzio Scarfone, and Paul Sharp. Councillor Claire Riley was absent with regrets. Staff member present was CAO Lesley Marshall. There were 3 people in attendance in person and 1 online.

2. NOTIFICATION OF PECUNIARY INTEREST

3. ADOPTION OF AGENDA

Resolution 2026-184 Moved by Paul Sharp and Seconded by Bernadette Kerr: Be it resolved that the Agenda for this meeting be adopted as printed. **'Carried'**

4. ADOPTION OF MINUTES

(a) September 8, 2026 Regular Meeting (Encl.)
Resolution 2026-185 Moved by Bernadette Kerr and Seconded by Nunzio Scarfone: Be it resolved that the Minutes of the September 8, 2026 Regular Council Meeting, be adopted as printed and circulated. **'Carried'**

5. APPROVAL OF ACCOUNTS

6. PRESENTATION AND DELEGATIONS

7. OPEN FORUM

8. MAYOR STAFF COMMITTEE AND GOVERNMENT REPORTS

Resolution 2026-186 Moved by Paul Sharp and Seconded by Nunzio Scarfone: Be it resolved that the following staff, committee and correspondence reports be received:

- Mayor and Council Reports
  - Mayor – General Update
- Staff Reports
- Committee Reports
- Correspondence
  - Invitation to Council, Chisholm's Women's Institute 100th Anniversary (Encl)

- Min. of Municipal Affairs and Housing Re: Ontario Buy Ontario policies (Encl.)
- Min. of Municipal Affairs and Housing Re: Municipal Accountability Act (Encl.)
- Min. of Municipal Affairs and Housing Re: Municipal Procurement (Encl.)
- Email North Bay Mattawa Conservation Authority Re: Board Members (Encl.)
- Resolution Support from Town of Caledon, Re: Funding to Combat Tick Borne Diseases (Encl.) **'Carried'**

9. REVIEW BUDGET REPORT

10. PUBLIC WORKS REPORTS

11. UNFINISHED BUSINESS FROM PREVIOUS MEETINGS

(a) Letter from Ministry of Municipal Affairs and Housing Re: Status of Review of OP (Encl.)
Resolution 2026-187 Bernadette Kerr and Paul Sharp: Be it resolved that Council receives the letter from the Ministry of Municipal Affairs and Housing confirming receipt of adopted Official Plan and providing the status of the review. **'Carried'**

12. NEW BUSINESS

(a) By-law 2026-29, to amend By-law No. 2014-25, as amended, the Zoning By-law for the Township of Chisholm with respect to lands described legal as Parts 1 and 2, Plan 36R-15557, located in Part of Lot 18, Concession 10 in the Township of Chisholm. (Encl.)
Resolution 2026-188 Moved by Paul Sharp and Seconded by Bernadette Kerr: Be it resolved that By-law 2026-29, being a by-law to amend By-law No. 2014-25, as amended, the Zoning By-law for the Township of Chisholm with respect to lands described legal as Parts 1 and 2, Plan 36R-15557, located in Part of Lot 18, Concession 10 in the Township of Chisholm, be read a first, second and third time, and passed this September 22, 2026. **'Carried'**

(b) By-law 2026-30, to execute an Ontario Transfer Payment Agreement for NORDS Funding (Encl.)
Resolution 2026-189 Moved by Paul Sharp and Seconded by Nunzio Scarfone: Be it resolved that by-law 2026-30, being a by-law to authorizes the Mayor and CAO Clerk-Treasurer to sign and execute the Ontario Transfer Payment Agreement for the NORDS Funding 5-year allotment, be read a first, second and third time and passed this September 22, 2026. **'Carried'**

(c) Memo From CAO Lesley Marshall Re: Specialized Equipment Service Sharing (Encl.)
Resolution 2026-190 Be it resolved that Council receive the memorandum regarding opportunities to provide specialized municipal equipment and operator services to neighbouring municipalities;
And further that Council authorizes Administration to investigate the feasibility of providing roadside brushing and other specialized equipment services to neighbouring municipalities, including potential demand, full-cost recovery rates, insurance and liability requirements and appropriate terms of service;
And further that Administration report back to Council with the information prior to implementation. **'Carried'**

13. ADJOURNMENT

(a) By-law 2026-31, to confirm the proceedings of the Council meeting
Resolution 2026-191 Moved by Bernadette Kerr and Seconded by Paul Sharp: Be it resolved that By-law 2026-31, being a by-law to confirm the proceedings of the Council meeting September 22, 2026, be read a first, second, and third time and passed this September 22, 2026. **'Carried'**

(b) Resolution re: Adjournment.
Resolution 2026-193 Moved by Paul Sharp and Seconded by Nunzio Scarfone: Be it resolved that Council now adjourn this meeting. Time: 7:16 PM **'Carried'**

_____
Mayor, Gail Degagne

_____
CAO Clerk Treasurer, Lesley Marshall

Payroll - September 2026

(2 payroll)

Administration		$ 14,079.77
Council		$ 2,979.05
By-Law Enforcement		$ -
Fire Department		$ 849.29
Public Works Department:	Full-time	$ 24,183.02
	Part-time and Landfill	$ 1,519.26
	TOTAL	**$ 43,610.39**

TOWNSHIP OF CHISHOLM

Council/Board Report By Dept-(Computer)

AP5130 **Page :** 1
Date : Oct 05, 2026 **Time :** 2:48 pm

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 **To** 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description				Batch	Invc Date	Invc Due Date	Amount
G.L. Account	CC1	CC2	CC3	GL Account Name				
DEPARTMENT	**0100**	Council						
BKERR	**KERR BERNADETTE**							
AUGUST2026	MILEAGE				111	22-Sep-2026	22-Sep-2026	
1-4-0100-1120				Travel & Conferences				16.06
GAIL	**DEGAGNE GAIL**							
27.08.2026	MILEAGE - AMO				105	08-Sep-2026	08-Sep-2026	
1-4-0100-1120				Travel & Conferences				513.92
						Department Totals :		**529.98**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 **To** 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description					Batch	Invc Date	Invc Due Date	Amount
G.L. Account		**CC1**	**CC2**	**CC3**	**GL Account Name**				
DEPARTMENT	**0200**	Elections							
DATA	**DATAFIX**								
11770	VOTERVIEW LIST MANAGEMENT & VOTE BY MAIL					109	16-Sep-2026	16-Sep-2026	
1-4-0200-1320					Supplies & Services				1,921.00
TOW90496	**TOWNSHIP OF NIPISSING**								
N-26-20	MOCK ELECTION SESSION-MEAL COST					109	16-Sep-2026	16-Sep-2026	
1-4-0200-1320					Supplies & Services				23.62
							Department Totals :		**1,944.62**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All
Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice / G.L. Account	Vendor Name / Description	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT 0300	Administration								
ALL01	**ALLSTREAM**								
SEPT2026	LONG DISTANCE CHARGES								
1-4-0300-1620					Telephone & Fax	109	16-Sep-2026	16-Sep-2026	12.77
BEL02000	**BELL CANADA**								
7243526SEPT2	OFFICE PHONE & FAX								
1-4-0300-1620					Telephone & Fax	109	16-Sep-2026	16-Sep-2026	380.56
DLL	**DE LAGE LANDEN FINANCIAL SERVICES CANADA INC.**								
10968574	Q4 2026 POSTAGE METRE RENTAL								
1-4-0300-1530					Contracted Office Services	109	16-Sep-2026	16-Sep-2026	169.33
GRA07018	**GRAND & TOY**								
W936376	OFFICE SUPPLIES								
1-4-0300-1610					Office Supplies	111	22-Sep-2026	22-Sep-2026	244.98
W941104	OFFICE SUPPLIES								
1-4-0300-1610					Office Supplies	111	22-Sep-2026	22-Sep-2026	49.25
HYD15001	**HYDRO ONE**								
3153SEPT202(	OFFICE HYDRO								
1-4-0300-1498					Office Expenses	113	29-Sep-2026	29-Sep-2026	177.59
JEY	**2609614 ONTARIO INC**								
13216	SHREDDING								
1-4-0300-1610					Office Supplies	113	29-Sep-2026	29-Sep-2026	162.49
LIMIT	**LIMITLESS ELECTRIAL SOLUTIONS INC**								
965	OUTDOOR LIGHTS REPAIRS								
1-4-0300-1498					Office Expenses	109	16-Sep-2026	16-Sep-2026	1,386.57
MCISAAC	**MCISAAC MONIQUE**								
09.09.2026	WALMART-CLEANING SUPPLIES, REIMBURSEMENT								
1-4-0300-1610					Office Supplies	109	16-Sep-2026	16-Sep-2026	21.40
09.09.2026*2	HORSESHOE BEACH DAY SUPPLIES - REIMBURSEMENT								
1-4-0300-1610					Office Supplies	109	16-Sep-2026	16-Sep-2026	25.99
23.09.2026	OFFICE SUPPLIES - REIMBURSEMENT								
1-4-0300-1610					Office Supplies	113	29-Sep-2026	29-Sep-2026	14.49
NORTHERN B	**NORTHERN MELCARM GROUP**								
AR1171939	PHOTOCOPIER CHARGES								
1-4-0300-1530					Contracted Office Services	105	04-Sep-2026	04-Sep-2026	127.53
AR1177041	LEXMARK XM3350 MFP								
1-4-0300-1720					Computer Equipment	113	29-Sep-2026	29-Sep-2026	2,926.69
AR1177304	PHOTOCOPIER CHARGES								
1-4-0300-1530					Contracted Office Services	113	29-Sep-2026	29-Sep-2026	110.74
SUNLIF01	**SUN LIFE ASSURANCE COMPANY OF CANADA**								
OCTOBER202(	OCTOBER 2026 GROUP INSURANCE PREMIUM								
1-4-0300-1480					Benefits - Group Insurance	113	29-Sep-2026	29-Sep-2026	1,318.38
SEPTEMBER2	SEPTEMBER 2026 GROUP INSURANCE PREMIUM								
1-4-0300-1480					Benefits - Group Insurance	105	08-Sep-2026	08-Sep-2026	1,559.88
SUNWIRE	**SUNWIRE INC**								
1227321	SEPTEMBER 2026 OFFICE PHONE SYSTEM								
1-4-0300-1620					Telephone & Fax	105	04-Sep-2026	04-Sep-2026	140.12
TELUS	**TELUS**								

Vendor : UNITED CH To ZEHR

Batch : All

Department : All

Cheque Print Date : 01-Sep-2026 To 30-Sep-2026

Bank : 099 To 1

Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT 0300	Administration									
36297058SEP1	CELLULAR PHONES	1-4-0300-1621				Cell Phone	109	16-Sep-2026	16-Sep-2026	116.05
									Department Totals :	**8,944.81**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT	**0400**	General Government								
MUNIC01	**MUNICIPAL PROPERTY ASSESSMENT CORPORATION**									
1800041661	Q4 ASSESSMENT & SUPPORT SERVICES	1-4-0400-2770				Property Assessment	113	29-Sep-2026	29-Sep-2026	6,932.41
VS	**VS GROUP**									
3531	EMAIL HOSTING SERVICES - SEPT 2026	1-4-0400-2805				Web Site	109	16-Sep-2026	16-Sep-2026	166.11
								Department Totals :		**7,098.52**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT	**0500**	Fire Department								
BEL02000	**BELL CANADA**									
7242888SEPT2	FIRE DEPT. PHONE	1-4-0500-2135				Communications	109	16-Sep-2026	16-Sep-2026	41.49
CONTECH	**CON-TECH MECHANCIAL**									
INV-S-8250	ANNUAL SAFETY - 1992 TANKER	1-4-0500-2150				Equipment Maintenance	105	04-Sep-2026	04-Sep-2026	3,039.23
DAR04015	**DARCH FIRE INC.**									
CI30016887	SMALL EQUIPMENT	1-4-0500-2245				Small Equipment	105	04-Sep-2026	04-Sep-2026	1,005.70
FIRE	**FIRE MARSHAL'S PUBLIC FIRE SAFETY COUNCIL**									
IN172410	SMOKE ALARMS, PLASTIC HELMETS & HOCKEY PUCKS	1-4-0500-2240				Fire Prevention	109	16-Sep-2026	16-Sep-2026	408.71
HYD15001	**HYDRO ONE**									
3153SEPT202(	OFFICE HYDRO	1-4-0500-2235				Heat & Hydro	113	29-Sep-2026	29-Sep-2026	177.59
INSER01	**INSERVUS MANAGEMENT SYSTEMS**									
2749	HEALTH & SAFETY	1-4-0500-2160				Health & Safety	113	29-Sep-2026	29-Sep-2026	368.16
JIM10008	**MACEWEN PETROLEUM INC.**									
17842	GASOLINE	1-4-0500-2180				Gas & Oil	109	16-Sep-2026	16-Sep-2026	75.90
17843	CLEAR DIESEL	1-4-0500-2180				Gas & Oil	109	16-Sep-2026	16-Sep-2026	275.57
703838	CLEAR DIESEL	1-4-0500-2180				Gas & Oil	109	16-Sep-2026	16-Sep-2026	45.93
703841	GASOLINE	1-4-0500-2180				Gas & Oil	109	16-Sep-2026	16-Sep-2026	78.16
KROWN	**KROWN RUST CONTROL**									
216-61335	KROWN SPRAY (UNDERCOATING)	1-4-0500-2150				Equipment Maintenance	113	29-Sep-2026	29-Sep-2026	1,073.39
POW16033	**POWASSAN HOME HARDWARE**									
115393	CHAINSAW SHARPENING	1-4-0500-2150				Equipment Maintenance	105	04-Sep-2026	04-Sep-2026	11.30
TELUS	**TELUS**									
36297058SEP1	CELLULAR PHONES	1-4-0500-2135				Communications	109	16-Sep-2026	16-Sep-2026	124.30
TOW20022	**MUNICIPALITY OF EAST FERRIS**									
3929	NFPA 1002 PUMP OPS TRAINING	1-4-0500-2140				Training	109	16-Sep-2026	16-Sep-2026	282.50
TRANSCANAD	**TRANSCANADA SAFETY**									
83553	REFILL 6000 CASCADE AIT BOTTLE	1-4-0500-2160				Health & Safety	105	04-Sep-2026	04-Sep-2026	152.55
85420	TEST & CALIBRATE DETECTOR	1-4-0500-2160				Health & Safety	109	16-Sep-2026	16-Sep-2026	107.35
85530	DETECTOR	1-4-0500-2160				Health & Safety	109	16-Sep-2026	16-Sep-2026	262.89

Council/Board Report By Dept-(Computer)

Vendor : UNITED CH To ZEHR

Batch : All

Department : All

Cheque Print Date : 01-Sep-2026 To 30-Sep-2026

Bank : 099 To 1

Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch Invc Date	Invc Due Date	Amount
DEPARTMENT 0500	Fire Department								
								Department Totals :	7,530.72

Vendor : UNITED CH To ZEHR

Batch : All

Department : All

Cheque Print Date : 01-Sep-2026 **To** 30-Sep-2026

Bank : 099 To 1

Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT 0700	Conservation Authority									
CGI90523	**CGIS CENTRE**									
46296	Q4 2026 CONTRACTED SERVICES						105	08-Sep-2026	08-Sep-2026	
1-4-0700-2775						GIS				2,570.97
								Department Totals :		**2,570.97**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All
Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description					Batch	Invc Date	Invc Due Date	Amount
G.L. Account		CC1	CC2	CC3	GL Account Name				
DEPARTMENT	**0800**	Building Bylaw Enforcement							
CGI90523	**CGIS CENTRE**								
46296	Q4 2026 CONTRACTED SERVICES					105	08-Sep-2026	08-Sep-2026	
1-4-0800-2420					Bldg. Insp. - Other Expenses				346.46
							Department Totals :		**346.46**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 **To** 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT	**1000**	Other Protections								
MIN13004	**MINISTER OF FINANCE**									
392608260859	APRIL TO JUNE 2026 LSR REVENUES	1-4-1000-0050				Policing Costs	105	04-Sep-2026	04-Sep-2026	-287.00
392708261256	JULY 2026 POLICING SERVICES	1-4-1000-0050				Policing Costs	105	04-Sep-2026	04-Sep-2026	16,212.00
TOW20022	**MUNICIPALITY OF EAST FERRIS**									
3934	COSTS: POLICE SERVICES BOARD	1-4-1000-0045				Police Services Board	109	16-Sep-2026	16-Sep-2026	1,489.92
							Department Totals :			**17,414.92**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice / G.L. Account	Vendor Name / Description	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT 1100	Public Works								
15252300	**15252300 CANADA INC**								
28.08.2026	PAVING - ALDERDALE CULVERT								
1-4-1100-3118					Culverts	105	08-Sep-2026	08-Sep-2026	4,051.36
BMR01	**BMR MANUFACTURING INC**								
412677	SIGNAGE								
1-4-1100-3760					Signage	111	22-Sep-2026	22-Sep-2026	2,260.36
COOPER	**COOPER EQUIPMENT RENTALS**								
C87062801	84" SMOOTH ROLLER								
2-4-1100-3115					Gravel Application	113	29-Sep-2026	29-Sep-2026	7,924.13
C87063306	EQUIPMENT RENTAL								
1-4-1100-3130					Equipment Rentals	105	08-Sep-2026	08-Sep-2026	343.95
C87063308	PLATE PACKER RENTAL - CULVERT REPLACEMENT: ALDERDALE & CHURCH								
1-4-1100-3130					Equipment Rentals	105	08-Sep-2026	08-Sep-2026	1,003.61
E HUGHES	**EVAN HUGHES EXCAVATING**								
10228	EXCAVATOR RENTAL								
1-4-1100-3130					Equipment Rentals	105	08-Sep-2026	08-Sep-2026	4,440.90
10229	SCREENING - RENTAL								
1-4-1100-3130					Equipment Rentals	105	08-Sep-2026	08-Sep-2026	11,300.00
GFPRESTON	**GF PRESTON**								
IN10519	EXCAVATOR PART								
1-4-1100-3282					Excavator Parts and Repairs	105	04-Sep-2026	04-Sep-2026	226.00
GIN90395	**GIN-COR INDUSTRIES INC**								
102363	FREIGHTLINER REPAIRS								
1-4-1100-3272					Freighliner Parts and Repairs	111	22-Sep-2026	22-Sep-2026	4,148.72
102577	FREIGHTLINER REPAIR								
1-4-1100-3272					Freighliner Parts and Repairs	113	29-Sep-2026	29-Sep-2026	1,917.87
GROU01	**GROULX EQUIPMENT ASTORVILLE INC.**								
63910	SMALL EQUIPMENT REPAIR								
1-4-1100-3121					Small Equipment Repairs	109	16-Sep-2026	16-Sep-2026	934.57
HUGHES	**EVAN HUGHES EXCAVATING**								
10351	TENDER 2026-03								
1-4-1100-3115					Gravel	113	29-Sep-2026	29-Sep-2026	26,597.22
HYD15001	**HYDRO ONE**								
9921SEPT202(	PUBLIC WORKS GARAGE HYDRO								
1-4-1100-3720					Garage - Hydro	113	29-Sep-2026	29-Sep-2026	218.33
JIM10008	**MACEWEN PETROLEUM INC.**								
17842	GASOLINE								
1-4-1100-3256					2019 GMC Fuel	109	16-Sep-2026	16-Sep-2026	387.93
1-4-1100-3261					RAM 2025 Fuel				379.48
17843	CLEAR DIESEL								
1-4-1100-3221					Western Star 2024 Fuel	109	16-Sep-2026	16-Sep-2026	780.77
1-4-1100-3271					Freightliner Fuel				474.60
17844	DYED DIESEL								
1-4-1100-3211					Grader Fuel	109	16-Sep-2026	16-Sep-2026	3,386.96
1-4-1100-3241					Backhoe Fuel				334.97
703831	DYED DIESEL								
1-4-1100-3241					Backhoe Fuel	109	16-Sep-2026	16-Sep-2026	111.56

Vendor : UNITED CH To ZEHR
Batch : All
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Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
G.L. Account									
DEPARTMENT	**1100**	Public Works							
1-4-1100-3211					Grader Fuel				1,128.06
703838	CLEAR DIESEL					109	16-Sep-2026	16-Sep-2026	
1-4-1100-3271					Freightliner Fuel				79.10
1-4-1100-3221					Western Star 2024 Fuel				130.11
703841	GASOLINE					109	16-Sep-2026	16-Sep-2026	
1-4-1100-3261					RAM 2025 Fuel				390.75
1-4-1100-3256					2019 GMC Fuel				399.45
JRW90546	**JAMES REDWOOD**								
3914	DOOSAN REPAIRS					113	29-Sep-2026	29-Sep-2026	
1-4-1100-3282					Excavator Parts and Repairs				1,118.39
MCTIERNAN	**MCTIERNAN STEFANIE**								
5056493249	CLOTHING ALLOWANCE					113	29-Sep-2026	29-Sep-2026	
1-4-1100-3770					Boots and Clothing Allowance				115.46
MOT13040	**MOTION INDUSTRIES**								
ON08-0070020	DOOSAN PARTS					113	29-Sep-2026	29-Sep-2026	
1-4-1100-3282					Excavator Parts and Repairs				104.76
MUSKA	**MUSKOKA AUTO PARTS LIMITED**								
20830/D	IMPACT GUN REPAIR					113	29-Sep-2026	29-Sep-2026	
1-4-1100-3121					Small Equipment Repairs				443.69
45811/D	SHOP SUPPLIES					109	16-Sep-2026	16-Sep-2026	
1-4-1100-3120					Materials & Shop Supplies				189.28
4718/D	SHOP SUPPLIES					105	08-Sep-2026	08-Sep-2026	
1-4-1100-3120					Materials & Shop Supplies				1,660.06
POW16033	**POWASSAN HOME HARDWARE**								
110111	PAINT - FRAME					105	04-Sep-2026	04-Sep-2026	
1-4-1100-3227					Western Star 2005 Parts and Repairs				170.87
116384	BEACH ROAD BRIDGE SUPPLIES - REPAIR					105	04-Sep-2026	04-Sep-2026	
2-4-1100-4407					Bridge Deck				2,054.84
SARTORI	**SARTORI SECURITY GROUP**								
2516A	SECURITY CAMERA REPAIR					105	08-Sep-2026	08-Sep-2026	
1-4-1100-3160					Garage Building Maintenance				926.60
SLING01	**SLING CHOKER SAFETY AND RIGGING SUPPLIES**								
117930	SHOP SUPPLIES					105	08-Sep-2026	08-Sep-2026	
1-4-1100-3120					Materials & Shop Supplies				244.74
117931	CLOTHING ALLOWANCE - SH					105	08-Sep-2026	08-Sep-2026	
1-4-1100-3770					Boots and Clothing Allowance				89.32
117932	CLOTHING ALLOWANCE - RM					105	08-Sep-2026	08-Sep-2026	
1-4-1100-3770					Boots and Clothing Allowance				235.13
117933	CLOTHING ALLOWANCE, TT & SHOP SUPPLIES					105	08-Sep-2026	08-Sep-2026	
1-4-1100-3770					Boots and Clothing Allowance				86.43
1-4-1100-3120					Materials & Shop Supplies				3.36
118167	CLOTHING					109	16-Sep-2026	16-Sep-2026	
1-4-1100-3770					Boots and Clothing Allowance				162.00
118195	CLOTHING					109	16-Sep-2026	16-Sep-2026	
1-4-1100-3770					Boots and Clothing Allowance				192.09
SPE19001	**SPECTRUM TELECOM GROUP LTD.**								
C1316927	AIR TIME					105	04-Sep-2026	04-Sep-2026	

Vendor : UNITED CH To ZEHR
Batch : All
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Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT	**1100**	Public Works								
1-4-1100-3765						Health & Safety				412.45
SUNLIF01	**SUN LIFE ASSURANCE COMPANY OF CANADA**									
OCTOBER202(	OCTOBER 2026 GROUP INSURANCE PREMIUM						113	29-Sep-2026	29-Sep-2026	
1-4-1100-3660						Benefits - Group Insurance				1,383.12
SEPTEMBER2	SEPTEMBER 2026 GROUP INSURANCE PREMIUM						105	08-Sep-2026	08-Sep-2026	
1-4-1100-3660						Benefits - Group Insurance				1,848.25
TOROMONT	**TOROMONT CAT**									
WO901168502	BACKHOE MAINTENANCE						109	16-Sep-2026	16-Sep-2026	
1-4-1100-3242						Backhoe Parts and Repairs				203.16
WO901168809	BACKHOE REPAIR						109	16-Sep-2026	16-Sep-2026	
1-4-1100-3242						Backhoe Parts and Repairs				52.09
VAUGHO01	**VAUGHAN PAPER PRODUCTS**									
2466369	SHOP SUPPLIES						113	29-Sep-2026	29-Sep-2026	
1-4-1100-3120						Materials & Shop Supplies				118.13
								Department Totals :		**85,164.98**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
G.L. Account									
DEPARTMENT 1300	Environmental								
E HUGHES	EVAN HUGHES EXCAVATING								
10227	LANDFILL CLEANUP					105	08-Sep-2026	08-Sep-2026	2,913.48
1-4-1300-4505					Site Cleanup				
							Department Totals :		2,913.48

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT	**1400**	Health								
JC NOON	**JC NOON MEMORIALS**									
11249	CEMETERY MAINTENANCE						113	29-Sep-2026	29-Sep-2026	
		1-4-1400-6510				Cemetery Expenses				2,562.84
NOR14001	**NORTH BAY PARRY SOUND DISTRICT HEALTH UNIT**									
OCTOBER202(	OCTOBER 2026 MONTHLY LEVY						111	22-Sep-2026	22-Sep-2026	
		1-4-1400-5110				Health Unit				3,870.79
								Department Totals :		**6,433.63**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 **To** 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT 1500	Social Services									
NIP14003	**NIPISSING DISTRICT SOCIAL SERVICES BOARD**									
SEPTEMBER2	SEPTEMBER 2026 MONTHLY LEVY	1-4-1500-6110				General Assistance	105	08-Sep-2026	08-Sep-2026	28,455.88
								Department Totals :		**28,455.88**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT	**1700**	Parks & Recreation								
HYD15001	**HYDRO ONE**									
1358SEPT202(	TENNIS CRT HYDRO	1-4-1700-1115				Tennis Court	113	29-Sep-2026	29-Sep-2026	31.71
3665SEPT202(	BEACH COTTAGE HYDRO	1-4-1700-1110				Parks Expenses	113	29-Sep-2026	29-Sep-2026	37.53
MCCARTHY	**MCCARTHY SEPTIC AND VAC**									
2037	SEPTEMBER 2026 TOILET RENTAL & SERVICE	1-4-1700-1110				Parks Expenses	113	29-Sep-2026	29-Sep-2026	2,056.60
								Department Totals :		**2,125.84**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 **To** 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT	**1800**	Recreation Programs								
FRESHMART	**ASTORVILLE FRESHMART 53249**									
357758	BEACH DAY	1-4-1800-1310				Recreation Programs and Events	113	29-Sep-2026	29-Sep-2026	74.56
GAIL	**DEGAGNE GAIL**									
28.08.2026	HORSESHOE TOURNAMENT, CORN - REIMBURSEMENT	1-4-1800-1310				Recreation Programs and Events	109	16-Sep-2026	16-Sep-2026	90.00
MCISAAC	**MCISAAC MONIQUE**									
09.09.2026*2	HORSESHOE BEACH DAY SUPPLIES - REIMBURSEMENT	1-4-1800-1310				Recreation Programs and Events	109	16-Sep-2026	16-Sep-2026	311.05
								Department Totals :		**475.61**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT	**1900**	Library Services								
POW16008	**POWASSAN AND DISTRICT UNION PUBLIC LIBRARY**									
CHI-26-09	SEPTEMBER 2026 LIBRARY SERVICES	1-4-1900-1910				Powassan Library	111	22-Sep-2026	22-Sep-2026	3,988.00
CHI-26-10	OCTOBER 2026 LIBRARY SERVICES	1-4-1900-1910				Powassan Library	111	22-Sep-2026	22-Sep-2026	3,988.00
CHI-26-11	NOVEMBER 2026 LIBRARY SERVICES	1-4-1900-1910				Powassan Library	111	22-Sep-2026	22-Sep-2026	3,988.00
CHI-26-12	DECEMBER 2026 LIBRARY SERVICES	1-4-1900-1910				Powassan Library	111	22-Sep-2026	22-Sep-2026	3,988.00
								Department Totals :		**15,952.00**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 **To** 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT	**2000**	Accounts Payable								
CAN03059	**CANADIAN UNION OF PUBLIC EMPLOYEES**									
AUGUST2026	AUGUST 2026 UNION DUES REMITTANCE						105	04-Sep-2026	04-Sep-2026	
		1-2-2000-3336				Deductions Payable - Union Dues				496.41
E HUGHES	**EVAN HUGHES EXCAVATING**									
10230	GREENPOINT DRAIN						105	08-Sep-2026	08-Sep-2026	
		1-2-2000-2000				Accounts Payable Planning and Drainage				2,404.08
GIROUX	**GIROUX MICHAEL**									
2025-10	CONSENT STATEMENT						109	16-Sep-2026	16-Sep-2026	
		1-4-2000-1110				Planning Expenses				350.00
JLRICHARDS	**JL RICHARDS AND ASSOC**									
137484	FINAL PROJECT INITIATION & DRAFT BACKGROUND REPORT						109	16-Sep-2026	16-Sep-2026	
		1-4-2000-1321				Plan OP Expenses				1,003.59
OME15030	**OMERS**									
AUGUST2026	AUGUST 2026 PENSION REMITTANCE						105	04-Sep-2026	04-Sep-2026	
		1-2-2000-3335				OMERS Contributions				9,294.20
TATTI	**TATTI DIANE**									
2025-06,07,08	CONSENT STATEMENT						109	16-Sep-2026	16-Sep-2026	
		1-4-2000-1110				Planning Expenses				1,050.00
							Department Totals :			**14,598.28**

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT	**4000**	Education Req Public								
CON03040	**CONSEIL SCOLAIRE PUBLIC**									
SEPTEMBER2	25% OF 2026 LEVY	1-4-4000-2000				French Public Requisition	105	08-Sep-2026	08-Sep-2026	1,091.86
NEARN01	**NEAR NORTH DISTRICT SCHOOL BOARD**									
SEPTEMBER2	25% OF 2026 LEVY	1-4-4000-1000				English Public Requisition	105	08-Sep-2026	08-Sep-2026	35,438.62
									Department Totals :	**36,530.48**

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

Cheque Print Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor / Invoice	Vendor Name / Description	G.L. Account	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT 5000	Education Req Separate									
CSCATH01	C S CATHOLIQUE FRANCO O NORD									
SEPTEMBER2	25% OF 2026 LEVY						105	08-Sep-2026	08-Sep-2026	3,421.32
1-4-5000-1000						French Separate Requistion				
NIP14020	NIPISSING- PARRY SOUND CATHOLIC DISTRICT SCHOOL									
SEPTEMBER2	25% OF 2026 LEVY						105	08-Sep-2026	08-Sep-2026	4,166.69
1-4-5000-2000						English Separate Requistion				-147.34
1-4-5000-2000						English Separate Requistion				
									Department Totals :	7,440.67

Council/Board Report By Dept-(EFT)

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

EFT Paid Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor Code / Invoice No. / G.L. Account	Vendor Name / Description	CC1	CC2	CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT 1100	Public Works								
MILL01	MILLER PAVING NORTH BAY								
4661008	2026-01 GRAVEL 07.14 TO 07.17								
2-4-1100-3115					Gravel Application	103	19-Jul-2026	18-Aug-2026	94,763.81
4676892	2026-01 GRAVEL TENDER 07.20 TO 07.24								
2-4-1100-3115					Gravel Application	103	26-Jul-2026	25-Aug-2026	158,836.75
4689056	2026-01 GRAVEL TENDER 07.27.2026								
2-4-1100-3115					Gravel Application	103	31-Jul-2026	30-Aug-2026	12,171.31
							Department Totals :		265,771.87

Council/Board Report By Dept-(EFT)

Vendor : UNITED CH To ZEHR
Batch : All
Department : All

EFT Paid Date : 01-Sep-2026 To 30-Sep-2026
Bank : 099 To 1
Class : All

Vendor Code / Invoice No. / G.L. Account	Vendor Name / Description / CC1 CC2 CC3 GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT 2000	Accounts Payable				
RECEIV02	RECEIVER GENERAL - SOURCE DEDUCTIONS				
AUGUST*2026	RP0001 AUGUST 2026 PAYROLL DEDUCTIONS	107	11-Sep-2026	11-Sep-2026	
1-2-2000-3331	Deducations Payable - EI Reduced				1,611.06
1-2-2000-3310	Deductions Payable - Inc. Tax				5,973.64
1-2-2000-3320	Deductions Payable - CPP				4,934.38
AUGUST.2026	RP0003 AUGUST 2026 PAYROLL DEDUCTIONS	107	11-Sep-2026	11-Sep-2026	
1-2-2000-3310	Deductions Payable - Inc. Tax				879.77
1-2-2000-3330	Deductions Payable - EI				303.60
1-2-2000-3320	Deductions Payable - CPP				604.96
				Department Totals :	14,307.41

Total Unpaid for Approval :	0.00
Total Manually Paid for Approval :	0.00
Total Computer Paid for Approval :	246,471.85
Total EFT Paid for Approval :	280,079.28
Grand Total ITEMS for Approval :	526,551.13

Chisholm Twp. Fire Dept. 2025 Report

September, 2025

Your Worship, members of council, Township staff and members of the public, thank you for allowing me to offer this overview of the department's 2025 activities, as well as some ongoing issues within the fire service that affect Chisholm.

The department responded to 38 calls last year, a record for calls in Chisholm, and a record that is likely to be broken this year. The three most common types of responses, in order, were fires at 29 per cent of calls, medical responses at 24 per cent and public hazard calls – usually downed and arcing hydro lines, at 21 per cent.

During the year we had six fires in structures, two vehicle fires and three outdoor fires. (And one other Mutual Aid fire in East Ferris, not fully reflected in our statistics.) Estimated losses totalled just under $810,000. There were minor burns to one resident, and no injuries to firefighters.

We operated within our budget and carry no outstanding loans. Major capital expenses included the purchase of a 2004 Ford F-250 Crew Cab pickup truck with a utility box to replace our 1995 Rescue unit. The truck cost $25,000. It required only minor changes to refit, and has served effectively.

The other capital purchase from 2025 was just over $88,000 to replace our ageing self-contained breathing apparatus and the rented cascade of air bottles we used to supply air to the system. We now have six SCBA units, with an expected service life of 15 years. By owning rather than renting bottles, we expect to reduce our operating costs.

That said, the average age of the vehicles in our fleet is 26. A year and a half ago we had a serious corrosion problem with our newest truck, a 2009 Ford F-350. We fixed it in-house, thanks mainly to the efforts of our deputy chief Jeff Brubacher. When you're running older trucks, you have the potential for higher maintenance costs and sudden and unexpected failures.

During 2025 we completed much of the basic training required to meet the requirements of the province's certification program. Certification took effect this past July 1, and while there are a few gaps, notably fire inspection and code enforcement (where we have a new trainee), we have successfully transitioned to the new environment. In other words, when we have sufficient personnel, we can provide fire service up to the interior attack level.

Thanks to our very energetic team on the Firefighter's Association, we are increasingly active in the community, including Christmas basket deliveries, public education, home visits, the Pumpkin Tour, the charity car wash and boot drive, the Christmas tree lighting, etc.

At the same time, we are increasingly busy on the other side of our mandate. I've graphed calls since 2009, and as you can see, the trend is rising.

Given the limited administrative time available to the chief, this is a challenge. Attending calls and doing the followup and paperwork involved is taking most of my time, leaving less time for training and other administrative duties. One solution I have discussed with the CAO is to contract out some of the time-consuming jobs, like writing the Standard Operating Guidelines required to meet our health and safety regulations. A neighbouring departments is already doing this, with good results.

In the mid-term I will be looking at succession within the department, and whether there are internal candidates interested in becoming chief. I'll also be discussing what will be required to entice someone to take the job.

During the new term of council I expect to update our regulatory by-law, establish levels of service, and consider restructuring the department to meet the future.

The headwinds we're facing include:

- An ageing volunteer force. In a society where volunteerism is less valued, there are fewer volunteers, and they tend to offer less time. (And most work outside the community.)
- More onerous demands from provincially-mandated training, health and safety regulations and labour regulations.
- Increasing calls and more complex calls including trauma, fires in larger buildings, and electric vehicles. If I had a crystal ball to see the future of the township I could plan to meet those challenges, but unfortunately, I haven't found a good crystal ball.

As always, it's an honour to serve this community and its public representatives. I personally think the work my members do sets a high standard for public service, but the truth is, we love doing it, and when we help our neighbours, we get far more back than we put in. Thank you for your time.

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Budget, no outstanding loans. Major purchase

Although it's increasingly difficult, we worked within our operational budget. The bulk of our allocated capital budget went unspent because we were unable to find a vehicle that physically fits in the hall, but that situation is being reversed in 2025 with the purchase of a used Rescue unit from the Niagara Region.

In addition to fire suppression, we carried out mandated public education activities, including smoke alarm visits in the north end of the township and fire inspections as required. You'll be hearing more about our public education and fire prevention program this winter, when we bring our recently drafted Community Wildland Fire Protection Program to council.

We also continued our traditional fundraisers, raising $1,813.01 for the Muscular Dystrophy Assn. and $291 for Camp BUCKO, a summer camp for children recovering from burns. We delivered Christmas baskets for the East Ferris Santa Fund, stationed the pumper at the Pumpkin Tour and assisted with the Christmas tree lighting. The Firefighters Association, which represents the members, has a new and active executive, and they've brought in new ideas including the Christmas and Canada Day decoration contests.

In terms of mandatory provincial certification, the department continues to make progress, and I'm confident we will continue to offer

our present level of fire suppression when the new policy takes effect in July of 2026.

Level of Service, and Health and Safety Issues:

Within the department we've discussed what our core tasks should be. In addition to fighting fires, responding to medical calls, and fire prevention activities, there is a consensus that our ability to respond to car crashes needs to be upgraded, given the diverse traffic on our roads.

To date we've been able to acquire second-hand extrication equipment that will improve our response. We're training with that now. As for other roles, including water rescue, I will likely be back here to seek direction after we have a closer look at the costs of training and equipment.

One activity mandated by the province is fire inspection and code enforcement. It's a significant burden for a small, rural department. Although this is only in the early discussion phase right now, with your permission, I would like to explore the potential for contracting out this role to an inspector in a neighbouring department.

With certification mostly in hand, I'm planning to update the department's health and safety programs, bringing them in line with industry standards. As you know, firefighting is associated with a higher incidence of cancer. Eighty-five percent of the line-of-duty deaths of firefighters in Canada are caused by cancer. In Ontario there are 19 types of cancer that, if you're a firefighter, the WSIB presumes are caused by your workplace exposure. (For most of these cancers, the WSIB covers diagnoses well after retirement, so claims can be filed many years after a member's service.)

So far – and to my knowledge – no one on our department has contracted one of these illnesses. But because we can't rule out the potential, I will be working with the administration to develop health and safety policies that keep our members safe and protect the township and its ratepayers from liability for future WSIB claims.

Succession:

Finally, it's no secret that the people in the top half of the department are developing grey hair. Within the next four or five years, succession will be a major issue in the service. In my view this must include a discussion of the department's management structure.

With certification, health and safety requirements and our own rising call volume, the role of the chief has changed during the past decade. The present time allocated to the job – essentially, four paid hours per week – may no longer be sufficient to attract a successor, and put that new chief in a position where he or she can effectively manage the department.

I'm hoping to brainstorm options with my members, the administration and some of our peer departments. Could we, for example, contract out the senior management to a neighbouring department, or hire someone from outside the department to perform multiple roles, including fire inspection and by-law enforcement, as well as acting as the chief? I can see problems and benefits with both these ideas. But as the township grows, the department is reaching the point where we may have to do things differently in the 2030s.

Tax Arrears Report

	Jan 31/20	#	Feb 28/20	#	Mar 31/20	#	Apr 30/20	#	May 31/20	#	Jun 30/20	#	July 31/20	#	Aug 31/20	#	Sept 30/20	#	Oct 31/20	#	Nov 30/20	#	Dec 31/20	
2020																								
2019	195,466	173	182,676	169	161,743	127	144,918	104	133541	87	112403	85	98004.31	83	91680	77	76061	67	69118	60	55163	53	52430	50
2018	36,579	34	25,289	27	21,761	21	19,235	20	13588	15	7705	8	1677	5	1677	5	273	3	273	3	123	2	123.87	2
2017	3,722	5	3,722	5	1784	3	1784	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	$ 235,767		$ 211,687		$185,288		$165,937		$147,129		$120,108		$99,681		$93,357		$76,334		$69,391		$55,286		$52,554	

	Jan 31/21	#	Feb 28/21	#	Mar 31/21	#	Apr 30/21	#	May 31/21	#	Jun 30/21	#	July 31/21	#	Aug 31/21	#	Sept 30/21	#	Oct 31/21	#	Nov 30/21	#	Dec 31/21	
2021																								
2020	205,538	154	182,943	145	160,692	126	136,366	102	125,629	91	106,645	79	93,324	70	79898	64	75763	60	67248	55	64088	52	58264	49
2019	44,796	39	35,361	27	31,925	24	15,760	13	15,076	9	11,809	8	8,673	6	5206	3	5206	3	4419	2	4419	2	4419	2
2018	123	2	123	2	123	2	123	2	123	2	123	2	45	1	0	0	0	0		0		0	0	0
	$ 264,976		$ 218,427		$192,740		$152,249		$140,828		$118,577		$102,042		$85,104		$80,969		$71,667		$68,507		$62,683	

	Jan 31/22	#	Feb 28/22	#	Mar 31/22	#	Apr 30/22	#	May 31/22	#	Jun 30/22	#	July 31/22	#	Aug 31/22	#	Sept 30/22	#	Oct 31/22	#	Nov 30/22	#	Dec 31/22	
2022																								
2021	144,621	134	118,177	126	101,793	99	87,720	84	75,567	73	70,389	69	59,651	61	61592	61	51836	55	47574	52	40035	47	32910	40
2020	47,103	37	25,589	24	22,036	21	13,922	19	7,926	12	6,702	11	3,988	7	6263	7	5318	7	5318	7	5250	7	5250	7
2019	4,419	2	4,419	2	4419	2	0	0	0	0	0	0	0	0	0		0	0		0	0		0	
	$ 196,143		$ 148,185		$128,248		$101,642		$83,493		$77,091		$63,639		$67,855		$57,154		$52,892		$45,285		$38,160	

	Jan 31/23	#	Feb 28/23	#	Mar 31/23	#	Apr 30/23	#	May 31/23	#	Jun 30/23	#	July 31/23	#	Aug 31/23	#	Sept 30/23	#	Oct 31/23	#	Nov 30/23	#	Dec 31/23	
2023																								
2022	136,619	139	122,633	126	107,500	108	87,490	94	77,228	80	68,321	71	65,212	64	60,929	57	45,859	49	44,780	45	38255	39	37124	38
2021	22,795	29	20,827	21	17,408	15	14,579	14	8,527	5	4,261	3	0	0	0	0	0		0		0	0	0	0
2020	4,589	6	4,589	6	4589	6	2319	5	1935	3	1936	3	0	0	0	0	0		0		0	0	0	0
	$ 164,003		$ 148,049		$129,497		$104,388		$87,690		$74,518		$65,212		$60,929		$45,859		$44,780		$38,255		$37,124	

	Jan 31/24	#	Feb 29/24	#	Mar 31/24	#	Apr 30/24	#	May 31/24	#	Jun 30/24	#	July 31/24	#	Aug 31/24	#	Sept 30/24	#	Oct 31/24	#	Nov 30/24	#	Dec 31/24	
2024																								
2023	189,113	156	164,770	133	138,503	112	119,654	96	113,424	93	106,322	86	93,690	78	85,656	70	76,726	58	71,648	54	62754	49	56968	46
2022	31,795	32	20,362	21	14,699	16	9,949	12	9,365	11	8,877	11	7,321	9	6995	8	3642	6	3350	5	1133	3	1133	3
2021	0	0	0	0		0	0	0	0	0	0	0	0	0			0		0	0				
	$ 220,908		$ 185,131		$153,203		$129,603		$122,789		$115,199		$101,011		$92,651		$80,368		$74,998		$63,887		$58,101	

	Jan 31/25	#	Feb 29/25	#	Mar 31/25	#	Apr 30/25	#	May 31/25	#	Jun 30/25	#	July 31/25	#	Aug 31/25	#	Sept 30/25	#	Oct 31/25	#	Nov 30/25	#	Dec 31/25	
2025																								
2024	192,009	191	172,057	165	145,287	114	128,249	103	121,436	96	104,776	89	86,316	79	75,876	71	63,805	61	60,290	60	567121	55	51509	53
2023	48,596	36	36,510	27	28,211	17	24,439	15	17,776	7	8,299	3	3,264	2	3264	2	227	1	227	1	227	1	227	1
2022	407	3	217	2	206	1	206	1	206	1	0	0	0		0	0	0	0	0	0	0	0	0	0
	$ 241,012		$ 208,784		$173,704		$152,894		$139,418		$113,075		$89,580		$79,140		$64,032		$60,517		$567,348		$51,736	

	Jan 31/26	#	Feb 29/26	#	Mar 31/26	#	Apr 30/26	#	May 31/26	#	Jun 30/26	#	July 31/26	#	Aug 31/26	#	Sept 30/26	#	Oct 31/26	#	Nov 30/26	#	Dec 31/26	
2026																								
2025	216,724	183	175,421	160	144,498	120	124,342	109	114,248	100	106,955	88	95,410	76	88,666	70	74,892	57						
2024	43,131	37	24,926	25	14,565	17	7,064	9	5,461	6	5,127	4	3,352	2	2521.45	1	2521.45	1						
2023	227	1	227	1	227	1	227	1	0	0	0	0	0	0	0	0	0	0						
	$ 260,082		$ 200,574		$159,290		$131,633		$119,709		$112,082		$98,762		$91,187		$77,413		$0		$0		$0	

From: chris@pmc.associates
Subject: Proposed by MMAH - Code of Conduct
Date: Sep 29, 2026 at 9:26:34 AM
To: chris@pmc.associates

Good morning,

I wanted to share with you a copy of Probity Municipal Consulting's submission to the Province regarding Proposal 26-MMAH054, dealing with the proposed regulations under the *Municipal Accountability Act, 2026.*

As your Integrity Commissioner, I believe these proposed changes will have a significant impact on municipal Codes of Conduct, the complaint and investigation process, training requirements, and the role of Integrity Commissioners across Ontario.

The attached submission addresses a number of practical issues that I believe warrant consideration, including complaint triage, procedural fairness, protection from reprisal, Integrity Commissioner independence and qualifications, proportionality for smaller municipalities, meaningful sanctions for repeated misconduct, the proposed removal process, mandatory training, and the interaction between the Code of Conduct and strong mayor powers. These are among the principal themes identified in the submission. 2026-9-28 Comments Proposal 26-MMAH054.

I am providing this to my municipal clients for information and awareness as the Province develops the final regulatory framework. The submission reflects my experience with municipal governance and the Integrity Commissioner process and is not intended to speak on behalf of any of the municipalities I serve.

Once the final regulations are released, I will review them carefully and provide further information regarding any changes municipalities will need to make to their Codes, procedures, training or other accountability processes.

Please feel free to contact me if you would like to discuss any of the issues raised in the submission.

Be well

Chris

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Specializing in Small Rural & Northern Communities

Chris Wray, AMCT
Managing Partner

2026-9-28 Comments Proposal 26-MMAH054...
869 KB

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Submission on Proposal for Regulations to Establish a Standardized Municipal Code of Conduct; Municipal Integrity Commissioner Processes and Education and Training Requirements

Proposal Number: 26-MMAH054

Submitted by: **Chris Wray, AMCT**
President, Probity Municipal Consulting
Municipal Integrity Commissioner and Municipal Governance Consultant

Executive Summary

I support the Province's objective of establishing a more consistent municipal accountability framework under the *Municipal Accountability Act, 2026*. A standardized Code of Conduct, consistent complaint procedures and mandatory education have the potential to improve Ontario's municipal accountability system. But such improvements cannot be based on consistency alone.

The framework must be independent, fair, proportionate and practical. It must protect municipal employees, complainants and witnesses from reprisal while ensuring procedural fairness for respondents. There must be a distinguishment between genuine misconduct from political disagreement and ordinary governance disputes. Finally there is an importance that it provide Integrity Commissioners with the tools to resolve minor matters efficiently while responding meaningfully to serious or repeated misconduct.

Having spent over 30 years in senior municipal administration and now serving as a municipal Integrity Commissioner, I believe the regulations should address several practical weaknesses in the proposed framework.

My recommendations to the Province are based on the following themes:

1. Implementation and transition.
2. Political debate versus misconduct.
3. Council-staff relations and protection from reprisal.
4. Complainant/witness protection and procedural fairness.
5. Six-week limitation-period discretion.
6. Preliminary triage and proportional complaint screening.
7. Written reasons for screening decisions.
8. Informal resolution, education and course correction.
9. Flexible but accountable investigation timelines.
10. Minimum procedural-fairness standards.

11. IC independence, incompatible roles, organizational conflicts and alternate IC arrangements.
12. Competency-based IC qualifications rather than a lawyer-only model.
13. Proportionality and affordability for small and Northern municipalities.
14. Meaningful progressive and intermediate sanctions, including treatment of repeated misconduct.
15. Address the accountability gap where removal is recommended but council does not unanimously approve it.
16. Mandatory training with consequences for non-compliance and broader governance education.
17. Rules for overlapping proceedings.
18. Clear election-period rules.
19. Existing local Code provisions and provincial-level investigation costs.
20. Clear guidance on the interaction between the Code of Conduct and strong mayor powers.

The objective should be an accountability system that educates where education will work, resolves minor matters efficiently, investigates serious allegations fairly, protects participants from retaliation, and has meaningful consequences when a member repeatedly refuses to comply with the Code.

1. Perspective

I appreciate the opportunity to comment on the proposed regulations under the *Municipal Accountability Act, 2026*. I would like to think that I bring a somewhat different perspective to this consultation.

I have spent approximately 30 years working in Ontario municipal government as a CAO, Clerk and Treasurer and largely in small, rural and Northern Ontario municipalities. I have worked directly with elected councils through periods of stability, organizational change, labour disruption and significant governance difficulty. Today, through Probity Municipal Consulting, I provide municipal governance services and serve as Integrity Commissioner for municipalities. I have therefore experienced Ontario's municipal accountability system from several perspectives: as a senior municipal administrator accountable to elected councils; as a statutory officer responsible for advising councils on their legislative and governance obligations; and as an Integrity Commissioner responsible for independently assessing complaints concerning members of council.

I do support greater consistency in Ontario's municipal accountability framework. I am however of the opinion that consistency alone will not necessarily produce a better system.

The regulations must create a framework that is fair to complainants and respondents, protects municipal employees and other participants from inappropriate conduct and reprisal, preserves

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legitimate political debate, protects the actual and perceived independence of Integrity Commissioners, provides meaningful consequences for repeated misconduct, and remains workable for municipalities of vastly different sizes and resources. My comments are offered from that practical perspective.

2. Implementation and Transition

Municipal Clerks are administering the 2026 municipal election while simultaneously preparing council orientation, onboarding materials, policies and procedures. AMCTO notes that "*the timing provides little opportunity for municipalities to revise those materials once the final regulatory framework is known*".

Integrity Commissioners face similar challenges. Complaint procedures must be revised, training developed and municipal clients advised. There are also transitional questions concerning complaints already received, investigations already underway, existing IC procedures, advice already provided and existing municipal Codes.

Recommendation: The Province should provide comprehensive implementation guidance, model documents and clear transitional rules, together with reasonable implementation flexibility during the first year of the new regime.

3. The Code Should Regulate Conduct, Not Political Disagreement

I support a common provincial Code of Conduct, notwithstanding any flexibility noted in this document.

A Code of Conduct should regulate conduct, not legitimate political disagreement. Municipal government by its very nature involves disagreement. Members must remain free to question staff recommendations, scrutinize expenditures, criticize municipal decisions, challenge one another and advocate vigorously for constituents. Strong criticism is not necessarily harassment and disagreement is not necessarily disrespect. Asking difficult questions is not necessarily interference with administration.

Conversely, political disagreement cannot and should never provide cover for intimidation, harassment, discrimination, threats, reprisal, abuse of authority, improper disclosure of confidential information or deliberate interference with municipal administration.

Recommendation: The standardized Code should expressly preserve legitimate political debate, criticism and disagreement while clearly defining conduct that crosses the line into prohibited behaviour.

4. Council-Staff Relations

I strongly support the proposed provisions respecting municipal employees.

The proposal recognizes the professional role and political neutrality of municipal employees and would prohibit members from using their authority or influence to intimidate, threaten, coerce, command or improperly influence employees in carrying out their duties. Municipal employees occupy a particularly vulnerable position when inappropriate conduct involves an elected official.

CAOs, Clerks, Treasurers and other professionals also have statutory and professional responsibilities that sometimes require them to provide advice a member does not want to hear. Speaking "truth to power" is one of the most difficult parts of the job of a municipal professional.

At the same time, the Code must not prevent councillors from asking legitimate questions, scrutinizing administration or holding administration accountable through council. The distinction should be clear:

Effective municipal government depends on a clear understanding of the respective roles of Council and administration. Council provides governance, direction and oversight; administration implements Council's decisions and manages municipal operations. Accountability applies to both, and neither should improperly interfere with the legitimate responsibilities of the other.

A councillor questioning a staff recommendation is performing an elected function. A councillor attempting to direct, intimidate, threaten or punish an employee for providing professional advice is something quite different.

Recommendation: Retain and strengthen the proposed council-staff provisions while expressly preserving council's legitimate collective oversight of municipal administration.

5. Reprisal, Obstruction and Destruction of Evidence

I strongly support provisions prohibiting obstruction of an Integrity Commissioner, reprisal against complainants and witnesses, and destruction of relevant evidence. The proposed Code expressly addresses obstruction, reprisal and destruction of relevant documents and electronic communications.

Simply prohibiting reprisal will not necessarily prevent it. It is my experience that most municipal employees are reluctant to use the IC process because of fear of reprisal.

Recommendation: Reprisal, intimidation of participants, deliberate destruction or concealment of evidence and intentional obstruction of an IC investigation should themselves constitute serious Code violations and should be identified as aggravating factors when sanctions are considered. Protection should extend to complainants, employees, witnesses, councillors and others participating in good faith in the accountability process.

6. Protecting Complainants While Maintaining Procedural Fairness

There is an inherent tension between protecting complainants and providing procedural fairness to respondents and that leads to a dire need to balance the protection of complainants with procedural fairness for respondents.

AMCTO has raised a related concern and has suggested *"consideration of an anonymous complaint mechanism to protect employees and other complainants who may fear reprisal".* AMCTO's preliminary analysis specifically identifies the concern that staff may hesitate to make an IC complaint if their identity will be disclosed. This has also been my experience as an IC.

I do share the concern about protecting complainants. However, I believe the framework needs to balance that protection with procedural fairness for the respondent. Completely anonymous

complaints can create significant evidentiary and fairness difficulties. At the same time, automatic disclosure of a complainant's identity may discourage legitimate complaints, particularly from municipal employees. There should not be an absolute rule at either extreme.

Recommendation: Permit the Integrity Commissioner to protect the identity of a complainant or witness where reasonably necessary, particularly where there is a credible concern about reprisal.

The IC should determine whether an investigation can fairly proceed without disclosure. Where procedural fairness ultimately requires disclosure, the affected individual should, where practicable, be advised before their identity is released. This approach recognizes the legitimate concern while allowing the Integrity Commissioner to balance protection from reprisal with the respondent's right to a fair process.

7. The Six-Week Complaint Period

The proposed framework generally requires a complaint to be made within six weeks after the complainant became aware of the alleged conduct, subject to specified exceptions and an ultimate four-year limitation period.

Six weeks may be an appropriate limitation period for many complaints. Should this become an inflexible barrier, it will jeopardize the fairness of the process.

Many employees initially attempt to resolve an issue internally. A complainant may seek advice or someone may be absent through illness or leave. It is also possible that a pattern of behaviour may only become apparent after several incidents. The purpose of a limitation period should be to encourage timely complaints and preserve reliable evidence, not to prevent legitimate matters from being considered because of an arbitrary deadline.

Recommendation: Permit an IC to accept a complaint outside the six-week period where reasonable circumstances explain the delay and where proceeding would not cause material unfairness to the respondent.

8. Triage Before Investigation

This is an area where I believe the proposed framework can significantly improve the current system.

Receipt of a complaint should not automatically mean commencement of a formal investigation. A meaningful preliminary assessment should determine:

- ✓ whether the matter is within the IC's jurisdiction;
- ✓ whether the alleged facts, if true, could constitute a Code violation;
- ✓ whether sufficient particulars have been provided;
- ✓ whether the matter is frivolous, vexatious or brought in bad faith;
- ✓ whether the matter is more appropriately addressed through another statutory, employment, governance or procedural process;
- ✓ the seriousness of the alleged conduct;

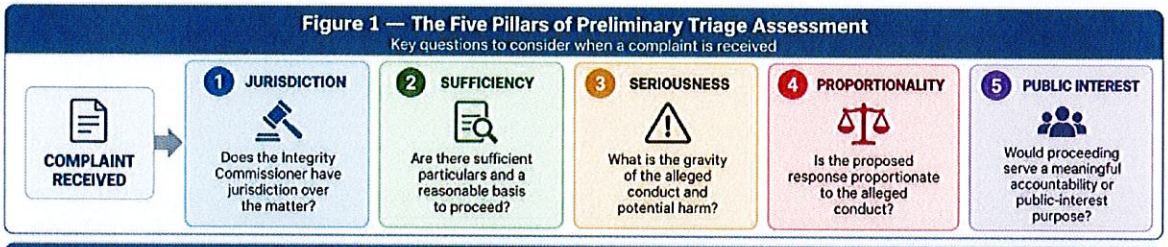
- ✓ whether the issue is more than trivial or technical;
- ✓ whether formal investigation would be proportionate to the alleged misconduct; and
- ✓ whether, in all the circumstances, formal investigation is in the public interest.

The concept of public interest is important as there may be circumstances where a technical violation could arguably be established but a lengthy and expensive investigation would accomplish little for the municipality, the parties or the public.

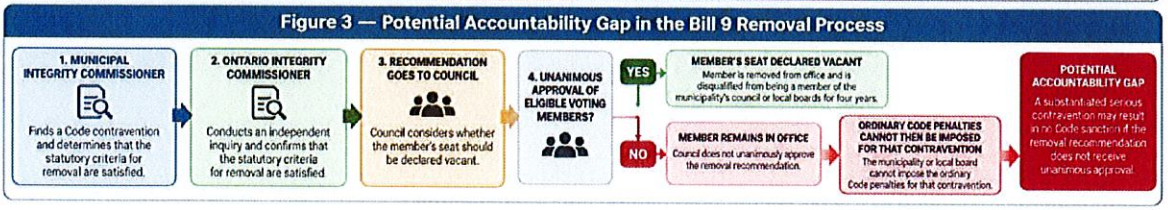
Conversely, apparent minor conduct may warrant investigation where it forms part of a repeated pattern or raises a broader governance concern. Therefore, not every complaint belongs in a formal investigation.

Some matters are political disagreements. Others are procedural, employment-related or administrative. Some belong under OHSA or MCIA. Others, even if every alleged fact were proven, would simply not constitute a Code violation. The Integrity Commissioner should not become an appeal tribunal or an appellate body for every disagreement occurring within a municipality.

Following preliminary review, the IC should be able to determine that the appropriate route is based on the following chart; *The Five Pillars of Triage Assessment*







Recommendation: Establish a meaningful preliminary triage stage based upon jurisdiction, sufficiency, seriousness, proportionality and the public interest.

9. Screening Decisions Should Include Reasons

Giving Integrity Commissioners stronger screening powers should be accompanied by accountability in the exercise of those powers.

A complainant whose matter is declined should not simply receive a notice saying that the IC will not investigate. Written reasons improve transparency, demonstrate that the complaint was considered and allow the complainant to understand whether the matter was outside jurisdiction, insufficiently supported, more appropriately addressed elsewhere or simply did not warrant formal investigation. Written reasons can also reduce unnecessary disputes about whether the IC actually considered the complaint.

Recommendation: Where an IC declines, discontinues or informally disposes of a complaint without a public investigation report, the complainant should ordinarily receive concise written reasons for that disposition, subject to confidentiality and other legal requirements.

10. The Ten-Day Screening Period

The proposed framework requires an initial determination within ten days, while allowing an opportunity for a complainant to remedy deficiencies before that determination is made.

A ten-day initial review requirement is reasonable as a goal, provided it remains a preliminary assessment. An IC should not be forced to conduct what could be a partial investigation simply to satisfy a ten-day deadline. Some complaints will be obviously within or outside jurisdiction. Others will require clarification or limited preliminary fact gathering.

Recommendation: Clarify that the ten-day period concerns preliminary jurisdiction, sufficiency and screening. Where additional information is reasonably necessary, the Commissioner should be able to obtain it before determining whether a formal inquiry should commence.

11. Informal Resolution and Course Correction

The proposed framework permits the Commissioner to attempt to settle a matter at any time. I support that approach as not every substantiated concern requires a lengthy public investigation and sanction. There are circumstances where a member recognizes that conduct was inappropriate, accepts advice and changes their behaviour. In those circumstances, course correction can sometimes accomplish more than punishment.

The important question should be whether informal resolution is appropriate in the public interest, having regard to the seriousness of the conduct, previous behaviour, the member's response and the likelihood that the behaviour will actually change. Informal resolution should also remain available after an investigation has begun. The mere commencement of a formal inquiry should not prevent an IC from resolving the matter where circumstances later demonstrate that an appropriate and durable resolution is possible.

But informal resolution should not become a mechanism for repeatedly avoiding accountability. Where there is serious misconduct, reprisal, obstruction or a continuing pattern of substantially similar behaviour, public accountability may become necessary.

Recommendation: An Integrity Commissioner should retain discretion throughout an inquiry to resolve a matter informally where doing so is appropriate, proportionate and consistent with the public interest.

12. Investigation Timelines

The proposed framework establishes a 120-day investigation period and provides for a possible extension of up to 60 days in specified circumstances.

An expectation of timeliness is appropriate but the grounds for extending an investigation, however, should be sufficiently flexible. Witness availability, extensive records, illness, parallel proceedings, litigation, expert evidence or other circumstances may make additional time necessary.

Recommendation: Permit an IC to extend an investigation where reasonably necessary to complete a fair and thorough inquiry, provided reasons are communicated to the parties and municipality.

The objective should be timely investigations, not rushed investigations.

13. Procedural Fairness

I support the proposed requirement that, before issuing a report finding a contravention, the Commissioner provide the member with the basis for the proposed finding and any proposed penalty or remedial action and provide an opportunity to comment. A respondent should know the substance of the case against them and have a meaningful opportunity to answer materially adverse evidence before an adverse finding is finalized. Likewise, complainants should understand the process and receive an understandable disposition of their complaint.

Procedural fairness does not necessarily require every investigation to follow exactly the same procedure. The process required will depend upon the seriousness and complexity of the matter.

Recommendation: Establish provincial minimum standards of procedural fairness while preserving sufficient IC discretion to tailor an investigation to its circumstances.

14. Independence and Incompatible Roles

The Integrity Commissioner is an independent statutory accountability officer. That independence can be compromised—or reasonably perceived to be compromised—where the same individual or organization simultaneously performs other functions for the municipality. Municipal legal counsel is one obvious example.

Municipal legal counsel owes professional obligations to the municipality as a client and may provide confidential advice concerning council decisions, employment matters, litigation, governance and the conduct of elected officials.

The Integrity Commissioner occupies a fundamentally different position. An IC may be required to investigate members of council, interview municipal employees, review confidential records and assess circumstances about which the municipality has received, or may subsequently require, legal advice. The issue extends beyond lawyers.

An Integrity Commissioner should not simultaneously be employed, retained or engaged by the same municipality in another capacity where that role could conflict with the Commissioner's statutory responsibilities, create competing loyalties, give the Commissioner prior involvement in matters subsequently investigated, or reasonably cause a complainant, respondent, employee or member of the public to question the Commissioner's independence.

For example, difficulties may arise where an IC simultaneously performs legal, human resources, labour relations, senior management, investigative or other advisory functions and subsequently receives a Code complaint concerning a matter in which they or their organization have participated. The problem is structural, not personal.

The question is not simply whether a particular professional believes they can remain impartial. The accountability system should be structured so that a reasonable person can have confidence that the Commissioner is independent. This is consistent with the direction of Bill 9 itself. The legislation assigns the Integrity Commissioner of Ontario a role in advising municipalities, on request, about the independence of a prospective municipal Integrity Commissioner, including whether the person has a conflict of interest.

Recommendation: The regulations should prohibit an Integrity Commissioner from simultaneously being employed, retained or engaged by the same municipality or local board in another capacity where that relationship creates an actual, potential or reasonably perceived conflict with the Commissioner's statutory responsibilities.

At a minimum:

- ✓ an IC should not concurrently act as the municipality's general legal counsel;
- ✓ an IC should not hold an employment or management position with the municipality;
- ✓ an IC should not investigate a matter in which the IC, their firm or organization previously participated or provided material advice;
- ✓ potential conflicts should be disclosed and recusal required where independence could reasonably be questioned; and
- ✓ every municipality should have access to an alternate Integrity Commissioner where its appointed IC is conflicted.

Where the Commissioner operates through a law firm, consulting firm or other organization, appropriate conflict safeguards should extend beyond the individual Commissioner. Merely assigning one professional to advise the municipality and another professional within the same organization to investigate the resulting circumstances may not adequately resolve the independence issue.

Independence must not merely exist. It must be readily apparent.

15. Integrity Commissioners Should Not Be Required to Be Lawyers

I do not support requiring municipal Integrity Commissioners to be lawyers. Legal training can unquestionably be valuable. Many lawyers perform this work effectively and bring expertise in statutory interpretation, administrative law and procedural fairness.

We must remember that municipal governance is itself a specialized field. Some of Ontario's most knowledgeable municipal professionals are current or former Clerks, CAOs and municipal administrators who have spent decades working directly with councils, municipal legislation, procedural by-laws, municipal administration and council-staff relationships. It is this experience that has substantial value. Because an experienced municipal practitioner can often get to the heart of a matter quickly.

An allegation described as disrespect may actually be a procedural dispute. An allegation of interference may depend upon understanding the distinction between council's collective authority and an individual councillor's authority and a staff complaint may turn upon the statutory responsibilities of a Clerk, Treasurer or CAO. These types of distinctions are not learned exclusively through legal education.

The IC function requires investigation, interviewing, evidence assessment, municipal governance knowledge, statutory knowledge, procedural fairness, sound judgment and clear report writing. No single profession has a monopoly on those skills. Where a genuinely complex legal question arises, a non-lawyer IC can obtain independent legal advice.

Recommendation: Establish competency-based qualifications rather than requiring membership in the legal profession. Relevant competencies should include demonstrated knowledge or experience in:

- ✓ Ontario municipal governance and legislation;
- ✓ Codes of Conduct and the *Municipal Conflict of Interest Act*;
- ✓ municipal meeting procedure;
- ✓ council-staff relations and municipal administration;
- ✓ investigation and evidence assessment;
- ✓ administrative law and procedural fairness;
- ✓ report writing and reasoned decision-making;
- ✓ confidentiality and records;
- ✓ conflict identification; and
- ✓ independence, impartiality and professional ethics.

A lawyer with appropriate municipal experience may meet those requirements but, an experienced municipal professional with appropriate investigative and statutory knowledge may also meet them. Competence, experience, judgment and independence—not professional designation alone—should determine suitability.

16. Proportionality and Small Municipalities

Ontario's municipalities have vastly different financial and administrative capacities.

A complex investigation that can be readily absorbed by a large municipality may constitute a significant unbudgeted expenditure for a municipality of several hundred residents. The answer is not less accountability but proportionality.

A straightforward complaint should not automatically result in dozens of interviews, extensive legal analysis and a lengthy report where the matter can fairly be determined through a much narrower process.

Recommendation: Expressly recognize proportionality and allow the scope and cost of an investigation to reflect the seriousness, complexity, public interest and evidentiary requirements of the matter while maintaining procedural fairness.

17. The Ordinary Penalty System Does Not Have Enough Teeth

This is one of my principal concerns.

Leaving aside remedies under the *Municipal Conflict of Interest Act*, the Code system offers relatively few meaningful consequences. A reprimand can be effective where a member accepts a finding and modifies their behaviour and a suspension of remuneration can have an impact.

My experience, however, is that these consequences sometimes have little effect on repeat offenders. Many members genuinely believe their conduct is correct regardless of an Integrity Commissioner's finding. They accept a reprimand or financial consequence as the cost of continuing to behave as they believe they should. But all too often, there are circumstances, when the sanction ends, where the behaviour resumes and another complaint follows.

18. There Must Be Meaningful Intermediate Sanctions

Bill 9 introduces an extraordinary mechanism that can ultimately result in removal from office. The statutory test requires, among other things, a serious Code contravention, harm to a person's health, safety or well-being, and a determination that the ordinary penalties are insufficient. Repeated contraventions may be considered when determining seriousness while removal of a democratically elected representative appropriately requires a high threshold. This leaves a considerable gap.

What happens to the member who repeatedly violates the Code, intimidates others, disrupts municipal administration or demonstrates continuing disregard for previous findings but does not satisfy every statutory requirement for removal?

Another reprimand or another suspension of remuneration may accomplish nothing where those measures have already failed.

Recommendation: The Province should establish, and where necessary seek legislative authority for, a broader graduated range of sanctions and remedial measures.

Depending upon the circumstances and statutory authority, these could include:

- ✓ mandatory remedial education;
- ✓ progressively stronger remuneration consequences for repeated violations;
- ✓ removal from discretionary committee or board appointments for a defined period;
- ✓ restrictions on use of municipal resources where those resources were misused;
- ✓ restrictions on direct interaction with particular employees where harassment or intimidation has been established, while preserving appropriate channels through which the member can perform elected responsibilities; and
- ✓ other possible proportionate corrective measures.

Previous findings, previous education or corrective measures, repetition of substantially similar conduct and deliberate failure to comply with remedial requirements should be express aggravating factors. Course correction should be encouraged where it works. But where a member has already been advised, educated and sanctioned and continues substantially similar conduct, the accountability system must recognize that history.

At some point, repeated non-compliance ceases to be an educational problem.

19. The Removal Process Creates a Potential Accountability Gap

I recognize that removal of a democratically elected member is an extraordinary measure and should require a rigorous, independent and procedurally fair process. I am very concerned about the final stage of the process established by Bill 9.

Before a removal recommendation reaches council, the municipal Integrity Commissioner must determine that the member contravened the Code, that the contravention was serious, that the conduct resulted in harm to a person's health, safety or well-being, and that the ordinary penalties are insufficient to address the contravention or prevent its repetition. The Integrity Commissioner of Ontario must then conduct a separate inquiry and independently determine that those statutory criteria have been met. At that point, two independent accountability officers will have reviewed the matter and concluded that the conduct meets the statutory threshold for removal and yet the final decision returns to council.

Removal requires every member of council who is eligible to participate in the vote to vote in favour of the recommendation. The member who is the subject of the recommendation cannot vote but may participate in the discussion and make submissions. This creates an inherent difficulty. A process deliberately structured around independent investigation and independent decision-making ultimately returns the consequence to the political environment from which the matter arose. That will be particularly problematic on a deeply divided council.

If even one eligible voting member does not support the recommendation, the member remains in office. More significantly, Bill 9 provides that the municipality or local board cannot then impose the ordinary Code penalties for that same contravention.

The result can therefore be illustrated as follows:

Bill 9 Removal Process: Analyzing Potential Accountability Gaps

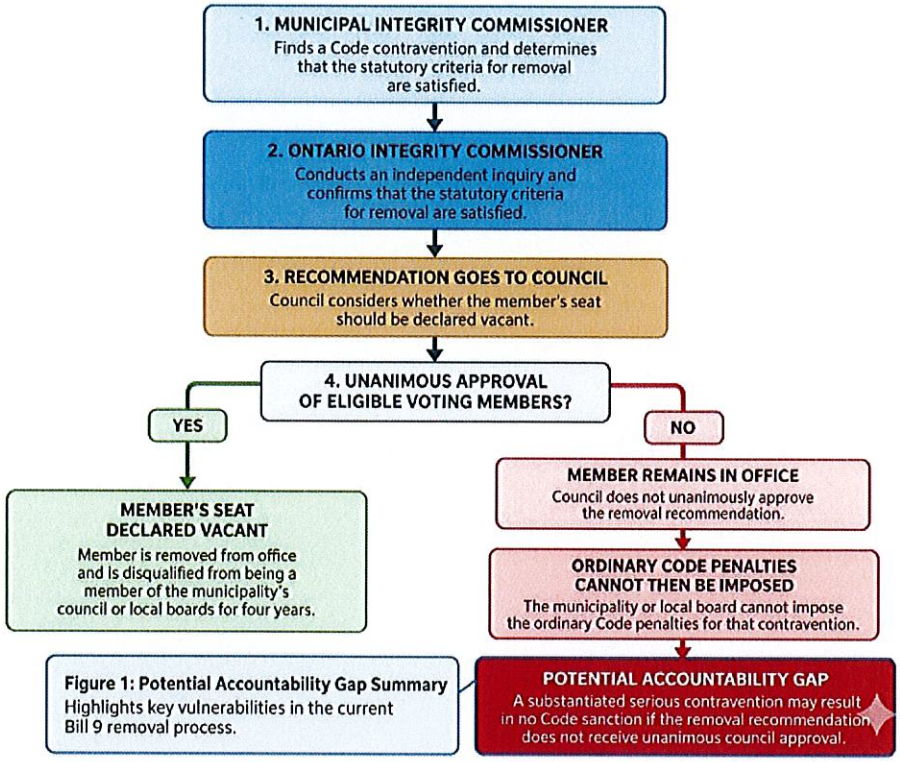


Figure 1: Potential Accountability Gap Summary
Highlights key vulnerabilities in the current Bill 9 removal process.

In my view, this creates a significant potential accountability gap. The concern is not that council should be removed entirely from a decision of this magnitude. Removal from elected office is an extraordinary consequence and democratic considerations are important. The concern is what happens when removal is not approved.

If two independent Integrity Commissioners have concluded that serious misconduct occurred and that ordinary penalties were insufficient, it is difficult to justify an outcome in which the failure to achieve unanimity at council can result in no Code sanction at all.

This issue also reinforces the need for meaningful intermediate sanctions. The accountability system should not force a choice between penalties that have already been determined to be inadequate and the most extraordinary sanction available—removal from elected office.

Recommendation: The Province should reconsider the consequences where council does not approve a recommendation to declare a member's seat vacant. Failure to achieve the required council vote should not automatically result in the inability to impose any lesser consequence for a substantiated serious contravention.

The Province should also consider whether an appropriate intermediate sanction could apply following the independent findings, subject to procedural fairness and any necessary review rights. The objective should be to preserve the appropriately high threshold for removing an elected representative while ensuring that a substantiated serious contravention cannot effectively result in no meaningful consequence because the removal recommendation fails at the final council vote.

20. Mandatory Training Must Actually Be Mandatory

The proposed regulations contemplate mandatory training for municipal Integrity Commissioners and for members of council and certain local boards. The AMCTO analysis notes that councillor training would be required within five months of beginning the term and annually thereafter. I am a strong supporter of mandatory education not just in this case but across the municipal sector. It is obvious to me and to others that training can prevent problems before they become complaints.

But AMCTO raises an important question: *"what is the consequence for failing to complete the required training?"* A mandatory requirement without a consequence for deliberate refusal risks becoming voluntary.

Recommendation: Establish a clear and proportionate consequence for unjustified failure to complete mandatory training.

21. Training Should Be Broader Than the Code

Training should include the Code of Conduct, MCIA, confidentiality, respectful workplace obligations, council-staff relations and meeting procedure.

The procedural by-law also deserves particular attention. Afterall, it is, in many respects, the backbone of council governance.

Many apparent conduct problems begin as governance problems: misunderstanding individual versus collective authority, misunderstanding the role of the Chair, inappropriate direction to staff, misuse of closed sessions or simply not understanding how council exercises its authority.

Certainly, effective early-term training can prevent complaints before they happen. So, education should therefore not simply teach councillors what they cannot do. It should help them understand how to perform their elected responsibilities effectively within Ontario's municipal governance system.

22. Overlapping Investigations

One set of circumstances may potentially generate a Code complaint, OHSA investigation, workplace harassment process, MCIA proceeding, closed-meeting complaint, employment investigation, litigation or police investigation. These proceedings have different purposes and legal authorities and they should not simply be blended together.

Recommendation: Give ICs express authority to defer, suspend, narrow or discontinue an inquiry where another statutory or legal process is better suited to determine the issue or where simultaneous proceedings could prejudice procedural fairness. Guidance should also address the lawful sharing and use of information between proceedings.

23. Election-Period Investigations

AMCTO identified an unresolved concern involving investigations and reporting during municipal election periods, including the possibility of delay and allegations concerning use of corporate resources during an election. The IC process should never be used strategically to influence an election. At the same time, the election period should not become a shield against accountability or an opportunity to deliberately delay an investigation until consequences become meaningless.

Recommendation: Establish clearer election-period rules that protect electoral fairness while preventing deliberate delay or avoidance of accountability.

24. Existing Local Code Provisions

A standardized provincial Code offers considerable benefits. However, existing municipal Codes may contain useful provisions that are not fully captured by the standardized Code.

Bill 9 provides that an existing municipal Code established under the current section 223.2 becomes of no force and effect when the replacement provision comes into force. Standardization therefore should not inadvertently eliminate useful locally developed accountability provisions.

Recommendation: Review common provisions in existing municipal Codes that are absent from the provincial Code and determine whether they should be incorporated provincially or whether municipalities should retain limited authority to supplement the provincial Code without contradicting it.

25. Cost of Ontario Integrity Commissioner Proceedings

There is an uncertainty about whether municipalities will be responsible for costs when a matter is elevated to the Integrity Commissioner of Ontario. This will be particularly significant for small municipalities. A local municipality should not face an unpredictable provincial-level investigation expense simply because its municipal IC has fulfilled a statutory responsibility to refer an exceptionally serious matter.

Recommendation: Clearly establish responsibility for provincial-level investigation costs before implementation.

26. Strong Mayor Powers and the Code of Conduct

The municipal accountability framework should also recognize the changing nature of municipal governance in municipalities where strong mayor powers apply.

In designated municipalities, the head of council may exercise statutory powers individually that would traditionally have rested with council collectively, including significant authority affecting the CAO and municipal organizational structure.

The standardized Code should therefore be sufficiently clear about how its provisions concerning respectful conduct, improper influence, intimidation, interference with administration and council-staff relations apply when a head of council is exercising a lawful strong mayor power.

The lawful exercise of a strong mayor power should not, by itself, constitute misconduct. However, the manner in which that authority is exercised should remain subject to the standards of conduct established by the Code.

Recommendation: The Province should provide specific guidance on the interaction between the standardized Code of Conduct and strong mayor powers, particularly regarding dealings with the CAO and senior administration, organizational changes, directions to staff and the distinction between the lawful exercise of statutory authority and conduct that may constitute intimidation, reprisal, harassment or other Code misconduct.

This last distinction is important. The IC should not be reviewing whether a mayor made a good or bad policy or management decision under strong-mayor authority. But the existence of that authority should not prevent the IC from examining how the mayor behaved while exercising it where the alleged conduct falls within the Code. The standardized Code is supposed to apply province-wide, while the actual distribution of authority among members of council is no longer the same in every Ontario municipality.

Conclusion

I support the Province's objective of creating a stronger and more consistent municipal accountability framework. The success of the new regime will not ultimately be determined by how comprehensive the standardized Code appears on paper. It will be determined by what happens when a real complaint involving real people arrives on an Integrity Commissioner's desk.

The New Accountability Framework must be able to answer the following questions that go to the credibility of the entire system:

Area	Key Question
Protection from Reprisal	Can a legitimate complainant come forward without fear of retaliation?
Protection of Employees	Can an employee provide evidence without fearing reprisal?
Complaint Triage	Can an IC quickly recognize when a complaint does not belong in the Code process?
Proportionate Response	Can an IC distinguish between a matter requiring formal investigation and one better addressed through advice, education or course correction?
Transparency	Can a complainant whose matter is declined understand why?
Procedural Fairness	Can a respondent receive a fair process?
Affordability	Can a small municipality afford the process?
Independence	Is the Integrity Commissioner genuinely independent—and equally importantly, perceived to be independent?
Qualifications	Can municipal professionals with decades of relevant experience qualify to serve as ICs even though they are not lawyers?
Conflicting Roles	Can a municipality's lawyer, consultant, employee or other service provider simultaneously exercise truly independent oversight of that same municipality?
Meaningful Consequences	What happens when a member repeatedly violates the Code and the existing penalties simply do not matter to them?

Ontario needs an accountability framework capable of triage before investigation, course correction where appropriate, investigation where necessary and meaningful consequences where misconduct continues. I think it is important to remember that not every mistake requires punishment, not every disagreement is misconduct, not every complaint requires a formal investigation. But neither should informal resolution, education or another reprimand become the

perpetual response to repeated behaviour that has already been found unacceptable. It is also important to remember that removal from elected office should remain an extraordinary measure.

There must be something meaningful between a reprimand that is ignored and removal from office that may never occur. Likewise, independence must mean more than simply calling an officer independent. The institutional arrangements surrounding that officer must support independence and public confidence in it.

After over three decades working in municipal government, I have come to believe that prevention, education, clearly understood roles and sound governance are every bit as important as enforcement. Prevention and education alone are not enough. There must ultimately be meaningful consequences for deliberate and repeated non-compliance.

At the same time, Integrity Commissioners need the experience, independence and discretion to recognize when a disagreement is not misconduct and does not belong in the Code process.

Getting both sides of that equation right—fairness and accountability, discretion and enforcement, independence and oversight—will determine whether these reforms meaningfully improve municipal governance or simply create a more standardized process for dealing with the same problems.

Thank you for the opportunity to provide these comments.

Respectfully submitted,



Chris Wray, AMCT
President - Probity Municipal Consulting
Municipal Integrity Commissioner and Municipal Governance Consultant

TOWNSHIP OF CHISHOLM COMMITTEE OF ADJUSTMENT

2847 Chiswick Line, R.R. # 4
Powassan, Ontario, P0H 1Z0
Phone (705) 724-3526 Fax (705) 724-5099
info@chisholm.ca
Gail Degagne, Mayor
Lesley Marshall, CAO Clerk-Treasurer

MINUTES
COMMITTEE OF ADJUSTMENT MEETING
TUESDAY, OCTOBER 6, 2026 – 7:00 P.M.

"We respectfully acknowledge that we are on the traditional territory of the Anishinaabe Peoples, in the Robinson-Huron and Williams Treaties areas. We wish to acknowledge the long history of First Nations and Metis Peoples in Ontario and show respect to the neighbouring Indigenous communities. We offer our gratitude for their care for, and teachings about, our earth and our relations. May we continue to honor these teachings."

1. CALL TO ORDER

The meeting was called to order by Chairperson Mayor Gail Degagne at 7:01 p.m., along with Councillor Claire Riley, Nunzio Scarfone and committee member Don Butterworth. Member Chris Frappier was absent with regrets. Staff present was Admin Assistant, Jessica Laberge There were 2 applicants and 2 public members present in person and 1 public member via zoom.

2. DECLARATION OF PECUNIARY INTEREST - None

3. APPROVAL OF AGENDA

Resolution 2026-17 (COA)

Claire Riley and Nunzio Scarfone: Be it resolved that the *Agenda* for this meeting be approved as presented. **'Carried'**

4. APPROVAL OF MINUTES – June 2, 2026

Resolution 2026-18 (COA)

Don Butterworth and Claire Riley: Be it resolved that the *Minutes* of the July 7, 2026 Committee of Adjustment meeting be adopted as circulated. **'Carried'**

5. CONSIDER THE FOLLOWING SEVERANCE APPLICATION

(a) File # 2026-02–Troyer – Con. 10 Lot 18

Chairperson confirmed with Secretary that notices had been sent in accordance with Planning Act regulations. Secretary reported that comments from the Conservation Authority have not been received yet.

Resolution 2026-19 (COA)

Don Butterworth and Nunzio Scarfone: Be it resolved that the consent application from Paul Goodridge on behalf of Bill Woodill to sever two rural lots from CON 10 PT LOT 26, in the Township of Chisholm, District of Nipissing, be approved subject to the following conditions which must be fulfilled within two years from the date of the Committee's Notice of Decision letter. These conditions must be fulfilled prior to the granting of consent.

1. That this approval applies to the creation of two rural lots, each approximately 79.25 meters by 128 meters being approximately 1.01 Hectares, and retain lands being approximately 27.79 Hectares.
2. That the following documents be provided for the transaction described in Condition No. 1:
   (a) That a signed Acknowledgement and Direction Consent and Draft Electronic Transfer setting out the entire legal description of the parcel in question be submitted to the Clerk-Treasurer or Alternate of the Township for the issuance of a Certificate of Consent.
   (b) A reference plan of survey, which bears the land Registry Office registration number and signature as evidence of its deposit therein, illustrating the parcel to which the consent approval relates, unless it is not required by the Land Titles Office.
3. That any traveled road, situated on the subject lands be transferred to the Township for road purposes.

4. That the applicant pay any planning consultant fees incurred by the Township in processing the application, if any.
5. That all property taxes are paid up to date.

6. That the North Bay Mattawa Conservation Authority has no objections to this application.

'Carried'

6. Adjournment

Resolution 2026-20 (COA)
Claire Riley and Nunzio Scarfone: Be it resolved that this meeting now adjourn.

'Carried'

_____
Mayor, Gail Degagne

_____
Secretary, Lesley Marshall

MINUTES
Recreation Committee Meeting @ Council Chambers
Wednesday, September 2, 2026 @ 7:30 p.m.

Present: Bernadette Kerr, Gail Degagne (via zoom), Suad Radwan, Ian Vanblyderveen

Regrets: n/a

Absent: n/a

Staff: Jessica Laberge (recording secretary)

Guests: none.

1. **CALL TO ORDER**

Meeting called to order by Chairperson, Gail Degagne @ 7:30 p.m.

2. **APPROVAL OF AGENDA**

Resolution 2026-21 (REC)

Ian Vanblyderveen and Suad Radwan: Be it resolved that the Agenda for the Recreation meeting, dated September 2, 2026 be accepted as written and distributed.

"Carried"

3. **APPROVAL OF MINUTES**

Resolution 2026-22(REC)

Suad Radwan and Bernadette Kerr: Be it resolved the Minutes of the Recreation meeting of April 1, 2026 be accepted as written and distributed.

4. (a) Horseshoe Tournament

Horseshoe Tournament was a great success. There was more food left over than previous years. It would be best if the same weekend as always is used going forward to continue to get a good turnout. The games for the kids went great. having the horseshoe games limited to 15 minutes worked great. Music was well received. Staff was given the names of the tournament winners to order the trophy plaque and post on facebook. Could have the winners come to the office and take a picture with the trophy once the plaque is on.

(b) Memorial Signage

Suad received a quote for the signage last year. Committee directed staff to obtain at lease two quotes for the map to be printed on at a size of 48x96. The committee had a look at the Township map that was produced. Comments were made regarding the direction of the map. Staff looked at the old sign and the direction is the same. Committee was good with keeping the map in the same direction as it sits parallel to Alderdale. Committee examined the map and noticed some changes to be done. Committee would like staff to take a close look at the map and advise of any changes that are needed. Committee would like to see the roads in a dark colour so they stand out more.

(c) Pumpkin Tour

Committee is wanting to set up at orange park some information booths of other agencies like the OPP, Police Service Board, NBMCA, MNR, Fire Department.

- Bernie will get in contact with the vendors for the information booth and give them the details to set up.
- Bernie will contact Adagio Farms and make a map to include the two locations on the pumpkin tour plus the orange park event and have a clear route so that the events are not affected by the road closure. Plus some stops along the way where there will be coolers with ice and freezies for people to take. The map will be put on the passport for people to pick up and fill out and submit for a prize.
- Reshare the posts on facebook from Foxfire and Adagio.
- Ian will draft an email to the office with the information for calling venders for staff to put on the website and facebook. Have vendors sign up by September 23rd and a post can go out on September 25th with all the information of the event.
- Staff will buy 3 stamps for the passport all different colours. Suad will stamp the passport at the pumpkin decorating booth. Staff will make a sign about this for the booth.
- Fire Department will be putting on games and activities for the kids.
- Suad will put up a table for pumpkin decorating. Paint, stickers, etc. People will bring their own pumpkins from purchasing from the other locations to decorate. Suad will check on the supplies that are needed and contact staff. Passports can be handed in at any of the three locations.
- Bernie will talk to adagio and foxfire about items to put in the prize basket. Staff to pick up a few items for the basket as well.
- There will be NO BBQ

(d) <u>Beach Toy Box</u>

- Toy Box is working great and is getting good use
- Committee had talked in the past about anchoring it but have decided it is not necessary because the weight of the box should keep it secure.
- At next meeting committee will decide when to put the box away for the winter.

(e) <u>Rink Boards</u>

No new info. Ian will get pricing.

(f) Book Library

- Ian would like to move the book library. He will assess it to see if any work needs to be done to it. Would like to move it to the post that the cameras are on but will ensure that the would work first.

5. Open Forum:

Nothing.

6. New Business:

(a) Horseshoe Tournament Donations ($145.10)

- Would like money to go towards another tent. A donation jar can be put out at the pumpkin tour as well.

Resolution 2026-23(REC)

Ian Vanblyderveen and Suad Radwan: Be it resolved that this meeting of the Recreation Committee now be adjourned and that the next meeting be scheduled for Wednesday, October 7, 2026 @ 7:00 p.m. or at the call of the Chair.

'Carried'

Chairperson

Recording Clerk

East Ferris
MUNICIPALITY · MUNICIPALITÉ

REGULAR COUNCIL MEETING
HELD
September 22nd, 2026

2026-236
Moved by Councillor Brazeau
Seconded by Councillor Trahan

THAT Council for the Municipality of East Ferris appoints Narry Paquette, Mayor of the Township of Bonfield, as the representative on the Cassellholme Board of Management to represent Area 3, which consists of the Township of Bonfield, Township of Chisholm, Municipality of East Ferris and the Municipality of Mattawan until the end of the current council term.

Carried Deputy Mayor Kelly

CERTIFIED to be a true copy of
Resolution No. 2026-236 passed by the
Council of the Municipality of East Ferris
on the 22nd day of September, 2026.

K Hanselman
Kari Hanselman, Clerk
Municipality of East Ferris

T: 705-752-2740
E: municipality@eastferris.ca
25 Taillefer Road, Corbeil, ON. P0H 1K0

Medical Officer of Health: Report to The Board of Health

Prepared by Dr. Carol Zimbalatti

Medical Officer of Health/Executive Officer

September 23, 2026

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Medical Officer of Health Update

Health and social service organizations across the districts are finding it harder to make ends meet. In this environment of fiscal restraint, the North Bay Parry Sound District Health Unit (Health Unit) is exploring how we might collaborate with partners to make public dollars go further while staying true to our mandate and strategic priorities.

Some of the ideas being explored with community partners include staff secondments to organizations whose work complements our own, as well as opportunities for community use of Health Unit spaces, such as meeting rooms or unused blocks of time in clinical areas. Below are two examples of recent collaborations:

Strengthening Partnerships and Community-Based Health Promotion

West Parry Sound OHT Work Assignment

The purpose of the Community Health Promoter (CHP) assignment with the West Parry Sound Ontario Health Team (WPS OHT) is to support WPS OHT priorities through a health promotion, community engagement, knowledge translation, and partnership approach.

The CHP assignment currently supports initiatives related to Alternate Level of Care (ALC) prevention and reduction, patient and community engagement, and knowledge translation of system and community partners.

This assignment has:

- Allowed for integration of Health Unit and OHT goals, including a focus on older adults, frailty and community service awareness.
- Offered the opportunity to support rapid literature reviews of evidence that will be of benefit to the Health Unit as well as the OHT, including how best to reach adults living in rural communities with health information.

- Built and strengthened relationships with community partners across sectors
- Allow for community engagement and relationship building among partners, municipalities, and primary care.
- Led to insights into planning for future program activities that could overlap between OHT and NBPSDHU goals.

North Bay Indigenous Hub Secondment

A Registered Dietitian (RD) secondment at the North Bay Indigenous Hub (NBIH) began in mid-May and has offered an opportunity to strengthen relationships between the NBIH and the Health Unit over the past months. Highlights of the role include the opportunity to connect internal staff at NBIH with internal staff at the Health Unit, as well as enhancing the seconded RD's knowledge of cultural safety practices. These learnings can be disseminated within the Health Unit as applicable. The opportunity to work with NBIH staff to co-create and deliver health promotion workshops for community members in a wholistic way has benefitted both Indigenous clients and the partnership between organizations.

Seasonal Respiratory Vaccines

The Health Unit is gearing up to offer seasonal immunization clinics for the general public and high-risk groups across the districts, providing convenient opportunities for people of all ages to protect themselves against respiratory viruses. These clinics will also help improve access to immunization for individuals who may face barriers to receiving vaccines through primary care or pharmacy settings. Together with community partners, the Health Unit continues to explore opportunities to make immunization services more accessible to individuals who may face barriers to accessing traditional vaccination services in the community.

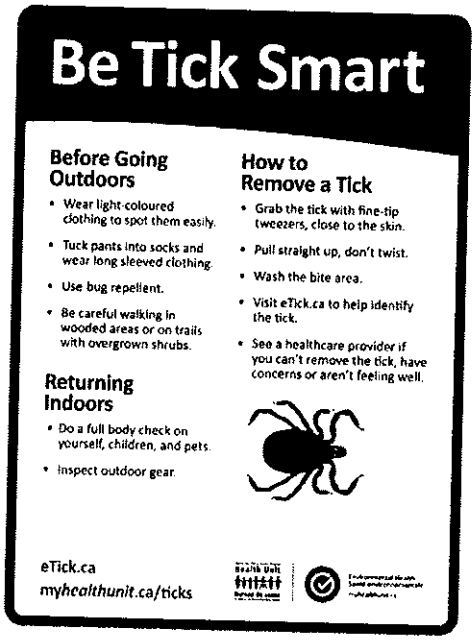
Sexual Health

In response to increasing rates of gonorrhea infections across the district, a public health bulletin was distributed in August to health care providers. The bulletin highlighted the rise

in cases, encouraged testing of all relevant exposed body sites, and raised awareness that gonorrhea treatment is available at no cost through the Health Unit. Public messaging has also been enhanced through social media and other communication channels to promote sexual health services and increase awareness of testing and treatment options.

Ticks

New Tick Smart signs have been developed by the Environmental Health program to display information to the public on how to protect against ticks, check for ticks, and how to remove ticks. In partnership with Mattawa Conservation Authority the signs are being installed at Conservation Authority trails across our district.



Early Childhood Development

The Health Unit is the "backbone" organization for The Basics movement in Nipissing and Parry Sound districts. This movement creates a community ecosystem to support parents and caregivers in promoting early learning and brain development through five evidence-based, simple principles. Monthly family activity calendars based on The Basics principles have been developed and are now distributed through HBHC home visits, EarlyON Child

and Family Centres, and social media channels, providing families with practical ways to support healthy child development through everyday interactions and routines.

CASSELLHOLME
Compassionate care for life's journey.

MINUTES

Date: Thursday, August 27, 2026

Location: Cassellholme Auditorium

Board Members: Dave Mendicino, Chair
James (Jim) Bruce
Mac Bain
Peter Chirico
Robert Corriveau
Gary Gardiner

Staff: Angie Punnett, Administrator
Billy Brooks, CFO
Tiffany Chapman, Secretary
Anita Brisson, Project Manager

Regrets: Camille Bigras, QI Director

Guests:
ZOOM: Monique P (family Council)
Johanne B

A. CALL TO ORDER

MEETING RECORDED

"Moved by Gary Gardiner and seconded by Robert Corriveau that the meeting be called to order at 3:02p.m."

Res. #114-26 **Carried**

B. ROLL CALL

As noted above

1. Approval of Agenda

6.2. Quality – Deferred to next meeting
8.2. Legal Matter updated to Legal Matter – Finance
8.3. Personnel Matter - deferred
8.3. Legal Matter – Governance added
8.4. Legal Meter – Governance added

"Moved by Gary Gardiner and seconded by Jim Bruce that the Board approved the agenda for this meeting, as amended."

Res. #115-26 **Carried**

2. Conflict of Interest

"Moved by Mac Bain and seconded by Peter Chirico that no Board Members present have declared a conflict of interest."

Res. #116-26 **Carried**

3. Approval of Minutes

3.1 Approval of the Minutes of the Regular Board Meeting held on July 30, 2026

"Moved by Robert Corriveau and seconded by Mac Bain that the minutes of the Regular Board Meeting, held on July 30, 2026, be adopted as presented."

Res. #117-26 **Carried**

4. New Business

4.1 Vacant Board Seat

5. Redevelopment

5.1 Construction Update (Anita)

Weather caused a few delays with backfill but still running on track
Elevator base complete
External landscaping
General public milestones posted to public

6. Operations

6.1 Operations Update

Ministry Inspection & returned back
Report coming back – make changes
Documentation software update
BTSU – waitlist (to meet certain criteria)
BTSU – 1 admission per week
Update on NP – waiting on second and a temp replacement for current NP (mat leave)
Unhoused individuals entering the home after hours. Plan in place to prevent.

7. Finance and Governance Policy Review

7.1 Strategic and Business Planning

8. In-Camera

Anita & Guests left the meeting/Zoom Meeting Ended

"Moved by Peter Chirico and seconded by Gary Gardiner that the Board proceed to an In-Camera session at 3:25 p.m."

Res. #118-26 **Carried**

8.1 Approval of the In-Camera Minutes – dated July 30, 2026

In-Camera Motion – Res. #119-26

8.2 Legal Matter – Finance

In-Camera Motion – Res. #120-26

William Left the Meeting

8.3 Legal Matter - Governance
8.4 Legal Matter – Governance

"Moved by Peter Chirico and seconded by Jim Bruce that the Board approve the In-Camera Session to be adjourned at 4:01 p.m."

Res. #121-26 **Carried**

"Moved by Robert Corriveau and seconded by Gary Gardinder that the Board approves the In-Camera motion regarding the Amending Agreement with I.O. and to circulate to all member municipalities."

Res. #122-26 **Carried**

C. CORRESPONDENCE

D. REQUEST FOR FUTURE AGENDA ITEMS

OHT Financials 2025-2026

E. DATE OF NEXT MEETING

Thursday, September 24, 2026 – Cassellholme Auditorium – 3:00 p.m.

F. ADJOURNMENT

"Moved by Gary Gardiner and seconded by Peter Chirico that the meeting be adjourned at 4:05 p.m."

Res. #123-26 **Carried**

Secretary

Chairman

CASSELLHOLME
www.cassellholme.ca
400 Olive Street, North Bay, ON P1B 6M4
705 474 4250

August 20, 2026

Subject: Cassellholme Redevelopment Update – August 2026

CONSTRUCTION OVERVIEW

SCHEDULE STATUS

Refer to schedule notes of previous reports for schedule comments.

Phase 2 schedule is included with this report and is updated to reflect the Phase 2 start date of December 3, 2025, and includes progress up to August 18, 2026.

Refer to additional notes provided within the schedule (notes for this current report are in bold text). Note the revised completion dates due to delays in pile activities due to pile splices, which was reported in the June 2026 report. In the winter of 2026, Percon was almost 2 months ahead of schedule and this was absorbed during the piling and welding activities till the end of June. Subsequently, the pile caps, formations have been playing catchup and Percon believes to be caught up by end of the month. Further review of the schedule will take place in September.

A weekly 4-week look-ahead has commenced with the Superintendent and Anita Brisson, CH PM to proactively identify and risks to the schedule and continue to communicate ongoing strategies for P2.

PHASE 1-B

- There is some warranty millwork that is planned for fall 2026
- External deficiencies to be completed by September; team has been refocused to P2 activities in the month of July and August
    - Landscaping on Olive to be completed by end of August

PHASE 2

- Pile plates – COMPLETED as of August 19, 2026
- Pile caps and grade beams in progress
- Preparation for backfill

Transition Planning Highlights - An updated summary is attached for reference.

Change Order Log - Please see the attached

Budget Update – To be provided separately

CLINICAL SERVICES -- Mel Cross, RN, Director of Care

Overall Overview

Clinical Services continued to focus on workforce stabilization, regulatory compliance and improvement across key clinical programs during July. Progress was demonstrated in annual physical completion, wound care oversight, bathing compliance and Nurse Practitioner recruitment, while registered staff vacancies and agency utilization remain the primary operational and financial pressures.

Staffing and Workforce Stability

PSW staffing remains stable, with no vacant lines.

RN recruitment has progressed, with 1 full-time and 1 part-time RN currently in orientation. A second full-time RN will begin orientation next month. Once onboarding is completed, these hires are expected to resolve the current RN vacancies.

RPN staffing remains more challenging. Six agency RPNs are currently being utilized to maintain safe resident care coverage while recruitment and onboarding of internal staff continues. Agency utilization remains a significant budget pressure and reducing this reliance continues to be a priority.

The Clinical Administrative Assistant also submitted her resignation in July to pursue an opportunity more closely aligned with her personal goals and future endeavours.

Ministry and Compliance

The Ministry completed an inspection in July focused on air conditioning requirements and associated Policies and Procedures.

The inspection resulted in two Written Notices, primarily related to wording within resident care plans and ensuring individual resident preferences are clearly captured and reflected in the plan of care. Follow-up work is underway to strengthen care planning language and reinforce expectations with staff.

Critical Incidents

A total of 3 Critical Incidents were submitted in July, continuing the lower incident volume seen during the second quarter. Two incidents involved resident-to-resident abuse, including one occurrence within the BSTU, while the third involved a fall resulting in injury. Incident trends continue to be reviewed for opportunities to strengthen prevention strategies and resident safety.

Program Goal and Evaluation Updates
Medical Services

Recruitment of a Second Nurse Practitioner
The six-week Nurse Practitioner student placement was successfully completed and provided an opportunity to assess clinical ability, organizational fit and interest in long-term care. A full-time position has been offered contingent on successful completion of registration requirements, and the candidate has accepted. A fall 2026 start is anticipated.

Secure Conversation Efficiencies
Work continues to improve the quality and efficiency of communication with prescribers. Staff feedback has informed education and process changes, and supporting materials have been developed and distributed. A non-urgent communication tracker has also been introduced to provide a more appropriate pathway to communicate these types of resident concerns that do not require immediate prescriber response.

Annual Physical Examinations
Prescribers completed 24 annual physical examinations in July, bringing the year-to-date completion rate for active residents to 78.1%. The overall trend continues to move upward, although the percentage remains fluid as admissions and discharges occur. Improvements to the tracking process are also underway to strengthen accuracy and future trending.

Nursing and Personal Care

Bathing Compliance
Bathing compliance continues to demonstrate sustained improvement. The home has maintained a 100% bathing attempt rate, with no unrecovered missed bath since April. The current focus has shifted toward reducing resident refusals through repeated approaches, individualized strategies and recovery opportunities.

Wound Care Quality and Oversight
Wound care improvements continued through July. Weekly wound counts decreased from 62 on July 7 to 51 by July 30, with progressive reductions also noted during the intervening weeks.

Wound numbers naturally fluctuate based on new resident needs, healing and other unpredictable clinical circumstances; however, the overall trend continues to demonstrate sustained improvement from earlier in the year.

Weekly wound rounds, frontline education, enhanced clinical oversight and tighter control of wound supply utilization remain in place.

Clinical Quality and Operational Accomplishments
Improvements in frontline end-of-life care continue following the introduction of the End-of-Life Clinical Care Coach. The role provides direct clinical support, education and guidance to staff, helping strengthen confidence and consistency in palliative and end-of-life care.

The Medical Director also continues to lead interdisciplinary Care Team Rounds in resident home areas. These rounds bring together PSWs, registered staff, management, housekeeping, dietary and other team members to share observations, concerns, successes and questions related to resident care. This collaborative approach supports earlier identification of issues, improved communication and more coordinated resident-centred care.

Financial and Budgetary Update
Agency registered staff utilization remains the primary Clinical Services budget pressure. Continued use of agency RPNs, and recent reliance on agency RNs while permanent staff were being recruited, has resulted in higher-than-planned frontline staffing costs.

The focus for the second half of the year remains recruitment, onboarding and retention of internal registered staff to reduce agency dependence.

Medical supply spending continues to benefit from improved oversight, particularly within wound care. Product standardization, reduced waste and more appropriate treatment selection have helped sustain the cost improvements achieved during the first half of the year.

Key Priorities Moving Forward
Priorities moving forward will focus on completing RN orientation and stabilizing the internal registered staff complement, while continuing efforts to reduce reliance on agency RPNs. Clinical Services will also continue progressing the second Nurse Practitioner hire toward a fall start, strengthening Secure Conversation and prescriber communication processes, and maintaining gains in bathing and wound care outcomes. Additional focus will remain on improving annual physical completion and tracking accuracy, addressing the July Ministry Written Notices through stronger documentation of resident preferences within care plans, and sustaining improvements in end-of-life care and interdisciplinary Care Team Rounds.

STAFFING/STUDENTS – Tiffany Chapman, HR Coordinator

New Hires/Terminations July 2026

- **13 New Hires:** 1 RN, 2 RPNs, 4 PSWs, 1 Activity Assistant, 1 Temp Receptionist, 2 FSWs, 1 Housekeeper, 1 HR Manager
- **19 Terminations/Resignations:** 2 RNs, 1 RPN, 10 PSWs, 2 FSW, 1 Nurse Manager, 1 Clin. Admin., 1 Scheduling Coordinator, 1 Unit Support

- **Vacancies as of August 20, 2026**
- PSW Vacancies: 4 temporary part time
- RPN Vacancies: 1 temporary full-time, 5 permanent part-time, 1 temporary part-time
- RN Vacancies: 0 (in process of onboarding to fill)
- Dietary Vacancies: 5 permanent part-time, 1 temporary part-time
- Housekeeping Vacancies: 1 permanent part-time
- Activities Vacancies: 1 permanent part-time
- CSS Vacancies: 0

Students for July

- Canadore & CTS PSW Student completed

HOUSEKEEPING & NUTRITION & FOOD SERVICES – Trina Milne, Manager

Winter/Fall Menu commencing in the Fall (October).
New Flooring to be ordered for the two dining rooms on 2nd floor.

INFECTION CONTROL – Hannah Bryant, RN, Manager of IPAC

New Information:

Audits:

- Staff hand hygiene and personal protective equipment audits continue.
- Resident hand hygiene audits continue.
- PPE set-up audits happen bi-weekly to ensure sufficient supply of PPE on units.
- Quarterly IPAC audits continue (will be done weekly when in outbreak).

Outbreaks:

- No confirmed outbreaks to report for July.

Immunization

- Preparing for influenza vaccines in the fall.

IPAC Construction Audits

- Preventative measure audits continue with the demolition phase and the continuous repairs to the new build.
- Attending the bi-weekly construction IPAC meetings.

COMMUNITY SUPPORT SERVICES (CSS) – Cheryl Hamilton, Manager of CSS

We have not had any significant changes to our operations in CSS. We have an upcoming audit for our Transportation program in September which we are well prepared for. We are operating a bit understaffed right now with 3 staff on a leave for various reasons. Hoping to be back fully staffed in September. We currently have 43 Assisted Living clients, 186 Housekeeping clients and 28 Respite clients. We have 7 Homemakers and 23 PSW's (3 of those are on leave). Staff retention has not been an issue or recruitment at this time, although historically has been a challenge. No real changes to Ministry funding that I am aware of and we are operating at full capacity. Our Program Coordinator will be retiring in December so will be looking to replace her role in the coming months.

DRINKING WATER SOURCE PROTECTION
Our Actions Matter

NORTH BAY - MATTAWA CONSERVATION AUTHORITY

Source Protection Plan: Policy Updates

October 1, 2026

To: Township of Chisholm

From: Jason Trottier, Chair,
North Bay-Mattawa Source Protection Committee

Re: Notice of Source Protection Plan Revisions

Dear Mayor, Council, Clerk & Staff of the Township of Chisholm:

The North Bay-Mattawa Source Protection Committee has been undertaking a detailed review of the Source Protection Plan and Assessment Report for the North Bay-Mattawa Source Protection Area. This letter serves as a notice that draft proposed Source Protection Plan updates are now being circulated to the Township of Chisholm for your review and comment. Comments may be submitted to the Source Protection Committee by email at dwsp@nbmca.ca or to the Conservation Authority mailing address below by end of day on November 6, 2026.

Copies of the draft proposed versions of the Source Protection Plan and Assessment Report are available for download at:
https://nbmca.ca/watershed-management/drinking-water-source-protection/

The changes in this revised edition are with regard to the policies below that will affect activities within vulnerable areas.

SEW3. Consolidated Linear Infrastructure Environmental Compliance Approval (CLI-ECA) – Municipalities are responsible for reviewing and signing off on new or altered stormwater works to confirm compliance with CLI-ECA conditions and Ministry of Environment, Conservation and Parks (MECP) design criteria, including requirements related to screening for Significant Drinking Water Threats (SDWTs) and implementing required mitigation measures. This process applies to most sanitary and storm sewers, force mains, stormwater management facilities and stormwater infiltration facilities

15 Janey Avenue North Bay, ON P1C 1N1 P: (705) 474-5420 F: (705) 474-9793 www.nbmca.ca

that will become part of a municipal sewage collection or stormwater management system.

SEW5. Stormwater Management Works on the Environmental Activity and Sector Registry (SWM EASR) – The SWM EASR regulation (O.Reg. 137/25), has been in effect since September 2025, and applies to works not eligible under a CLI-ECA. Most privately owned stormwater management works for residential development are now eligible for registration under the Environmental Activity and Sector Registry (EASR). To address SDWTs, the registrant of new works must retain a licensed engineering practitioner (LEP) to complete an assessment of the proposed works for identified threats. Where threats are present, a LEP must design for enhanced level stormwater treatment, and the registrant must prepare a spill contingency plan after registration. An exception for a low impact development (LID) works located wholly within a single lot or parcel of privately owned land used primarily for residential purposes are now exempt from approval requirements under O.Reg. 525/98.

The North Bay-Mattawa Conservation Authority will be hosting the following virtual meetings for municipal staff and Source Protection Authority (SPA) board members for a detailed review of the changes. Staff and SPA members from the Township of Chisholm are welcome to attend either of the following meetings:

- Thursday October 15, 10 a.m. to 12 p.m. Virtual Teams Meeting: https://teams.microsoft.com/meet/210243311217090?p=eHNjanCYVpfc6NxlSF
  Meeting ID: 210 243 311 217 090 Passcode: y6ne3nk2
- Thursday October 22, 1 p.m. to 3 p.m. Virtual Teams Meeting: https://teams.microsoft.com/meet/289923165268310?p=x3vrm22tqYANnQR46p
  Meeting ID: 289 923 165 268 310 Passcode: 9kh6my6c

The North Bay-Mattawa Source Protection Committee specifically requests your feedback on the proposed mapping, new policies, and other updates to the Source Protection Plan.

15 Janey Avenue North Bay, ON P1C 1N1 P: (705) 474-5420 F: (705) 474-9793 www.nbmca.ca

Comments

Written comments should be submitted by **November 6, 2026**, and may be directed to:

Jason Trottier, SPC Chair
North Bay-Mattawa Source Protection Committee
c/o North Bay-Mattawa Conservation Authority
15 Janey Avenue, North Bay, ON P1C 1N1
Fax: 705-474-9793
Email: dwsp@nbmca.ca

Questions

If you have questions about the policies or updates, please contact:

DWSP Staff (Marlene McKinnon, Liza Vandermeer and Angela Mills)
North Bay-Mattawa Conservation Authority
Office (705) 474-5420
dwsp@nbmca.ca

District of Nipissing Social Services Administration Board

Conseil d'administration des services sociaux du district de Nipissing

BOARD REPORT
#CORP-2026-019

☐ **FOR INFORMATION** *or* ☒ **FOR APPROVAL**

Date: September 23, 2026

Purpose: **2026 Reserves Report**

Department Head: Justin Avery, Director of Finance and Administration

Approver: Melanie Shaye, Chief Administrative Officer

RECOMMENDATION
THAT the District of Nipissing Social Services Administration Board approves the recommended reserves transfers as described in Board Report #CORP-2026-019.

RELATIONSHIP TO STRATEGIC PLAN

Alignment with Strategic Plan 2022-2042: Healthy, Sustainable Communities

☒ **Maximize Impact**	☒ **Remove Barriers**	☒ **Seamless Access**	☒ **Learn & Grow**

Proper management of reserves helps ensure DNSSAB has the resources needed to achieve the objectives of the strategic plan.

BACKGROUND
Per the Reserves Policy, the Director of Finance and Administration, or equivalent, shall provide an annual report to the Board detailing the following:

- A list of all reserves including a brief description of their purpose;
- The balance of each reserve as of the most recent yearend;
- Recommended reserve balances;
- Any recommended changes including but not limited to;
    - Transfers in or out;
    - Creating new reserves;
    - Elimination of reserves;
    - Changing the purpose of reserves.

FINANCIAL AND RISK CONSIDERATIONS

Per the Reserves Policy, total reserves will be maintained at a minimum level of one month of cash flows (8.3% of the DNSSAB's annual expenditures) and the Working Fund will be maintained at a minimum level of 5% of the DNSSAB's annual expenditures to ensure adequate cash flows and liquidity. The reserves balance as of December 31, 2025, totalled $15,887,654. The 2026 budgeted expenditures totalled $105,457,035, meaning current reserves represent 15.07% of the DNSSAB's annual expenditures. This represents a little less than two months of cash flows. It has been recommended by DNSSAB's external auditors that an appropriate reserve balance would be approximately three months of cash flows, which would equal approximately $26,364,259 (25%).

Below is a list of the existing reserves including a brief description of their purpose, the balance of each reserve as of December 31, 2025, per the most recent audited financial statements, and any recommended changes to the purpose and/or amount set aside for the particular reserve.

Other than the Best Start and Child Care Mitigation reserves, which have external ministry restrictions, the remaining reserves are at the discretion of the Board.

See Appendix A for a summary of the reserves.

Working Fund

Purpose

Unrestricted accumulated surplus that has not been set aside in a reserve for a specific purpose. This reserve is used to offset unforeseen expenses or reductions in funding and to ensure adequate cash flows and liquidity are maintained.

The working fund will be limited in accordance with the DSSAB Act, Regulation 278/98, Section 7, Estimates and Reserves, which states that the Board may provide for a reserve for working funds in a year not to exceed 15% of the total estimates of the Board for the year.

Balance

Balance as of December 31, 2025 - $4,646,147
Balance as of December 31, 2024 - $2,683,698

Net change year over year = $1,962,449 increase

The net change is calculated as follows per the 2025 audited financial statements:

Net deficit	$ (108,790)
Transfers to/from other reserves	2,645,692

Less increase in net value of tangible capital assets	(574,453)
	$ 1,962,449

5% of DNSSAB's 2026 budgeted expenditures is $5,272,852 ($105,457,035 total budget * 5%). Therefore, a transfer of $626,705 ($5,272,852 minimum balance less current balance of $4,646,147) from other reserves is required. This is due to the continued use of reserves to fund operating expenses which leaves fewer reserve funds available for other purposes such as affordable housing development.

Recommendation

The balance of $4,646,147 is less than the required balance of 5% of annual expenditures ($5,272,852) to ensure adequate cash flows and liquidity. Therefore, a transfer from the Affordable Housing Reserve in the amount of $626,705 is recommended to bring the Working Fund to the minimum balance per the Reserves Policy.

Social Housing Capital

Purpose

Funds set aside for future capital repair costs of social housing providers to maintain the existing social housing stock.

Balance

Balance as of December 31, 2025 - $942,574
Balance as of December 31, 2024 - $817,274

$125,300 was transferred to this reserve in 2025 per October 22, 2025, in-camera Board report #HS-2025-042.

Recommendation

No changes are recommended for this reserve at this time.

Affordable Housing

Purpose

Funds set aside to provide a future source of funding to supplement or leverage additional provincial and/or federal funding opportunities to provide greater benefits to the citizens in Nipissing District in terms of affordable housing needs and to support other housing programs such as emergency shelters, and transitional housing.

Balance

Balance as of December 31, 2025 - $7,630,119
Balance as of December 31, 2024 - $9,699,809

Net change year over year = $2,069,690 decrease

The net change is calculated as follows:

Transfer per 2025 Reserves Report	$ (2,173,006)
2025 Excess interest revenue	1,088,665
Additional Dwelling Units Program	(10,348)
Contribution towards affordable housing project	(975,000)
	$ (2,069,689)

Additional contributions out of the Affordable Housing Reserve have been made to date in 2026 as follows:

Contribution towards affordable housing project	$ (325,000)
Contribution towards affordable housing project	(525,000)
	$ (850,000)

There are additional commitments made from the Affordable Housing Reserve that have not been paid yet, including:

Additional Dwelling Units Program (approximately)	$ (1,120,000)
Contribution towards affordable housing project	(175,000)
	$ (1,295,000)

There will also likely need to be further transfers into the Working Fund in 2027 due to the decision to use reserves to cover operating costs. Therefore, it is likely that the Affordable Housing Reserve balance will be approximately $5,000,000 in 2027 if no further commitments are made.

Recommendation

Excess interest revenue of $1,088,665 was transferred to this reserve in 2025 per the 2025 budget. Excess interest revenue will also be transferred to this reserve in 2026 in accordance with the 2026 budget. The amount transferred for 2026 will be determined during the yearend process.

A transfer of $626,705 to the Working Fund is required per the Working Fund section noted above.

Paramedic Services

Purpose

Funds set aside to cover Paramedic Services capital costs and significant one-time related operational expenditures.

Balance
Balance as of December 31, 2025 - $1,090,000 (no change from 2024)

Recommendation
Although no changes are recommended at this time, it is recognized that investments need to start being made in this reserve to plan for future paramedic base development.

Best Start
Purpose
In 2006, the Ministry of Children and Youth Services provided the DNSSAB with one-time funding for the Best Start Initiative to support the early years and child care sector. Therefore, there is an external restriction on this reserve that it can only be used to support the child care system.

Balance
Balance as of December 31, 2025 - $570,241 (no change from 2024)

Recommendation
No changes are recommended for this reserve at this time.

Child Care Mitigation
Purpose
In 2013, the Ministry of Education provided the DNSSAB with one-time mitigation funding to support the transition to Ontario's child care funding formula and framework introduced in 2013. This funding was available to CMSMs/DSSBs that had seen a reduction in their ongoing child care funding allocation under the new funding formula.

Under this one-time allocation, CMSMs/DSSABs are responsible for determining how to best use the mitigation funding to support their local child care system. Therefore, there is an external restriction on this reserve that it can only be used to support the child care system.

The DNSSAB is required to report to the ministry on the amount of mitigation funding used on an annual basis until all the funds have been utilized.

Balance
Balance as of December 31, 2025 - $1,008,573 (no change from 2024)

Recommendation

No changes are recommended for this reserve at this time.

OPTIONS AND/OR RECOMMENDATIONS

THAT the District of Nipissing Social Services Administration Board approves the recommended reserves transfers as described in Board Report #CORP-2026-019.

NEXT STEPS

Further commitments may be recommended out of the Affordable Housing Reserve in partnership with the City of North Bay's Housing Accelerator Fund.

RESOURCES CITED

Reserves Policy

APPENDIX A

Name of Reserve	Current Purpose	Proposed Changes to Name/Purpose	Current Balance	Proposed Transfers	Proposed Balance
Working Fund	Unrestricted accumulated surplus that has not been set aside in a reserve for a specific purpose	N/A	$4,646,147	$626,705	$5,272,852
Social Housing Capital	Future capital repair costs of the social housing stock	N/A	$942,574	N/A	$942,574
Affordable Housing	Develop affordable housing and other housing programs such as emergency shelters, transitional housing, etc.	N/A	$7,630,119	($626,705)	$7,003,414
Paramedic Services	Paramedic Services capital costs and significant one-time related operational expenditures.	N/A	$1,090,000	N/A	$1,090,000
Best Start	One-time funding to support the early years and child care sector	N/A	$570,241	N/A	$570,241
Child Care Mitigation	One-time mitigation funding to support transition to new funding formula and framework	N/A	$1,008,573	N/A	$1,008,573
TOTAL			**$15,887,654**	**$0**	**$15,887,654**

Outlook

2026 Ontario Senior Achievement Award / Prix d'excellence de l'Ontario pour les personnes âgées de 2026

From Ontario Honours And Awards (MCM) <OntarioHonoursAndAwards@ontario.ca>
Date Tue 9/29/2026 3:42 PM
To Ontario Honours And Awards (MCM) <OntarioHonoursAndAwards@ontario.ca>

(Un message en français suivra)

Ministry for Seniors and Accessibility

Minister

College Park
777 Bay Street
5th Floor
Toronto ON M7A 1S5

Ministère des Services aux aînés et de l'Accessibilité
Ministre

College Park
777, rue Bay
5e étage
Toronto (Ontario) M7A 1S5

Ontario

September 2026

Dear Friends,

It is my pleasure to invite you to submit a nomination for the 2026 Ontario Senior Achievement Award.

Each year, the program recognizes extraordinary seniors who, **after the age of 65**, have made significant contributions to their community or province.

This is to inform you the deadline to nominate someone has been extended to December 1st. You can submit a nomination online by registering through the Ontario Honours and Awards Portal.

For more information about the program, please visit the Ontario Senior Achievement Award webpage.

You may also contact Ontario Honours and Awards Secretariat at OntarioHonoursAndAwards@ontario.ca, if you have questions about the Ontario Senior Achievement Award and how to submit a nomination online.

Thank you in advance for taking the time to consider putting forward the name of a special senior in your community.

Sincerely,

Raymond Cho
Minister for Seniors and Accessibility

Ministry for Seniors and Accessibility

Minister

College Park
777 Bay Street
5th Floor
Toronto ON M7A 1S5

Ministère des Services aux aînés et de l'Accessibilité
Ministre

College Park
777, rue Bay
5e étage
Toronto (Ontario) M7A 1S5

Ontario

Septembre 2026

Madame, Monsieur,

J'ai le plaisir de vous inviter à proposer une candidature au Prix d'excellence de l'Ontario pour les personnes âgées de 2026.

Chaque année, le programme rend hommage aux aînés extraordinaires qui, **après l'âge de 65 ans**, ont apporté une contribution exceptionnelle à leur communauté ou à la province.

Nous souhaitons vous informer que la date limite pour présenter une candidature a été prolongée jusqu'au 1er décembre. Pour soumettre une candidature en ligne, veuillez-vous inscrire au Portail des distinctions et prix de l'Ontario.

Pour plus de renseignements sur le programme, veuillez consulter la page Web du Prix d'excellence de l'Ontario pour les personnes âgées.

Si vous avez des questions au sujet du Prix d'excellence de l'Ontario pour les personnes âgées, veuillez contacter aussi le Secrétariat des distinctions et prix de l'Ontario à OntarioHonoursAndAwards@ontario.ca.

Je vous remercie d'avance de prendre le temps de songer à proposer le nom d'une personne âgée exceptionnelle de votre collectivité.

Veuillez agréer, Madame, Monsieur, l'expression de mes sentiments les meilleurs.

Sincèrement,

Raymond Cho

Ministry of Natural Resources

North Bay District Office
875 Gormanville Road
North Bay, ON P1B 8G3
Tel : 705- 475-5501
Fax : 705-475-5500

Ministère des Richesses naturelles

District de North Bay
875 chemin Gormanville
North Bay, ON P1B 8G3
Tél. : 705-475-5501
Téléc. : 705-475-5500

OCT 0 2 2026

Ontario

September 29, 2026

Notice of Nipissing Forest 2019-2029 Forest Management Plan Minor Amendment #049 and Annual Work Schedule Revision #009

The Ministry of Natural Resources (MNR), North Bay District and Nipissing Forest Resource Management Inc. (NFRM) invite you to review and comment on a Forest Management Plan (FMP) Minor Amendment to the Nipissing Forest 2019-2029 FMP. This also includes a Revision to the 2026-2027 Annual Work Schedule (AWS).

The purpose for this amendment includes:

- The addition of approximately 159 hectares of harvest area is associated with Blocks 19-185 and 19-212. To maintain the Available Harvest Area (AHA) requirements, approximately 41 hectares of previously allocated harvest area located within Blocks 19-136, 19-139, 19-177, and 19-179, will be removed from the approved allocations.
- The planned reconstruction of South Boulter Primary Road includes the reconstruction of approximately 908 metres of the Sustainable Forest Licensee (SFL) holder responsibility with the replacement of Water Crossing 167.
- Including the extension Operational Road Boundaries #184 and #213

Please note that this amendment will also be reflected in revision #009 to the 2026-2027 Annual Work Schedule.

How to Get Involved

Please submit any comments during the 15-day consultation period: September 29, 2026 – October 13, 2026. Comments on the FMP draft amendment for the Nipissing Forest must be received by Amy Chadwick (contact information listed below) by **October 13, 2026**. If no comments or concerns are received by this date, this amendment will receive approval by MNR, and operations will commence once the associated revision is approved. If you require more information or wish to discuss your interests with a planning team member, please contact one of the individuals listed below:

Amy Chadwick, R.P.F.
A/Management Forester
Ministry of Natural Resources
North Bay District | Northeast Region
875 Gormanville Rd, North Bay, ON P1B 8G3
Email: amy.chadwick@ontario.ca
Tel: 705-491-1024

Shelley Straughan, R.P.F.
Planning Forester
Nipissing Forest Resource Management Inc.
128 Lansdowne St E, Callander, ON P0H 1H0
Email: sstraughan@nipissingforest.com
Tel: 705-713-8714

During the planning process there is an opportunity to make a written request to seek resolution of issues with the MNR District Manager using a process described in *the 2024 Forest Management Planning Manual (Part C, Section 6.1.5)*. https://www.ontario.ca/files/2024-05/mnrf-cflpb-planning-manual-2024-05-16.pdf

The last possible date to seek issue resolution with the MNR District Manager is October 13, 2026.

The MNR is collecting your personal information and comments under the authority provided by the Forest Management Planning Manual, 2024 approved by regulation under Section 68 of the *Crown Forest Sustainability Act*, 1994. Any personal information you provide (home and/or email address, name, telephone number, etc.) may be used and shared between MNR and/or Nipissing Forest Resource Management Inc. to contact you regarding comments submitted. Your comments will become part of the public consultation process and may be shared with the general public. Your personal information may also be used by the MNR to send you further information related to this forest management planning exercise. If you have questions about the use of your personal information, please contact, Marilyn Mills, District Business Co-Ordinator, MNR, at marilyn.mills@ontario.ca.

Yours truly,

A.Chadwick

Amy Chadwick, R.P.F.
A/Management Forester, North Bay District
Ministry of Natural Resources

Enclosure: Media Advertisement (ENG & FR)
Nipissing Forest Overview Map

C.c.
Shelley Straughan, Planning Forester – Nipissing Forest Resource Management Inc.
Ric Hansel, Operations Forester – Nipissing Forest Resource Management Inc.
Leah Campbell, District Supervisor – Ministry of Natural Resources
Mark Lockhart, District Manager – Ministry of Natural Resources

REVIEW

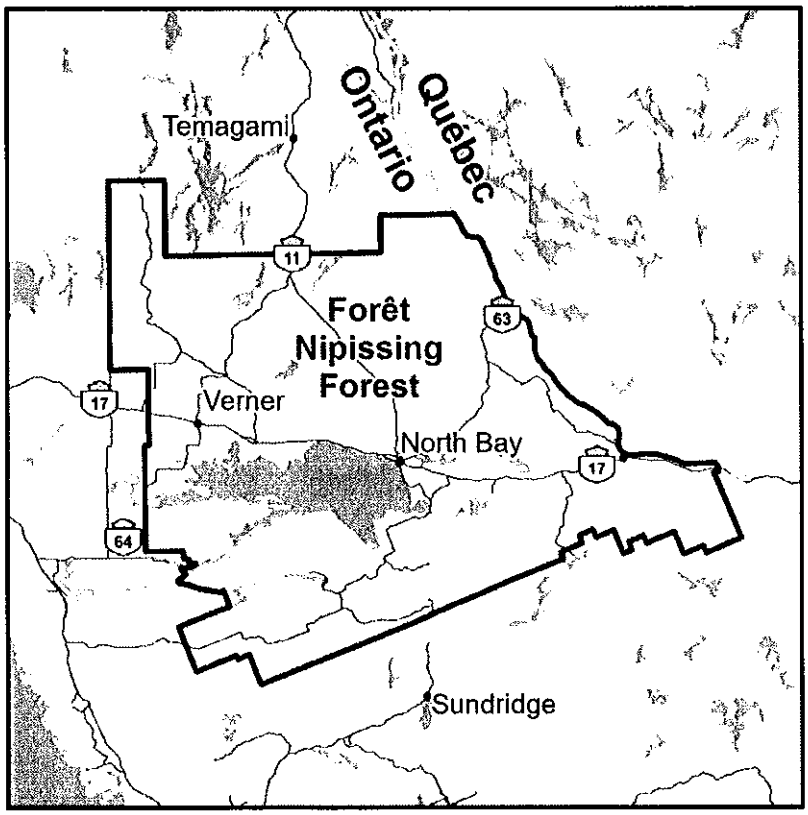
MINOR AMENDMENT REVIEW

NIPISSING FOREST 2019-2029 FOREST MANAGEMENT PLAN

The Ontario **Ministry of Natural Resources (MNR), Nipissing Forest Resource Management Inc. (NFRM)** and the **Nipissing Forest Local Citizens' Committee (LCC)** invite you to review a minor amendment to the 2019-2029 Forest Management Plan (FMP) for the **Nipissing Forest** and to provide comments.

This amendment is for the:

- The addition of approximately 159 hectares of harvest area is associated with Blocks 19-185 and 19-212. To maintain the Available Harvest Area (AHA) requirements, approximately 41 hectares of previously allocated harvest area located within Blocks 19-136, 19-139, 19-177, and 19-179, will be removed from the approved allocations.
- The planned reconstruction of South Boulter Primary Road includes the reconstruction of approximately 908 metres of the Sustainable Forest Licensee (SFL) holder responsibility with the replacement of Water Crossing 167.
- Including the extension Operational Road Boundaries #184 and #213.



Comments and/or concerns from those affected by the operations with respect to this minor amendment must be received within the 15-day review period and no later than **October 13, 2026,** by Amy Chadwick, R.P.F., of the MNR North Bay District Office, see contact information below. If no concerns have been raised following the 15-day review period, the minor amendment will be approved. After approval, the amendment will remain on the Natural Resources Information Portal for the duration of the FMP at **ontario.ca/ForestPlans**.

Amy Chadwick, R.P.F.
Ministry of Natural Resources
North Bay District Office
875 Gormanville Road
North Bay, ON P1B 8G3
Tel: 705-491-1024
Email: amy.chadwick@ontario.ca

During the 15-day review period, there is an opportunity to make a written request to seek resolution of issues with the MNR District Manager or the Regional Director using a process described in the *Forest Management Planning Manual* (2024) *(Part C, Section 6.1.5)*.

ontario.ca/page/forest-management-policies

The Ministry of Natural Resources (MNR) is collecting your personal information and comments under the authority provided by the Forest Management Planning Manual, 2024 approved by regulation under Section 68 of the *Crown Forest Sustainability Act*, 1994. Any personal information you provide (home and/or email address, name, telephone number, etc.) may be used and shared between MNR and/or the sustainable forest licensee to contact you regarding comments submitted. Your comments will become part of the public consultation process and may be shared with the general public. Your personal information may also be used by the MNR to send you further information related to this forest management planning exercise. If you have questions about the use of your personal information, please contact mnr.northbay@ontario.ca.

Renseignements en français : mnr.northbay@ontario.ca



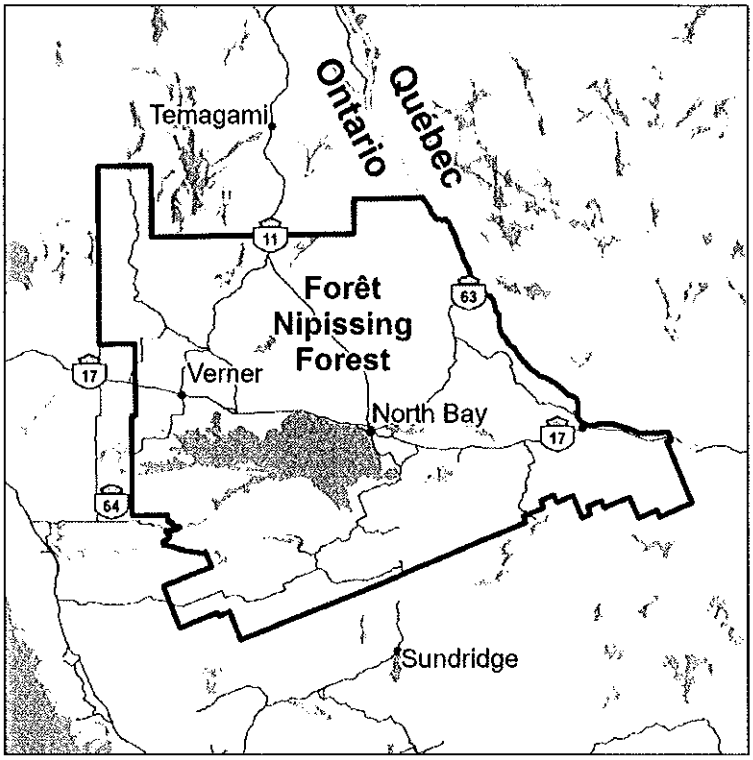
EXAMEN

EXAMEN D'UNE MODIFICATION MINEURE DU PLAN DE GESTION FORESTIÈRE DE FORÊT NIPISSING 2019-2029

Le **ministère des Richesses naturelles (MRN) de l'Ontario, Nipissing Forest Resource Management Inc.** et le **comité local de citoyen(ne)s (CLC) Forêt Nipissing** vous invitent à examiner une modification mineure apportée au plan de gestion forestière (PGF) 2019-2029 pour la **Forêt Nipissing.**

La modification est la suivante :

- L'ajout aux parcelles 19-185 et 19-212 d'environ 159 hectares de zone de récolte. Pour respecter les critères en matière de zone de récolte disponible (ZRD), environ 41 hectares seront retirés des attributions approuvées. Cette zone auparavant attribuée relève des parcelles 19-136, 19-139, 19-177 et 19-179.
- Les travaux de réfection prévus de South Boulter Primary Road s'étendront sur près de 908 mètres. Ils relèveront de la responsabilité du détenteur de permis d'aménagement forestier durable, et comprendront le remplacement du ponceau n° 167.
- À ces travaux s'ajoutera le prolongement des routes opérationnelles n^{os} 184 et 213.



Les commentaires et préoccupations de ceux qui sont touchés par les activités relatives à la modification mineure doivent être reçus au cours de la période d'examen de 15 jours et au plus tard le **13 octobre 2026** par Amy Chadwick, F.P.I., du Bureau de district de North Bay du MRN. Consultez les coordonnées indiquées ci-dessous. Si aucune préoccupation n'a été soulevée après la période d'examen de 15 jours, la modification mineure sera approuvée. À la suite de son approbation, la modification demeurera sur le Portail d'information sur les richesses naturelles pendant toute la durée du PGF à l'adresse **ontario.ca/plansforestiers**.

Amy Chadwick, F.P.I.
Ministère des Richesses naturelles
Bureau de district de North Bay
875, chemin Gormanville
North Bay (Ontario) P1B 8G3
Tél. : 705 491-1024
Courriel : amy.chadwick@ontario.ca

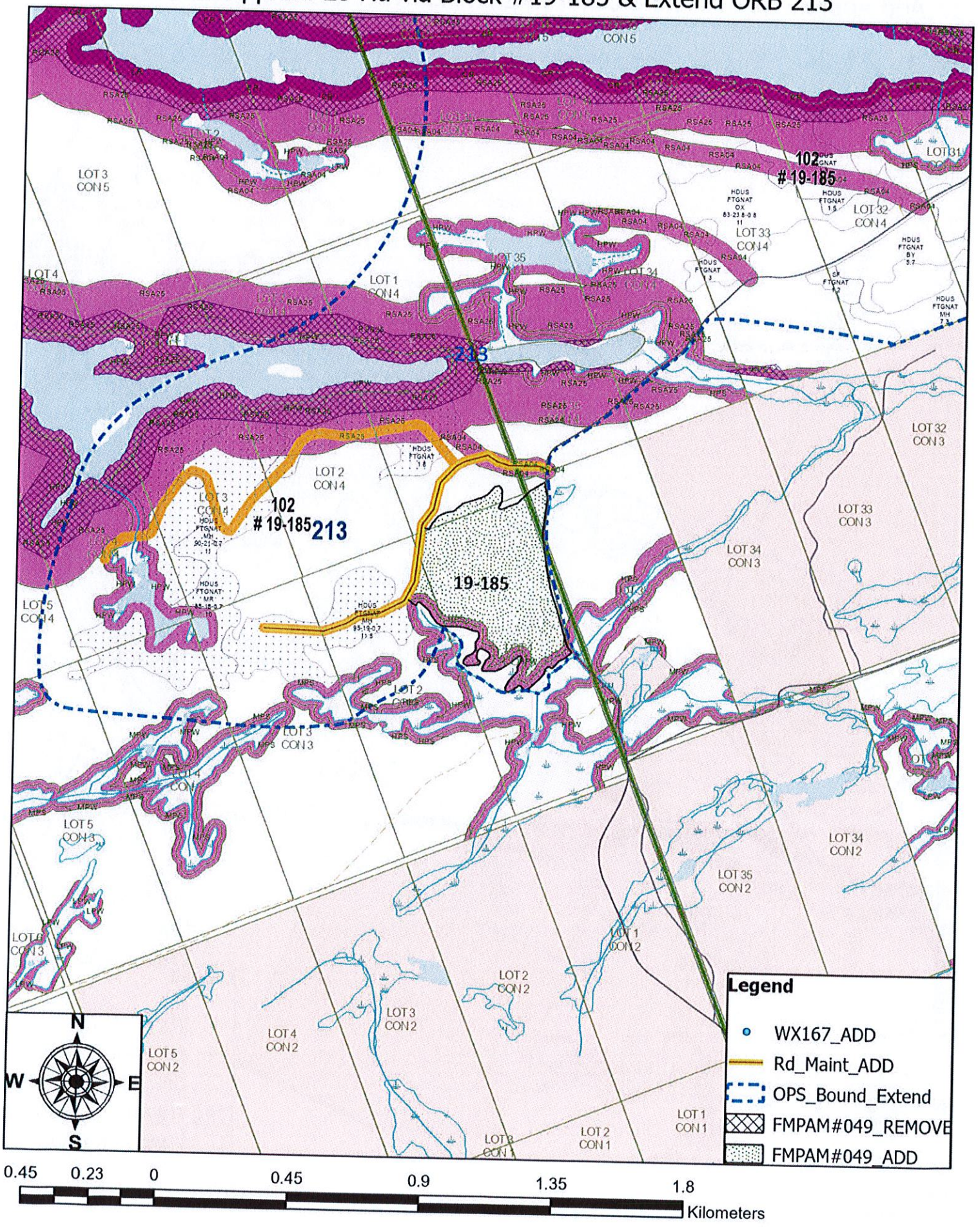
Pendant la période d'examen de 15 jours, vous avez la possibilité de présenter par écrit une demande de recherche de résolution à une question en communiquant avec le chef de district ou le directeur régional du MRN. Le *manuel de planification de la gestion forestière* (en anglais seulement) (2024) *(partie C, section 6.1.5)* **ontario.ca/fr/page/politiques-de-gestion-forestiere** décrit le processus en question.

Le ministère des Richesses naturelles (MRN) recueille des commentaires et des renseignements en vertu des pouvoirs qui lui sont conférés par le manuel de planification de la gestion forestière (en anglais seulement) de 2024 approuvé par un règlement en vertu de l'article 68 de la *Loi de 1994 sur la durabilité des forêts de la Couronne*. Le MRN et le détenteur de permis d'aménagement forestier durable pourraient utiliser ou partager tout renseignement personnel que vous fournissez (adresse postale ou électronique, nom, numéro de téléphone, etc.) pour communiquer avec vous au sujet des commentaires soumis. Vos commentaires seront intégrés au processus de consultation publique et pourraient être communiqués au grand public. Le MRN pourrait également utiliser vos renseignements personnels pour vous transmettre de l'information sur cette activité de planification de la gestion forestière. Si vous avez des questions au sujet de l'utilisation de vos renseignements personnels, veuillez communiquer avec mnr.northbay@ontario.ca.

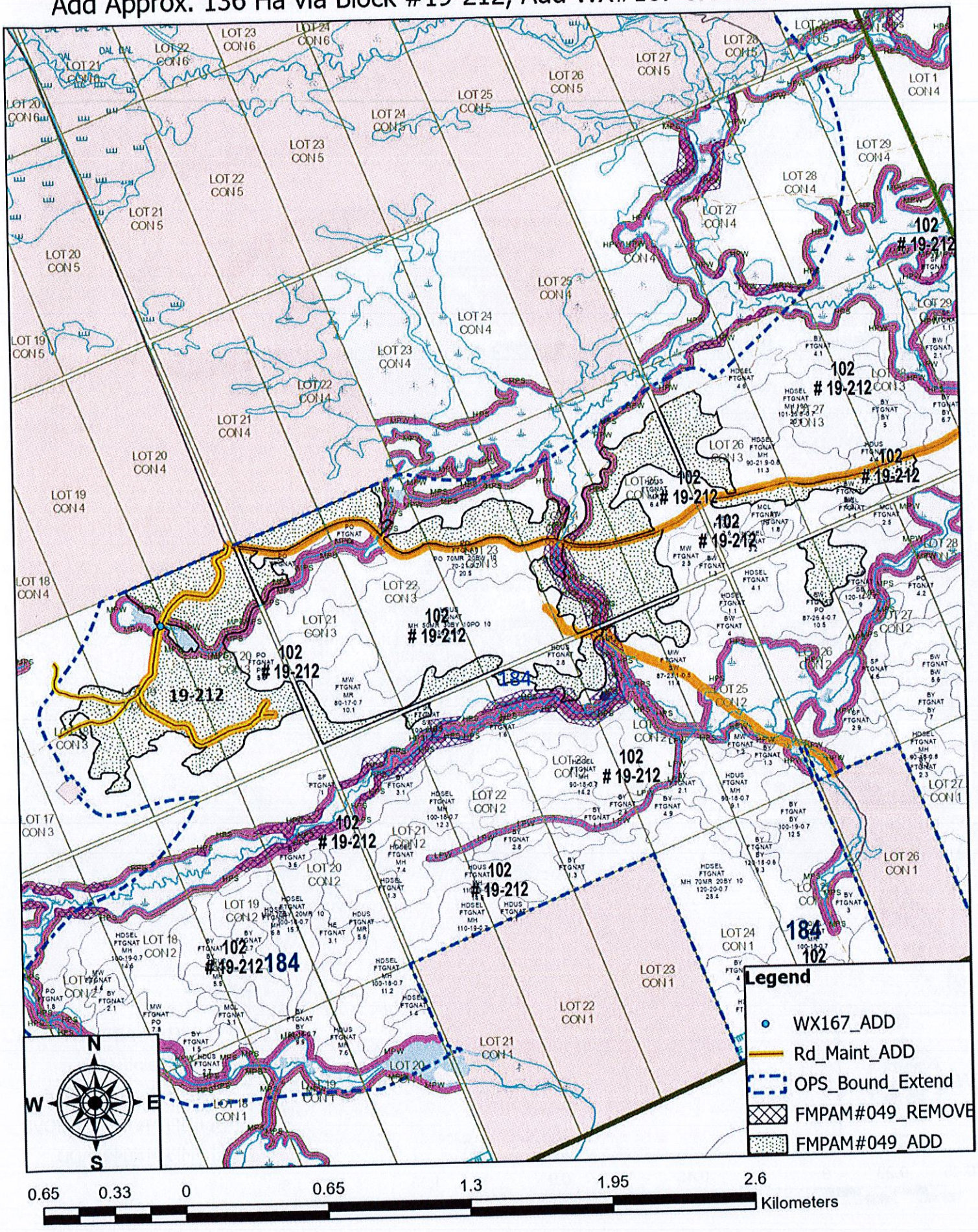
Information in English : mnr.northbay@ontario.ca

Ontario

Nipissing 2019-2029 FMP Amendment #049 & 2026-2027 AWS Revision #009
Add Approx. 23 Ha via Block #19-185 & Extend ORB 213

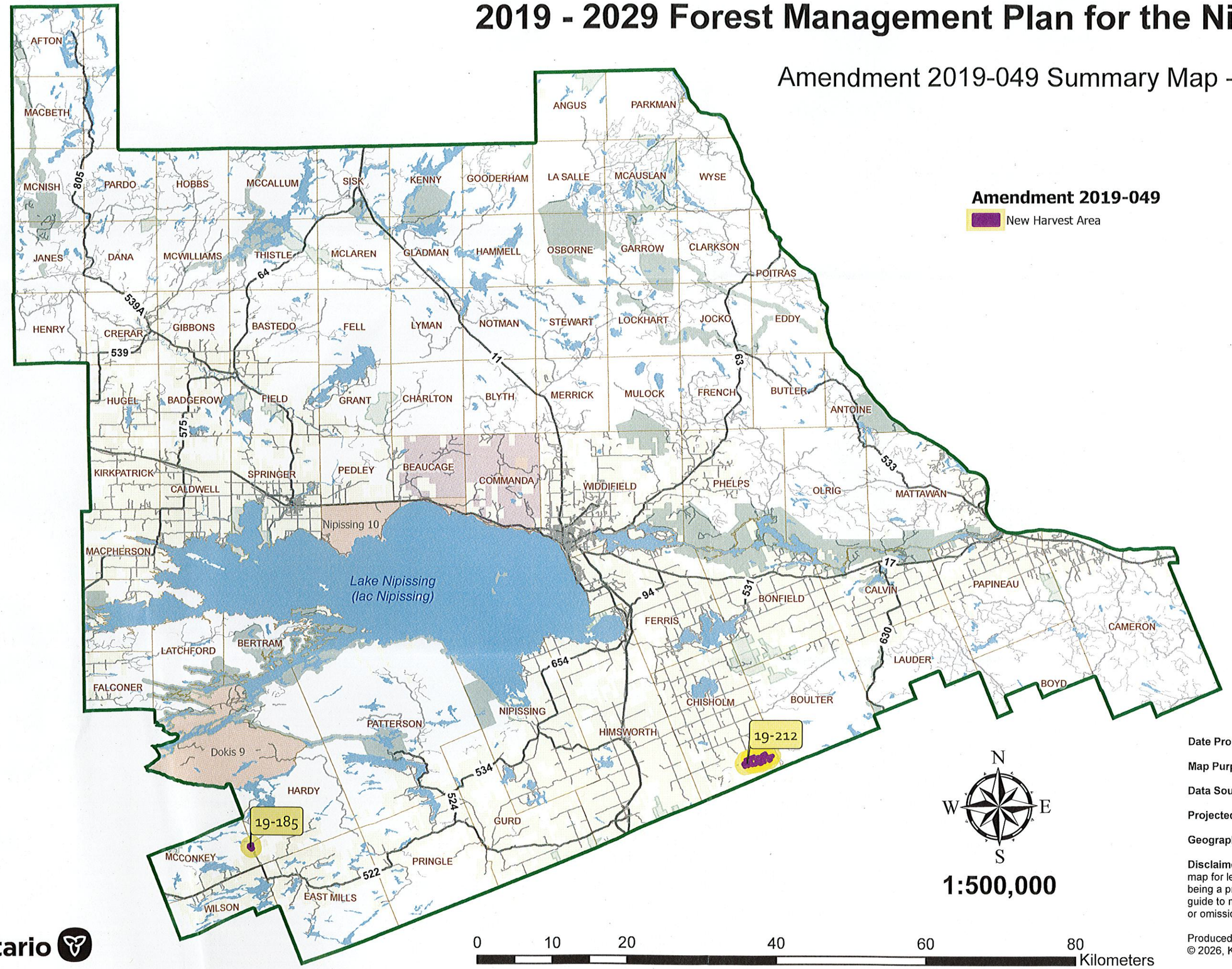


Nipissing 2019-2029 FMP Amendment #049 & 2026-2027 AWS Revision #009
Add Approx. 136 Ha via Block #19-212, Add WX#167 & Extend ORB 184



2019 - 2029 Forest Management Plan for the Nipissing Forest

Amendment 2019-049 Summary Map - Harvest Operations



Amendment 2019-049

- New Harvest Area

Other Layers

- Nipissing Forest
- Highway
- Road
- Geographic Township
- Provincial Park
- Conservation Reserve
- First Nation Reserve
- Federal Land
- Patent Land

N
W E
S

1:500,000

0 10 20 40 60 80 Kilometers

Date Produced : 2026-09-16

Map Purpose: Management Plan Amendment 2019-049

Data Sources: Ministry of Natural Resources, 2026

Projected Coordinate System: NAD 1983 UTM Zone 17N

Geographic Coordinate System: GCS North American 1983

Disclaimer: This map is illustrative only. Do not rely on this map for legal administrative purposes. Do not rely on it as being a precise indicator of routes, locations of features, or as a guide to navigation. This map may contain cartographic errors or omissions.

Produced by the Ministry of Natural Resources.
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Ontario

FONOM
Federation of Northern Ontario Municipalities

FOR IMMEDIATE RELEASE

September 24, 2026

FONOM Welcomes $3.4 Million Investment in Northern Manufacturing

NORTH BAY, ON — The Federation of Northern Ontario Municipalities (FONOM) welcomes the Ontario government's announcement today of more than $3.4 million through the Northern Ontario Heritage Fund Corporation to support 12 manufacturing companies and approximately 80 good-paying jobs across Northern Ontario.

FONOM President Dave Plourde said investments that strengthen Northern Ontario businesses and manufacturing capacity are important to the region's long-term economic prosperity.

"We welcome these investments and the confidence they demonstrate in Northern Ontario businesses and workers. Supporting local manufacturing helps strengthen our communities, create jobs and build a more resilient northern economy," said Plourde.

Plourde noted that economic growth must be supported by the infrastructure needed to move people, products and resources safely and efficiently.

"As we continue to grow our manufacturing, mining, forestry and other sectors, we also need to make sure our transportation infrastructure keeps pace. Four-laning Highways 11 and 17 must remain a priority as we build the Northern economy and strengthen these important east-west connections," he said.

FONOM looks forward to continuing to work with the provincial and federal governments to support investments that create jobs, strengthen Northern communities and ensure the infrastructure needed for future economic growth is in place.

-30-

Media Contact:

Dave Plourde, President
Federation of Northern Ontario Municipalities
705-335-1615 | fonom.info@gmail.com

The Corporation of The Township of The Archipelago
Council Meeting

Agenda Number: 15.2.

Resolution Number 26-140

Title: Township of Central Frontenac - Support for MFOA: Making Permanent the Doubling of the Ontario Community Infrastructure Fund (OCIF)

Date: Friday, September 18, 2026

Moved by: Councillor Frost

Seconded by: Councillor Emery

WHEREAS the Ontario Community Infrastructure Fund (OCIF) provides important funding to rural and small municipalities for critical infrastructure projects; and

WHEREAS increased OCIF funding helps municipalities address infrastructure needs and reduce the financial burden on local taxpayers;

NOW THEREFORE BE IT RESOLVED that the Township of The Archipelago supports the Township of Central Frontenac's resolution requesting that the Province of Ontario make the doubling of OCIF funding permanent; and

FURTHER BE IT RESOLVED that this resolution be circulated to the Honourable Todd McCarthy, the Honourable Rob Flack, the Honourable Peter Bethlenfalvy, Premier of Ontario, the Minister of Infrastructure, Graydon Smith MPP Parry Sound - Muskoka, AMO, and Ontario municipalities for their consideration and support.

Carried

Municipality of Grey Highlands — *The place for all seasons*

September 16, 2026

Town of Plympton-Wyoming
546 Niagara St.
Wyoming, ON
N0N 1T0

Sent via email

To whom it may concern:

Re: Resolution 2026-625

Please be advised that the following resolution was passed at the September 16, 2026 meeting of the Council of the Municipality of Grey Highlands.

> **2026-625**
> **That Council receive the Sustainable Provincial Grant Funding for Fire Services for information; and**
> **That Council of the Municipality of Grey Highlands Support Resolution No. 15 passed by the Town of Plympton-Wyoming regarding the sustainable Provincial grant funding for fire services in Ontario; and**
> **That this resolution be sent to the Premier of Ontario, Minister of Solicitor General, the Minister of Municipal Affairs, Paul Vickers MPP, and all Ontario Municipalities.**
> **CARRIED.**

If you require anything further, please contact this office.

Sincerely,

Amanda Fines-VanAlstine

Amanda Fines-VanAlstine
Manager of Legislative Services/Municipal Clerk
Municipality of Grey Highlands

cc. Premier Doug Ford, Minister Michael Kerzner, Minister Rob Flack, MPP Vickers and all Ontario Municipalities

Norfolk County
Officer of the Mayor
Governor Simcoe Square
50 Colborne St., S.
Simcoe, Ontario N3Y 4H3
519-426-5870
Fax:519-426-7633
norfolkcounty.ca

February 23, 2021

The Honourable Jonathan Wilkinson
Minister of Environment and Climate Change
House of Commons
Ottawa, ON K1A 0A6

The Honourable Marie-Claude Bibeau
Minister of Agriculture and Agri-Food
House of Commons
Ottawa, ON K1A 0A6

Dear Ministers,

I am writing to advise that Norfolk County Council supports the attached Norfolk County Agricultural Advisory Board's letter regarding the application of the carbon tax on primary agriculture producers. It is the recommendation of Norfolk County Council that the Federal Government consider the concerns of the agricultural community and move to exempt all primary agriculture producers from current and future carbon taxes. Please find attached the full recommendation.

Thank you for your attention,

Yours truly,

Kristal Chopp

Kristal Chopp
Mayor, Norfolk County

P.c. Norfolk County Council
Association of Municipalities of Ontario
Federation of Canadian Municipalities
Ontario Municipalities

Dec 7, 2020

The Honourable Marie-Claude Bibeau, MP
Minister of Agriculture and Agri-Food House of Commons
Ottawa, Ontario
K1A 0A6

Dear Minister Bibeau

Our agricultural advisory board (AAB) who represents the agricultural sector in Norfolk County, Ontario is very concerned about the federal government's current carbon pricing policies. It is our hope that you consider our concerns and move to exempt all primary agriculture producers from current and future carbon taxes.

Carbon tax remains as a major cost of production for producers in Norfolk County. Although some farm fuel purchases are exempt, it is selective and does not meet the needs of the entire agriculture industry. Currently crop drying, heating/cooling of livestock barns and cooling of perishable commodities are still subject to full carbon taxes.

Currently there are no replacements for fossil fuels in agricultural production. As a result, carbon tax policies are not appropriate for the agricultural sector and only decrease farm margins.

Norfolk County which is known as Ontario's garden is home to one of the country's largest diversity of crop production. In addition to the extensive vegetable, fruit and grain production it boasts some of the highest ecological diverse natural habitats, plants and animals in Canada. There is approximately 25% tree cover in the county which is the highest percentage of forested land in Southwestern Ontario. Norfolk County It is also home to over 10,000 acres of woodlots and wetlands protected under Long Point Conservation Authority. In addition to the natural woodlots and wetlands there is also extensive fruit production with 2000 acres of apples and 1000 acres of sour cherries. A mature orchard can fix upwards of 18 mt of C02 annually.

The adoption of production practices to protect the soil and environment are advanced in Norfolk County. There has been a wide implementation of cover cropping, planting green and reduced tillage practices all of which sequester carbon. Additional farming practices of 4R nutrient management coupled with precision technology ensure that appropriate nutrients are applied at the right time, place and rate. In many cases sensitive water sources around ponds and wetlands are planted with buffer strips and soil erosion control measures of grassed waterways and windbreaks are also common practices. ALUS (alternative land use) programs have been embraced across the county, taking unproductive land out of production, and returning it to natural native grass plantings, trees and constructed wetlands. Currently there are 1148 active projects with 189 producers covering 1573 acres in Norfolk County managed under the ALUS program.

The agriculture industry has made great strides to protect the environment and will continue to improve production practices that reduces the carbon footprint in food production.

The AAB board believes that all on farm fuels used in agricultural production should be exempt from carbon tax. This should include natural gas, propane, gas, and diesel. We strongly urge the government to be consistent with a sector wide exemption to current carbon tax policies.

Sincerely,

Dustin Zamecnik
Chair of Norfolk County Agriculture Advisory Board

BUDGET SUMMARY

For Period Ending 30-Sep-2026

BUDGET SUMMARY	ACTUAL VALUES	FINAL BUDGET	PRIOR YR ACTUALS	PRIOR YR BUDGET
OPERATING				
REVENUES				
Cemetery Revenue	(2,015)	(3,600)	(3,626)	(3,600)
General Taxation	(2,123,047)	(2,133,845)	(2,007,400)	(2,021,653)
Taxation School Boards	(205,743)	(198,852)	(200,136)	(198,852)
French Public levy	(3,233)	(3,416)	(3,416)	(3,416)
English Separate Levy	(18,124)	(17,435)	(17,435)	(17,435)
French Separate Levy	(13,293)	(13,131)	(13,131)	(13,131)
Taxation School Boards	(10,194)	(10,118)	(10,118)	(10,118)
Unconditional Grants Provincial	(469,275)	(562,600)	(421,950)	(562,600)
Federal Grants	(5)	(2,300)	0	(2,300)
Conditional Grants - Provincial	(69,549)	(70,500)	(124,281)	(149,890)
Administration Revenue	(14,117)	(8,350)	(7,105)	(8,350)
Building Revenue	(26,176)	(32,500)	(33,464)	(30,000)
Animal Control Revenue	(1,210)	(1,500)	(1,490)	(1,500)
Roads Revenue	(7,727)	(11,000)	(5,226)	(16,000)
Fire Dept. Revenue	0	0	(7,671)	0
Recreation Revenue	(1,112)	0	270	0
Environmental Revenue	(12,626)	(12,500)	(11,734)	(14,500)
Planning Revenue	(3,750)	(23,000)	(12,161)	(23,000)
Other Revenue	(110,403)	(157,000)	(58,210)	(124,221)
Total REVENUES	(3,091,598)	(3,261,647)	(2,938,284)	(3,200,566)
EXPENDITURES				
Council	23,740	32,000	29,142	32,000
Elections	7,986	8,000	0	0
Administration	330,543	423,545	319,288	423,175
General Government	60,562	58,228	45,184	55,228
Fire Department	125,910	157,561	77,756	178,272
Conservation Authority	24,101	24,684	24,826	24,499
Building Bylaw Enforcement	14,929	24,000	11,490	29,000
Animal Control - Canine	222	2,000	224	2,000
Animal Control - Livestock	4,247	700	4,159	700
Animal Control - Veterinary	0	550	550	550
Other Protections	125,090	199,510	128,833	227,231
Public Works	1,155,926	1,470,878	969,011	1,378,149
Environmental	36,082	63,351	40,400	85,201
Health	40,669	46,771	36,970	46,771
Social Services	256,103	341,471	242,776	323,701
Home for Aged	57,415	71,316	37,091	63,554
Parks & Recreation	18,077	12,414	12,918	13,165
Recreation Programs	1,287	800	28	800
Library Services	41,784	43,284	23,568	24,568
Planning & Development	32,646	37,750	24,745	49,050
Education Req Public	160,073	202,268	104,365	202,268
Education Req Separate	26,258	30,566	17,491	30,566
Education - Commercial/Industrial	0	10,000	0	10,118
Total EXPENDITURES	2,543,651	3,261,647	2,150,814	3,200,566
Total OPERATING	(547,947)	0	(787,470)	0

BUDGET SUMMARY

For Period Ending 30-Sep-2026

BUDGET SUMMARY	ACTUAL VALUES	FINAL BUDGET	PRIOR YR ACTUALS	PRIOR YR BUDGET
CAPITAL				
CAPITAL REVENUES				
Provinicial Grants	(167,968)	(100,000)	(74,200)	(100,502)
revenue	(10,000)	(10,000)	0	(170,400)
Other Revenue	(149,064)	(235,000)	(68,547)	(496,498)
Total CAPITAL REVENUES	(327,032)	(345,000)	(142,747)	(767,400)
CAPITAL EXPENDITURES				
Administration	0	0	0	5,000
Fire Department	0	10,000	33,764	170,400
Public Works	259,906	335,000	345,207	592,000
Total CAPITAL EXPENDITURES	259,906	345,000	378,971	767,400
Total CAPITAL	(67,126)	0	236,224	0

TOWNSHIP OF CHISHOLM
Budget Variance Report

Fiscal Year : 2026 Period : 9
Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
0 Cemetery Revenue						
1-3-0000-1000	Sale of Plots	0.00	-300.00	-600	-300.00	50.00
1-3-0000-2000	General Revenue - Cemetery	-400.00	-1715.22	-3000	-1284.78	42.83
Cemetery Revenue Revenue			**-2015.22**	**-3600**	**-1584.78**	**44.02**
Cemetery Revenue Expense			**0.00**	**0**	**0.00**	**0.00**
Total Cemetery Revenue		**-400.00**	**-2015.22**	**-3600**	**-1584.78**	**44.02**
100 Council						
1-4-0100-1110	Council Remuneration	3330.00	22160.00	23000	840.00	3.65
1-4-0100-1112	Remuneration - Conferences	0.00	0.00	3800	3800.00	100.00
1-4-0100-1120	Travel & Conferences	477.26	1065.07	3000	1934.93	64.50
1-4-0100-1130	Other Expenses	0.00	91.55	500	408.45	81.69
1-4-0100-1141	CPP Premiums - Council	106.81	423.66	800	376.34	47.04
1-4-0100-1150	EHT - Council	0.00	0.00	600	600.00	100.00
1-4-0100-1160	Intergrity Commissioner	0.00	0.00	300	300.00	100.00
Council Revenue			**0.00**	**0**	**0.00**	**0.00**
Council Expense			**23740.28**	**32000**	**8259.72**	**25.81**
Total Council		**3914.07**	**23740.28**	**32000**	**8259.72**	**25.81**
200 Elections						
1-4-0200-1310	Remuneration - Election Staff	0.00	0.00	1000	1000.00	100.00
1-4-0200-1315	Election - Vendor	0.00	5545.92	5000	-545.92	-10.92
1-4-0200-1320	Supplies & Services	1753.54	2440.42	2000	-440.42	-22.02
Elections Revenue			**0.00**	**0**	**0.00**	**0.00**
Elections Expense			**7986.34**	**8000**	**13.66**	**0.17**
Total Elections		**1753.54**	**7986.34**	**8000**	**13.66**	**0.17**
300 Administration						
1-4-0300-1141	CPP Premiums - Administration	1135.89	10804.33	11260	455.67	4.05
1-4-0300-1410	Wages - Administration	20372.60	191513.48	275140	83626.52	30.39
1-4-0300-1430	Training - Administration	0.00	2361.00	1000	-1361.00	-136.10
1-4-0300-1440	Travel, Conferences & Other	0.00	403.95	500	96.05	19.21
1-4-0300-1460	EI Premiums - Administration	271.94	3874.63	6065	2190.37	36.11
1-4-0300-1470	EHT Premiums - Aministration	0.00	0.00	5268	5268.00	100.00
1-4-0300-1476	OMERS - Administration	1970.62	18511.77	18999	487.23	2.56
1-4-0300-1480	Benefits - Group Insurance	2878.26	15357.30	15138	-219.30	-1.45
1-4-0300-1485	Health & Safety	0.00	258.06	100	-158.06	-158.06
1-4-0300-1490	Worker's Compensation	0.00	3804.08	8780	4975.92	56.67
1-4-0300-1498	Office Expenses	1403.94	6070.44	8000	1929.56	24.12
1-4-0300-1520	Insurance	0.00	37807.56	35895	-1912.56	-5.33
1-4-0300-1530	Contracted Office Services	367.06	3540.45	3400	-140.45	-4.13
1-4-0300-1540	Computer Expenses	0.00	13439.29	14000	560.71	4.01
1-4-0300-1610	Office Supplies	1103.11	4928.25	5000	71.75	1.44
1-4-0300-1620	Telephone & Fax	480.41	5595.89	7500	1904.11	25.39

Fiscal Year : 2026 Period : 9
Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
1-4-0300-1621	Cell Phone	106.50	1126.26	1000	-126.26	-12.63
1-4-0300-1630	Postage	0.00	4297.94	3500	-797.94	-22.80
1-4-0300-1650	Printing & Stationery	-634.65	0.00	0	0.00	0.00
1-4-0300-1660	Memberships	0.00	3355.14	1500	-1855.14	-123.68
1-4-0300-1710	Office Equipment	0.00	857.84	1000	142.16	14.22
1-4-0300-1720	Computer Equipment	2635.58	2635.58	500	-2135.58	-427.12
	Administration Revenue		**0.00**	**0**	**0.00**	**0.00**
	Administration Expense		**330543.24**	**423545**	**93001.76**	**21.96**
	Total Administration	**32091.26**	**330543.24**	**423545**	**93001.76**	**21.96**
	400 General Government					
1-4-0400-1670	Audit Fees	0.00	18510.15	19000	489.85	2.58
1-4-0400-1675	Tax Registration Expenses	0.00	8649.45	2000	-6649.45	-332.47
1-4-0400-1680	Legal Fees	0.00	112.94	3000	2887.06	96.24
1-4-0400-1690	Advertising	0.00	0.00	500	500.00	100.00
1-4-0400-1750	Bank Charges	0.00	1413.56	2000	586.44	29.32
1-4-0400-1760	Rounding Account	0.01	0.03	0	-0.03	0.00
1-4-0400-1800	Awards & Recognition Programs	0.00	869.66	1000	130.34	13.03
1-4-0400-1810	General Donations	0.00	805.71	1600	794.29	49.64
1-4-0400-2770	Property Assessment	6932.41	27729.64	26628	-1101.64	-4.14
1-4-0400-2805	Web Site	149.59	2470.50	2500	29.50	1.18
	General Government Revenue		**0.00**	**0**	**0.00**	**0.00**
	General Government Expense		**60561.64**	**58228**	**-2333.64**	**-4.01**
	Total General Government	**7082.01**	**60561.64**	**58228**	**-2333.64**	**-4.01**
	500 Fire Department					
1-4-0500-1141	Fire Department CPP Premium	47.84	430.56	800	369.44	46.18
1-4-0500-1476	Benefits OMERS	98.62	887.58	1200	312.42	26.04
1-4-0500-1480	Fire Department EHT	0.00	0.00	275	275.00	100.00
1-4-0500-2125	Materials & Supplies	0.00	955.78	1200	244.22	20.35
1-4-0500-2130	Building Maintenance	0.00	0.00	2000	2000.00	100.00
1-4-0500-2135	Communications	149.31	4618.93	5000	381.07	7.62
1-4-0500-2140	Training	254.40	5012.68	8000	2987.32	37.34
1-4-0500-2145	Insurance - Fire Department	0.00	27955.08	25779	-2176.08	-8.44
1-4-0500-2146	WSIB - Fire department	0.00	4232.32	7500	3267.68	43.57
1-4-0500-2150	Equipment Maintenance	3713.73	9387.94	10000	612.06	6.12
1-4-0500-2155	Fire Management Agreement	0.00	203.95	189	-14.95	-7.91
1-4-0500-2157	Call Outs	0.00	0.00	1200	1200.00	100.00
1-4-0500-2160	Health & Safety	802.28	2088.06	9000	6911.94	76.80
1-4-0500-2165	Radio Equipment	0.00	2022.85	2500	477.15	19.09
1-4-0500-2180	Gas & Oil	428.26	2660.27	2700	39.73	1.47
1-4-0500-2185	Clothing	0.00	407.04	3500	3092.96	88.37
1-4-0500-2190	Travel and Conferences	0.00	387.50	3000	2612.50	87.08
1-4-0500-2192	Fire Department Per Diem	0.00	4650.00	4500	-150.00	-3.33
1-4-0500-2195	Salaries (Points)	0.00	0.00	9750	9750.00	100.00

Fiscal Year : 2026 Period : 9
Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
1-4-0500-2195	Salaries (Points)	0.00	0.00	9750	9750.00	100.00
1-4-0500-2200	Honorarium	1095.75	9861.75	18243	8381.25	45.94
1-4-0500-2210	Fire Fighter Recognition	0.00	0.00	2100	2100.00	100.00
1-4-0500-2230	Memberships & Subscriptions	0.00	534.93	425	-109.93	-25.87
1-4-0500-2235	Heat & Hydro	155.28	3560.77	6000	2439.23	40.65
1-4-0500-2240	Fire Prevention	368.06	31177.26	18700	-12477.26	-66.72
1-4-0500-2245	Small Equipment	905.66	2761.17	4000	1238.83	30.97
1-4-0500-2250	Trsf to Reserves for Fire Dept	10000.00	10000.00	10000	0.00	0.00
1-4-0500-7009	Loss on Disposal of Capital Assets	0.00	2113.64	0	-2113.64	0.00
	Fire Department Revenue		**0.00**	**0**	**0.00**	**0.00**
	Fire Department Expense		**125910.06**	**157561**	**31650.94**	**20.09**
	Total Fire Department	**18019.19**	**125910.06**	**157561**	**31650.94**	**20.09**
	700 Conservation Authority					
1-4-0700-2310	Conservation Authority Levy	0.00	14684.00	14684	0.00	0.00
1-4-0700-2775	GIS	2315.24	9416.78	10000	583.22	5.83
	Conservation Authority Revenue		**0.00**	**0**	**0.00**	**0.00**
	Conservation Authority Expense		**24100.78**	**24684**	**583.22**	**2.36**
	Total Conservation Authority	**2315.24**	**24100.78**	**24684**	**583.22**	**2.36**
	800 Building Bylaw Enforcement					
1-4-0800-2410	Bldg. Insp. - Salaries	0.00	7219.86	15000	7780.14	51.87
1-4-0800-2420	Bldg. Insp. - Other Expenses	312.00	7708.77	5000	-2708.77	-54.18
1-4-0800-2710	By-Law Enforcement Officer	0.00	0.00	3000	3000.00	100.00
1-4-0800-2720	By-Law Enforcement - Other Expenses	0.00	0.00	1000	1000.00	100.00
	Building Bylaw Enforcement Revenue		**0.00**	**0**	**0.00**	**0.00**
	Building Bylaw Enforcement Expense		**14928.63**	**24000**	**9071.37**	**37.80**
	Total Building Bylaw Enforcement	**312.00**	**14928.63**	**24000**	**9071.37**	**37.80**
	900 Animal Control - Canine					
1-4-0900-2510	Canine Control - Wages	0.00	0.00	1500	1500.00	100.00
1-4-0900-2520	Canine Control - Supplies & Services	0.00	222.36	500	277.64	55.53
	Animal Control - Canine Revenue		**0.00**	**0**	**0.00**	**0.00**
	Animal Control - Canine Expense		**222.36**	**2000**	**1777.64**	**88.88**
	Total Animal Control - Canine	**0.00**	**222.36**	**2000**	**1777.64**	**88.88**
	901 Animal Control - Livestock					
1-4-0901-2530	Livestock Killed by Dogs/Wolves	0.00	4247.12	500	-3747.12	-749.42
1-4-0901-2535	Livestock Evaluation - Expenses	0.00	0.00	100	100.00	100.00
1-4-0901-2540	Livestock Evaluator	0.00	0.00	100	100.00	100.00
	Animal Control - Livestock Revenue		**0.00**	**0**	**0.00**	**0.00**
	Animal Control - Livestock Expense		**4247.12**	**700**	**-3547.12**	**-506.73**
	Total Animal Control - Livestock	**0.00**	**4247.12**	**700**	**-3547.12**	**-506.73**

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Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
Total Animal Control - Livestock		**0.00**	**4247.12**	**700**	**-3547.12**	**-506.73**
902 Animal Control - Veterinary						
1-4-0902-2550	Veterinary Unit	0.00	0.00	550	550.00	100.00
Animal Control - Veterinary Revenue			**0.00**	**0**	**0.00**	**0.00**
Animal Control - Veterinary Expense			**0.00**	**550**	**550.00**	**100.00**
Total Animal Control - Veterinary		**0.00**	**0.00**	**550**	**550.00**	**100.00**
1000 General Taxation						
1-3-1000-1000	Residential & Farm	0.00	-2086854.90	-2105845	-18990.10	0.90
1-3-1000-2000	Commercial & Industrial	0.00	-19112.89	0	19112.89	0.00
1-3-1000-4000	General - Supplementary Taxes	-13690.56	-27016.46	-28000	-983.54	3.51
1-3-1000-5000	General - Taxes Written Off	662.83	9937.25	0	-9937.25	0.00
1-4-1000-0010	Fence Viewing	0.00	0.00	100	100.00	100.00
1-4-1000-0020	Emergency Planning	0.00	9422.56	1000	-8422.56	-842.26
1-4-1000-0040	Costs Re 911 contract	0.00	736.03	680	-56.03	-8.24
1-4-1000-0045	Police Services Board	1489.92	2899.48	3182	282.52	8.88
1-4-1000-0050	Policing Costs	15925.00	112032.17	194548	82515.83	42.41
Other Protections Revenue			**-2123047.00**	**-2133845**	**-10798.00**	**0.51**
Other Protections Expense			**125090.24**	**199510**	**74419.76**	**37.30**
Total Other Protections		**4387.19**	**-1997956.76**	**-1934335**	**63621.76**	**-3.29**
1100 Taxation School Boards						
1-3-1100-1000	English Public Levy	0.00	-203872.78	-198852	5020.78	-2.52
1-3-1100-2000	English Public Supplementary	-1564.30	-2873.16	0	2873.16	0.00
1-3-1100-3000	English Public Write offs	-10.25	1002.62	0	-1002.62	0.00
1-4-1100-1141	CPP Premiums - Roads	1739.02	15680.38	20869	5188.62	24.86
1-4-1100-1460	EI Premiums - Roads	642.39	5945.61	7485	1539.39	20.57
1-4-1100-1476	Benefits- OMERS	2585.61	25434.77	31844	6409.23	20.13
1-4-1100-3110	Wages - Crew	35798.90	288736.28	364318	75581.72	20.75
1-4-1100-3112	APRIL 2026 FLOODING	0.00	126729.04	0	-126729.04	0.00
1-4-1100-3115	Gravel	23951.63	23951.63	20000	-3951.63	-19.76
1-4-1100-3116	Sand and Salt	0.00	0.00	120000	120000.00	100.00
1-4-1100-3117	Calcium	0.00	75070.12	120000	44929.88	37.44
1-4-1100-3118	Culverts	3646.97	6293.52	15000	8706.48	58.04
1-4-1100-3119	Cold Mix/Crushed Asphalt	0.00	0.00	5500	5500.00	100.00
1-4-1100-3120	Materials & Shop Supplies	1995.18	9520.31	12000	2479.69	20.66
1-4-1100-3121	Small Equipment Repairs	1241.17	2372.57	3000	627.43	20.91
1-4-1100-3122	Advertising/Courier	0.00	0.00	500	500.00	100.00
1-4-1100-3125	Memberships & Subscription	0.00	235.00	950	715.00	75.26
1-4-1100-3130	Equipment Rentals	15388.70	15388.70	30000	14611.30	48.70
1-4-1100-3150	Garage Furnace Fuel	0.00	6994.43	10000	3005.57	30.06
1-4-1100-3160	Garage Building Maintenance	834.43	998.59	4000	3001.41	75.04
1-4-1100-3211	Grader Fuel	4065.91	16530.87	18000	1469.13	8.16
1-4-1100-3212	Grader Parts and Repairs	0.00	12820.96	10000	-2820.96	-28.21

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Account Code : 1-1-1000-1210 **To** 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
1-4-1100-3212	Grader Parts and Repairs	0.00	12820.96	10000	-2820.96	-28.21
1-4-1100-3220	Western Star 2024 License	0.00	1841.00	1841	0.00	0.00
1-4-1100-3221	Western Star 2024 Fuel	820.28	10017.37	6000	-4017.37	-66.96
1-4-1100-3222	Western Star 2024 Parts and Repairs	0.00	2167.91	5000	2832.09	56.64
1-4-1100-3225	Western Star2005 License	0.00	1691.25	1691	-0.25	-0.01
1-4-1100-3226	Western Star 2005 Fuel	0.00	1028.48	10000	8971.52	89.72
1-4-1100-3227	Western Star 2005 Parts and Repairs	153.87	761.48	20000	19238.52	96.19
1-4-1100-3240	Backhoe Expenses	-174.00	0.00	0	0.00	0.00
1-4-1100-3241	Backhoe Fuel	402.12	5393.87	5500	106.13	1.93
1-4-1100-3242	Backhoe Parts and Repairs	403.86	9427.73	7500	-1927.73	-25.70
1-4-1100-3256	2019 GMC Fuel	709.06	4272.52	7000	2727.48	38.96
1-4-1100-3257	2019 GMC Parts and Repairs	0.00	3150.86	4000	849.14	21.23
1-4-1100-3260	RAM 2025 LICENSE	0.00	265.25	288	22.75	7.90
1-4-1100-3261	RAM 2025 Fuel	693.62	8466.66	1500	-6966.66	-464.44
1-4-1100-3262	RAM 2025 Parts and Repairs	0.00	3358.68	0	-3358.68	0.00
1-4-1100-3270	Freightliner Truck License	0.00	2144.00	2144	0.00	0.00
1-4-1100-3271	Freightliner Fuel	498.62	8821.49	10000	1178.51	11.79
1-4-1100-3272	Freighliner Parts and Repairs	5463.15	11067.37	17000	5932.63	34.90
1-4-1100-3273	Expenses Re Argo	0.00	0.00	500	500.00	100.00
1-4-1100-3275	Tractor Fuel	0.00	44.53	1000	955.47	95.55
1-4-1100-3276	Tractor Repairs	0.00	498.41	1000	501.59	50.16
1-4-1100-3280	Excavator Expenses	-174.00	0.00	0	0.00	0.00
1-4-1100-3281	Excavator Fuel	0.00	787.08	8500	7712.92	90.74
1-4-1100-3282	Excavator Parts and Repairs	1479.01	3709.20	5000	1290.80	25.82
1-4-1100-3660	Benefits - Group Insurance	3231.37	18017.37	18920	902.63	4.77
1-4-1100-3690	EHT Premiums - Roads	0.00	0.00	7036	7036.00	100.00
1-4-1100-3700	WSIB Premiums - Roads	0.00	5601.31	11727	6125.69	52.24
1-4-1100-3710	Garage - Telephone	0.00	-45.27	1300	1345.27	103.48
1-4-1100-3720	Garage - Hydro	190.91	3260.63	4000	739.37	18.48
1-4-1100-3725	Travel	0.00	598.88	2500	1901.12	76.04
1-4-1100-3730	Conferences & Training	0.00	1362.60	4000	2637.40	65.94
1-4-1100-3740	Plans and Studies	0.00	0.00	7500	7500.00	100.00
1-4-1100-3745	Engineering Costs	0.00	0.00	20000	20000.00	100.00
1-4-1100-3750	Insurance	0.00	42257.40	39684	-2573.40	-6.48
1-4-1100-3760	Signage	2035.53	2871.23	3000	128.77	4.29
1-4-1100-3765	Health & Safety	371.42	5383.03	9000	3616.97	40.19
1-4-1100-3770	Boots and Clothing Allowance	792.83	2349.53	3750	1400.47	37.35
1-4-1100-3810	Long Term Loans - Principal	0.00	119155.09	168047	48891.91	29.09
1-4-1100-3915	Long Term Loans - Interest	0.00	18789.46	35420	16630.54	46.95
1-4-1100-4320	Trsf to reserves for Equipment	33000.00	33000.00	33000	0.00	0.00
1-4-1100-4405	Bridge/Culvert Repairs	-2402.74	642.74	0	-642.74	0.00
1-4-1100-4430	Aggregate Pits	0.00	0.00	1000	1000.00	100.00
1-4-1100-4436	Transfer to Reserve for Future Rd Needs	20000.00	20000.00	20000	0.00	0.00
1-4-1100-4460	Beaver Control	0.00	0.00	1000	1000.00	100.00
1-4-1100-4467	Trsf To Capital Budget	149064.00	149064.00	149064	0.00	0.00
1-4-1100-4666	Trsf to Reserve for Working Funds	22000.00	22000.00	22000	0.00	0.00

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Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
1-4-1100-4666	Trsf to Reserve for Working Funds	22000.00	22000.00	22000	0.00	0.00
Public Works Revenue			**-205743.32**	**-198852**	**6891.32**	**-3.47**
Public Works Expense			**1155925.92**	**1470878**	**314952.08**	**21.41**
Total Public Works		**328874.27**	**950182.60**	**1272026**	**321843.40**	**25.30**
1200 French Public levy						
1-3-1200-1000	French Public levy	0.00	-3232.99	-3416	-183.01	5.36
French Public levy Revenue			**-3232.99**	**-3416**	**-183.01**	**5.36**
French Public levy Expense			**0.00**	**0**	**0.00**	**0.00**
Total French Public levy		**0.00**	**-3232.99**	**-3416**	**-183.01**	**5.36**
1300 English Separate Levy						
1-3-1300-1000	English Separate Levy	0.00	-18044.90	-17435	609.90	-3.50
1-3-1300-2000	English Separate Supplementary	0.00	-227.90	0	227.90	0.00
1-3-1300-3000	English Separate Tax Write offs	85.99	149.14	0	-149.14	0.00
1-4-1300-1460	EI Premiums - Landfill	0.00	0.00	470	470.00	100.00
1-4-1300-1476	Omers Contributions- Landfill Site	0.00	0.00	1843	1843.00	100.00
1-4-1300-4505	Site Cleanup	2623.68	6378.63	13000	6621.37	50.93
1-4-1300-4510	Site Expenditures	0.00	21633.83	20000	-1633.83	-8.17
1-4-1300-4520	Trsf to Reserve Landfill Closure	5000.00	5000.00	5000	0.00	0.00
1-4-1300-4610	Recycling	0.00	3070.00	1500	-1570.00	-104.67
1-4-1300-4620	Wages - Landfill	0.00	0.00	20474	20474.00	100.00
1-4-1300-4640	EHT - Landfill	0.00	0.00	399	399.00	100.00
1-4-1300-4650	WSIB - Landfill	0.00	0.00	665	665.00	100.00
Environmental Revenue			**-18123.66**	**-17435**	**688.66**	**-3.95**
Environmental Expense			**36082.46**	**63351**	**27268.54**	**43.04**
Total Environmental		**7709.67**	**17958.80**	**45916**	**27957.20**	**60.89**
1400 French Separate Levy						
1-3-1400-1000	French Separate Levy	0.00	-13293.22	-13131	162.22	-1.24
1-4-1400-5110	Health Unit	3870.79	38361.42	44271	5909.58	13.35
1-4-1400-6510	Cemetery Expenses	2307.92	2307.92	2500	192.08	7.68
Health Revenue			**-13293.22**	**-13131**	**162.22**	**-1.24**
Health Expense			**40669.34**	**46771**	**6101.66**	**13.05**
Total Health		**6178.71**	**27376.12**	**33640**	**6263.88**	**18.62**
1500 Taxation School Boards						
1-3-1500-1000	Education - Commercial/Industrial	0.00	-10193.70	-10118	75.70	-0.75
1-4-1500-6110	General Assistance	28455.88	256102.91	341471	85368.09	25.00
Social Services Revenue			**-10193.70**	**-10118**	**75.70**	**-0.75**
Social Services Expense			**256102.91**	**341471**	**85368.09**	**25.00**
Total Social Services		**28455.88**	**245909.21**	**331353**	**85443.79**	**25.79**
1600 Home for Aged						

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Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
1600 Home for Aged						
1-4-1600-6210	Home for the Aged	0.00	46620.52	55979	9358.48	16.72
1-4-1600-6211	Redevelopment Levy	0.00	10794.35	15337	4542.65	29.62
Home for Aged Revenue			**0.00**	**0**	**0.00**	**0.00**
Home for Aged Expense			**57414.87**	**71316**	**13901.13**	**19.49**
Total Home for Aged		**0.00**	**57414.87**	**71316**	**13901.13**	**19.49**
1700 Parks & Recreation						
1-4-1700-1110	Parks Expenses	1884.85	9596.32	5000	-4596.32	-91.93
1-4-1700-1115	Tennis Court	27.73	241.12	500	258.88	51.78
1-4-1700-1200	Parks & Recreation Insurance	0.00	8239.32	6914	-1325.32	-19.17
Parks & Recreation Revenue			**0.00**	**0**	**0.00**	**0.00**
Parks & Recreation Expense			**18076.76**	**12414**	**-5662.76**	**-45.62**
Total Parks & Recreation		**1912.58**	**18076.76**	**12414**	**-5662.76**	**-45.62**
1800 Recreation Programs						
1-4-1800-1310	Recreation Programs and Events	437.25	1287.26	800	-487.26	-60.91
Recreation Programs Revenue			**0.00**	**0**	**0.00**	**0.00**
Recreation Programs Expense			**1287.26**	**800**	**-487.26**	**-60.91**
Total Recreation Programs		**437.25**	**1287.26**	**800**	**-487.26**	**-60.91**
1900 Library Services						
1-4-1900-1905	East Ferris Library	0.00	0.00	1500	1500.00	100.00
1-4-1900-1910	Powassan Library	15952.00	41784.11	41784	-0.11	0.00
Library Services Revenue			**0.00**	**0**	**0.00**	**0.00**
Library Services Expense			**41784.11**	**43284**	**1499.89**	**3.47**
Total Library Services		**15952.00**	**41784.11**	**43284**	**1499.89**	**3.47**
2000 Planning & Development						
1-4-2000-1110	Planning Expenses	1400.00	6696.71	10000	3303.29	33.03
1-4-2000-1111	Trsf to Reserve Re OPZBA Review	10000.00	10000.00	10000	0.00	0.00
1-4-2000-1135	Com. of Adj./Plann Advisory Com	0.00	0.00	750	750.00	100.00
1-4-2000-1321	Plan OP Expenses	903.76	12461.93	10000	-2461.93	-24.62
1-4-2000-1330	Drainage Expenses	0.00	3487.79	7000	3512.21	50.17
Planning & Development Revenue			**0.00**	**0**	**0.00**	**0.00**
Planning & Development Expense			**32646.43**	**37750**	**5103.57**	**13.52**
Total Planning & Development		**12303.76**	**32646.43**	**37750**	**5103.57**	**13.52**
4000 Education Req Public						
1-4-4000-1000	English Public Requisition	35438.62	157081.02	198852	41770.98	21.01
1-4-4000-2000	French Public Requisition	1091.86	2991.49	3416	424.51	12.43
Education Req Public Revenue			**0.00**	**0**	**0.00**	**0.00**
Education Req Public Expense			**160072.51**	**202268**	**42195.49**	**20.86**

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Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
Total Education Req Public		**36530.48**	**160072.51**	**202268**	**42195.49**	**20.86**
4200 Unconditional Grants Provincial						
1-3-4200-5120	Ontario Municipal Partnership Fund	0.00	-469275.00	-562600	-93325.00	16.59
Unconditional Grants Provincial Revenue			**-469275.00**	**-562600**	**-93325.00**	**16.59**
Unconditional Grants Provincial Expense			**0.00**	**0**	**0.00**	**0.00**
Total Unconditional Grants Provincial		**0.00**	**-469275.00**	**-562600**	**-93325.00**	**16.59**
5000 Education Req Separate						
1-4-5000-1000	French Separate Requistion	3421.32	11288.85	13131	1842.15	14.03
1-4-5000-2000	English Separate Requistion	4019.35	14969.12	17435	2465.88	14.14
Education Req Separate Revenue			**0.00**	**0**	**0.00**	**0.00**
Education Req Separate Expense			**26257.97**	**30566**	**4308.03**	**14.09**
Total Education Req Separate		**7440.67**	**26257.97**	**30566**	**4308.03**	**14.09**
5100 Federal Grants						
1-3-5100-5720	Federal Government	0.00	-5.00	-2300	-2295.00	99.78
Federal Grants Revenue			**-5.00**	**-2300**	**-2295.00**	**99.78**
Federal Grants Expense			**0.00**	**0**	**0.00**	**0.00**
Total Federal Grants		**0.00**	**-5.00**	**-2300**	**-2295.00**	**99.78**
5200 Conditional Grants - Provincial						
1-3-5200-5200	Wolf Damage Grants	0.00	-4297.12	-1000	3297.12	-329.71
1-3-5200-5325	Other Provincial Grants	0.00	-62207.24	-61500	707.24	-1.15
1-3-5200-5355	Drainage Grant / Revenue	0.00	-3044.50	-8000	-4955.50	61.94
Conditional Grants - Provincial Revenue			**-69548.86**	**-70500**	**-951.14**	**1.35**
Conditional Grants - Provincial Expense			**0.00**	**0**	**0.00**	**0.00**
Total Conditional Grants - Provincial		**0.00**	**-69548.86**	**-70500**	**-951.14**	**1.35**
6100 Administration Revenue						
1-3-6100-5785	Newsletter Advertising	0.00	-10.00	-250	-240.00	96.00
1-3-6100-5786	Filming Permits	0.00	0.00	-100	-100.00	100.00
1-3-6100-7770	Tax Certificates/FOI Requests	-180.00	-1645.00	-2500	-855.00	34.20
1-3-6100-7790	Nomination Filing Fees	0.00	-900.00	0	900.00	0.00
1-3-6100-7800	Tax Registration Revenue	0.00	-7453.64	-2000	5453.64	-272.68
1-3-6100-7900	Provincial Offences Net Revenue	0.00	-4108.12	-3500	608.12	-17.37
Administration Revenue Revenue			**-14116.76**	**-8350**	**5766.76**	**-69.06**
Administration Revenue Expense			**0.00**	**0**	**0.00**	**0.00**
Total Administration Revenue		**-180.00**	**-14116.76**	**-8350**	**5766.76**	**-69.06**
6200 Building Revenue						
1-3-6200-7240	Building Permits	-3064.60	-23676.22	-30000	-6323.78	21.08
1-3-6200-7250	Transfer From Reserves - Building Dept	-2500.00	-2500.00	-2500	0.00	0.00

Fiscal Year : 2026 Period : 9
Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
Building Revenue Revenue			**-26176.22**	**-32500**	**-6323.78**	**19.46**
Building Revenue Expense			**0.00**	**0**	**0.00**	**0.00**
Total Building Revenue		**-5564.60**	**-26176.22**	**-32500**	**-6323.78**	**19.46**
6300 Animal Control Revenue						
1-3-6300-7210	Dog Taxes Collected At Office	0.00	-1210.00	-1500	-290.00	19.33
Animal Control Revenue Revenue			**-1210.00**	**-1500**	**-290.00**	**19.33**
Animal Control Revenue Expense			**0.00**	**0**	**0.00**	**0.00**
Total Animal Control Revenue		**0.00**	**-1210.00**	**-1500**	**-290.00**	**19.33**
6400 Roads Revenue						
1-3-6400-7740	Roads Revenue	-200.00	-1300.00	-5000	-3700.00	74.00
1-3-6400-7760	Aggregate Resources Revenue	-5269.93	-6426.92	-6000	426.92	-7.12
Roads Revenue Revenue			**-7726.92**	**-11000**	**-3273.08**	**29.76**
Roads Revenue Expense			**0.00**	**0**	**0.00**	**0.00**
Total Roads Revenue		**-5469.93**	**-7726.92**	**-11000**	**-3273.08**	**29.76**
6600 Recreation Revenue						
1-3-6600-5745	Recreation Events	0.00	-614.05	0	614.05	0.00
1-3-6600-5785	Donations	-145.10	-497.63	0	497.63	0.00
Recreation Revenue Revenue			**-1111.68**	**0**	**1111.68**	**0.00**
Recreation Revenue Expense			**0.00**	**0**	**0.00**	**0.00**
Total Recreation Revenue		**-145.10**	**-1111.68**	**0**	**1111.68**	**0.00**
6700 Environmental Revenue						
1-3-6700-7540	Tipping Fees	-3120.00	-11450.00	-10000	1450.00	-14.50
1-3-6700-7545	Scrap Metal Removal	0.00	-1176.00	-2500	-1324.00	52.96
Environmental Revenue Revenue			**-12626.00**	**-12500**	**126.00**	**-1.01**
Environmental Revenue Expense			**0.00**	**0**	**0.00**	**0.00**
Total Environmental Revenue		**-3120.00**	**-12626.00**	**-12500**	**126.00**	**-1.01**
6800 Planning Revenue						
1-3-6800-7780	Zoning By-Law Amendments	0.00	-600.00	-3500	-2900.00	82.86
1-3-6800-7785	Severances	-1200.00	-2400.00	-12000	-9600.00	80.00
1-3-6800-7795	Minor Variances	0.00	-750.00	-1000	-250.00	25.00
1-3-6800-7810	Frontage Fees	0.00	0.00	-5000	-5000.00	100.00
1-3-6800-7820	Planning Fees	0.00	0.00	-1500	-1500.00	100.00
Planning Revenue Revenue			**-3750.00**	**-23000**	**-19250.00**	**83.70**
Planning Revenue Expense			**0.00**	**0**	**0.00**	**0.00**
Total Planning Revenue		**-1200.00**	**-3750.00**	**-23000**	**-19250.00**	**83.70**
7000 Education - Commercial/Industrial						
1-4-7000-1000	Education - Commercial/Industrial	0.00	0.00	10000	10000.00	100.00

Fiscal Year : 2026 Period : 9
Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
Education - Commercial/Industrial Revenue			**0.00**	**0**	**0.00**	**0.00**
Education - Commercial/Industrial Expense			**0.00**	**10000**	**10000.00**	**100.00**
Total Education - Commercial/Industrial		**0.00**	**0.00**	**10000**	**10000.00**	**100.00**
8000 Other Revenue						
1-3-8000-5000	Interest Income	0.00	-7645.48	-15000	-7354.52	49.03
1-3-8000-7510	Penalties - Current Taxes	-3630.89	-13562.45	-18000	-4437.55	24.65
1-3-8000-7520	Interest - Tax Arrears	-1111.00	-17795.43	-19000	-1204.57	6.34
1-3-8000-9100	Other Revenue	0.00	-6399.43	-40000	-33600.57	84.00
1-3-8000-9930	Surplus contribution	-45000.00	-45000.00	-45000	0.00	0.00
1-3-8000-9960	Contribution from Reserves - Fire Dept	-15000.00	-15000.00	-15000	0.00	0.00
1-3-8000-9982	Contibution from Reserves - Elections	-5000.00	-5000.00	-5000	0.00	0.00
Other Revenue Revenue			**-110402.79**	**-157000**	**-46597.21**	**29.68**
Other Revenue Expense			**0.00**	**0**	**0.00**	**0.00**
Total Other Revenue		**-69741.89**	**-110402.79**	**-157000**	**-46597.21**	**29.68**
500 Fire Department						
2-4-0500-2185	Fire Dept Clothing Expenses	0.00	0.00	10000	10000.00	100.00
Fire Department Revenue			**0.00**	**0**	**0.00**	**0.00**
Fire Department Expense			**0.00**	**10000**	**10000.00**	**100.00**
Total Fire Department		**0.00**	**0.00**	**10000**	**10000.00**	**100.00**
1100 Public Works						
2-4-1100-3115	Gravel Application	246471.65	246471.65	240000	-6471.65	-2.70
2-4-1100-4407	Bridge Deck	1850.45	10116.65	10000	-116.65	-1.17
2-4-1100-4440	Flooding Costs	0.00	0.00	35000	35000.00	100.00
2-4-1100-4456	Chiswick Line Culvert Costs	2402.74	3317.74	50000	46682.26	93.36
Public Works Revenue			**0.00**	**0**	**0.00**	**0.00**
Public Works Expense			**259906.04**	**335000**	**75093.96**	**22.42**
Total Public Works		**250724.84**	**259906.04**	**335000**	**75093.96**	**22.42**
5200 Provinicial Grants						
2-3-5200-5300	Provincial Grants	-42968.17	-167968.17	-100000	67968.17	-67.97
Provinicial Grants Revenue			**-167968.17**	**-100000**	**67968.17**	**-67.97**
Provinicial Grants Expense			**0.00**	**0**	**0.00**	**0.00**
Total Provinicial Grants		**-42968.17**	**-167968.17**	**-100000**	**67968.17**	**-67.97**
6500 revenue						
2-3-6500-5800	Transfer from Reserves - Fire Dept.	-10000.00	-10000.00	-10000	0.00	0.00
revenue Revenue			**-10000.00**	**-10000**	**0.00**	**0.00**
revenue Expense			**0.00**	**0**	**0.00**	**0.00**
Total revenue		**-10000.00**	**-10000.00**	**-10000**	**0.00**	**0.00**

Fiscal Year : 2026 Period : 9
Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
8000 Other Revenue						
2-3-8000-8300	Contribution From Operating Account	-149064.00	-149064.00	-149064	0.00	0.00
2-3-8000-9955	Transfer from Gas Tax	0.00	0.00	-85936	-85936.00	100.00
Other Revenue Revenue			**-149064.00**	**-235000**	**-85936.00**	**36.57**
Other Revenue Expense			**0.00**	**0**	**0.00**	**0.00**
Total Other Revenue		**-149064.00**	**-149064.00**	**-235000**	**-85936.00**	**36.57**
Report Total		**478540.92**	**-615073.24**	**0**	**615073.24**	**0.00**

Corporation of the Township of Chisholm

Municipal Office: 2847 Chiswick Line, RR #4, Powassan, ON P0H 1Z0
(705)724-3526 - Fax (705)724-5099
info@chisholm.ca

Lesley Marshall, CAO Clerk-Treasurer

MEMO

To: Council

From: Shawn Hughes, Ops Superintendent

Date: Sept 18 2026

Re: Beach Road Bridge repairs update

Public works had planned on redecking the wearing layer on the Beach Road bridge on Sept 14-16, the lumber was all ordered ahead of time for the top wearing surface as well as the curbing for each side. Once work started and the boards were being removed, we observed signs of rotting on some of the stringers under the wear layer, this was not visible until after the curbing and decking was removed. The decision was made to stop work and have an engineer take a look and advise of the next best steps.

The engineer hasn't had time as of yet to take a look, there isn't any structural concerns, more so concerns of if the stringers should be replaced at the same time. We have got estimates on the additional lumber that would be required and it comes in around $10,000. When the meeting with the engineer takes place, we will have a better idea on the scope of the new work required and if it is still something the public works crew can handle or if it needs to be outsourced.

Corporation of the Township of Chisholm

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info@chisholm.ca

Lesley Marshall, CAO Clerk-Treasurer

MEMO

To: Council

From: Shawn Hughes, Ops Superintendent

Date: Sept 18 2026

Re: Calcium budget update

This season has come with a number of challenges regarding calcium application. There was an initial waiting for the weather to cooperated and timing on gravel tenders slowed the application in the early part of the year. We were able to get the calcium applied to the main roads in the township close to our typical timeline with the exception of River and SouthShore Roads due to them both receiving gravel application. We were able to facilitate the calcium to both of these roads within days of completion on the gravel application. However, this put us behind on getting some of the other roads completed.

We also faced delays with weather, scheduling, and truck availability causing further delays. Given the number of delays and the road conditions after everything was sorted out (heavy dew in the mornings and minimal dusty conditions) The decision was made to not spend the money on the roads for a partial season when dust wasn't an issue late in the season. The current total for dust control is at $75,070 and it was budgeted for $120,000. Other contributing factors in this decision were tight budget numbers in other areas, as well as having performance issues with the calcium on some other roads such as Memorial Park, and Golf Course Road.

CANTON DE Bonfield TOWNSHIP

BONFIELD TOWNSHIP
365 HIGHWAY 531
BONFIELD ON P0H 1E0
Telephone: 705-776-2641
Website: http://www.bonfieldtownship.com

SEP 2 1 2026

September 15, 2026



Mayor & Council
Township of Chisholm
2847 Chiswick Line
Chislom Ontario P0H 1Z0

Dear Mayor & Council,

It is the Township of Bonfield's custom to hold a solemn ceremony on or about November 11th – Remembrance Day – to honour Canada's soldiers from the War of 1812 through to Afghanistan. We celebrate and honour all the men and women who have served and continue to serve our great country, whether in times of war or peace. We remember those who made the ultimate sacrifice, as well as those whose dedication, courage, and commitment have safeguarded our freedoms.

This year, once again, we will hold a simple ceremony at the Township's Cenotaph located at 365 Highway 531 on municipal grounds at Kaibuskong Park. Our local veterans, members of various Royal Canadian Legions, Veterans Affairs, First Nations, Ontario Provincial Police, Members of Parliament, Knights of Columbus, residents, local schools and surrounding municipalities who observe the tradition of Remembrance Day are invited to the ceremony.

I would like to extend to you an invitation to attend this ceremony which begins at 10:45 am on **Tuesday, November 10th, 2026.** Upon concluding at 11:30 am, refreshments will be served.

Please RSVP to the Municipal Office at 705-776-2641 ext 124 or to Deputyclerk@bonfieldtownship.com by October 16, 2026. We look forward to seeing you.

Sincerely,

Andree Gagné

Andrée Gagné
Deputy Clerk-Treasurer

Small Community, Big Heart

Powassan
and District Union
Public Library

Board of Directors of Powassan and
District Union Public Library
264 Clark Street
Powassan, On
P0H 1Z0

September 21,2026

Motion **# 2026-28**

WHEREAS the Board of Powassan and District Union Public Library (PDUPL) recognizes the significant essential services provided by public libraries in Ontario and specifically in rural communities where the library serves as a vital community hub providing access to Literacy, education, technology, employment services, community programs and partner health services.

AND WHEREAS the provincial funding received by the Municipalities for the PDUPL has remained at $22,101 annually since 1990 despite significant operational increases to provide library services.

AND WHEREAS the Powassan and District Union Public Library serves the residents of the Municipality of Powassan, Nipissing Township, Chisholm Township, Restoule and surrounding communities.

AND WHEREAS the contributions of the Municipality of Powassan, Nipissing Township, Chisholm Township and Restoule have increased from approximately $53,000 in 2001 to $237,218.00 in 2026, an increase of 347% over 25 years, thus placing an increasing financial burden on municipal taxpayers.

BE IT RESOLVED the Board of Powassan and District Union Public Library supports the Armour township August 11, 2026 motion #2026-236 to petition the Government of Ontario, through the Ministry of Tourism, Culture and Gaming, to substantially increase and provide sustainable, predictable operating funding for Ontario's public libraries;

BE IT FURTHER RESOLVED THAT copies of this resolution be forwarded to the Municipalities who support the Powassan and District Union Public Library for their consideration and support.

AND BE IT FURTHER RESOLVED THAT this letter of support be sent to the Premier of Ontario, the Minister of Tourism, Culture and Gaming, the local Member of Provincial Parliament, the Association of Municipalities of Ontario (AMO), the Ontario Library Association (OLA), and the Federation of Ontario Public Libraries (FOPL) for their support and advocacy.

Moved by: _____ **Seconded by:** _____

Carried / Defeated. _____ **PDUPL Chair**

DISTRICT OF PARRY SOUND

56 ONTARIO STREET
PO BOX 533
BURK'S FALLS, ON
P0A 1C0

(705) 382-3332
(705) 382-2954
Fax: (705) 382-2068
Email: admin@armourtownship.ca
Website: www.armourtownship.ca

Date: **August 11, 2026**

Motion # 2026-236

WHEREAS public libraries provide essential services including literacy, education, technology access, employment resources, and community programming;

AND WHEREAS the Burk's Falls, Armour & Ryerson Union Public Library serves the residents of the Township of Armour and surrounding communities;

AND WHEREAS the provincial funding received by the Burk's Falls, Armour & Ryerson Union Public Library has remained at $13,914 annually since 1990, despite significant increases in the cost of providing library services;

AND WHEREAS the Township of Armour's contribution to library services has increased from $14,097.99 in 2001 to $98,722 in 2026, placing an increasing financial burden on municipal taxpayers;

AND WHEREAS the Ontario Library Association and Federation of Ontario Public Libraries have called for increased and sustainable provincial funding for public libraries;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of Armour petitions the Government of Ontario, through the Ministry of Tourism, Culture and Gaming, to substantially increase and provide sustainable, predictable operating funding for Ontario's public libraries;

AND BE IT FURTHER RESOLVED THAT copies of this resolution be forwarded to the Premier of Ontario, the Minister of Tourism, Culture and Gaming, the local Member of Provincial Parliament, the Association of Municipalities of Ontario (AMO), the Ontario Library Association (OLA), and the Federation of Ontario Public Libraries (FOPL) for their support and advocacy;

AND BE IT FURTHER RESOLVED THAT this resolution be circulated to municipalities across Ontario for their consideration and support.

Moved by:			**Seconded by:**	
	Blakelock, Rod	☐	Blakelock, Rod	☐
	Brandt, Jerry	☐	Brandt, Jerry	☑
	Haggart-Davis, Dorothy	☑	Haggart-Davis, Dorothy	☐
	Ward, Rod	☐	Ward, Rod	☐
	Whitwell, Wendy	☐	Whitwell, Wendy	☐

Carried / Defeated 7

Declaration of Pecuniary Interest by: _____

DISTRICT OF PARRY SOUND

56 ONTARIO STREET
PO BOX 533
BURK'S FALLS, ON
P0A 1C0

(705) 382-3332
(705) 382-2954
Fax: (705) 382-2068
Email: admin@armourtownship.ca
Website: www.armourtownship.ca

Date: **August 11, 2026**

Recorded vote requested by: _____

Recorded Vote:	For	Opposed
Blakelock, Rod	☐	☐
Brandt, Jerry	☐	☐
Haggart-Davis, Dorothy	☐	☐
Ward, Rod	☐	☐
Whitwell, Wendy	☐	☐